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magazine



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Creating a  
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One of Clinton's  
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Heroes or  
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Japan  
How great is the threat  
to jobs for life?

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# FINANCIAL TIMES

WEDNESDAY JANUARY 13 1993

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Europe's Business Newspaper

## French inflation rate drops to 36-year low of 2%

France's inflation rate fell to 2 per cent last year, the lowest for 36 years and sharply down on the 3.7 per cent of 1991. Last year's rate was 1.8 percentage points below that of Germany, reinforcing the French government's view that there is no economic imperative to devalue the franc against the D-Mark. Page 12

**Arabs urge Israeli sanctions:** Arab nations will press the UN to impose sanctions against Israel over the Palestinian expulsion issue, but stopped short of threatening to walk out of Middle East peace negotiations. Page 3

**Trade talks come unstuck:** US and EC tariff negotiators broke off talks in Geneva after reaching an impasse, damping hopes of concluding an Uruguay round deal before US president-elect Bill Clinton takes office. Page 4

**Investors wary of Japan:** International investors reduced their net purchases of Japanese securities last year by 85 per cent to ¥341bn (US\$3.8bn) in spite of government attempts to steady the markets. Page 13

**Guinness:** UK brewing and spirits group, is to cut 700 jobs in its United Distillers' Scotch whisky production and plans to accelerate reorganisation at its Cruzcampo brewing operations in Spain. Page 13

**Lloyd Benten aims for 3% growth:** Lloyd Benten (left), US president-elect Bill Clinton's Treasury secretary nomination, said at the start of his Senate confirmation hearing that he would strive for at least 3 per cent growth. But he signalled that a balance would be struck between investment and fiscal restraint, saying there would be a "very major emphasis on deficit reduction". He also told the committee that the US wanted to revive co-operation between G7 leaders. Page 4

**KIO moves hits difficulties:** A bid by the Kuwait Investment Office to sell its controlling stake in food company Ebro ran into problems when KIO's former chief Spanish executive threatened to block the deal. Page 13

**Demand for elections in India:** The leader of the India's militant Hindu BJP party demanded immediate elections, claiming the government had lost its mandate. Violence in Bombay continued for the ninth day. Page 3

**Honecker trial abandoned:** A Berlin criminal court abandoned the manslaughter trial of Erich Honecker but the former East German leader cannot go free until he is also cleared of embezzlement charges. He is expected to join his family in Chile. Page 2

**Schäffer fights for survival:** Denmark's minority government of prime minister Poul Schäffer faces possible downfall over "Tamilgate", the scandal alleged to involve deliberate delays in granting visas to Tamil refugees. Page 2

**Dutch defence cuts:** The Netherlands is to abolish conscription by 1996 and cut its armed forces by nearly 45 per cent over the next seven years, resulting in total spending cuts of around Fl14bn (US\$8bn) by 2003. Page 2

**World's biggest cruise ships:** The world's largest cruise ship could be at sea within four years after an estimated \$400m deal between Fincantieri, Italian state-owned shipbuilder, and Carnival Cruises of the US. Page 12

**Bank of China to issue HK notes:** The Bank of China is to issue paper currency in Hong Kong from May 1994 underlining Beijing's growing role in the colony's business. Page 3

**Savimbi prepares for battles:** Troops belonging to Jonas Savimbi's rebel Unita movement were massing troops near four Angolan cities in preparation for a counterattack. The whereabouts of Mr Savimbi remain unclear. Page 3

**Press clampdown dropped:** Proposals for statutory regulation of the UK press were rejected by prime minister John Major amid disclosures that members of the royal family had leaked stories to newspapers. Page 6

**'Electronic smog' warnings:** Fatal accidents can sometimes be caused by electromagnetic pollution interfering with sensitive equipment, a UK industry minister warned. Page 12

**STOCK MARKET INDICES**

FT-SE 100: 2,671.9 (-15.5)  
Yield: 4.48

FT-SE Eurotrack 100: 1,671.43 (+1.56)

FT-SE All-Shares: 1,636.17 (-0.95)

Nikkei: 16,681.05 (+91.50)

Dow Jones Ind. Average: 3,262.21 (-0.54)

S&P Composite: 438.94 (-0.01)

S & P Index: 81.8 (82.2)

**US LUNCHTIME RATES**

Federal Funds: 2.15%  
3-mo T-bills: 3.975%

Long Bond: 10.11%

Yield: 7.450%

**LONDON MONEY**

3-mo Interbank: 7.1% (7.35)

Life long gilt future: 10% 69 1/2 (Mar 93/92)

**NORTH SEA OIL (Argus)**

Brent 15-day (Feb): \$17.00 (17.5)

**Gold**

New York Comex (Jan): \$328.5 (327.5)

London: \$330.05 (327.35)

**STOCK MARKET INDICES**

Austria: 5200 Greece: 4200 Lux: LP62 Qatar: OR12.00

Bahrain: D12.20 Hungary: F1182 Malta: S111

Belgium: B12.00 Ireland: F1182 Morocco: MD113 Singapore: SP4.00

Bulgaria: L12.00 India: F1182 Norway: N1120 Sweden: S111

Canada: C\$12.00 Indonesia: Rp3000 Nigeria: Nair120 Switzerland: S111

Denmark: DK12.00 Italy: L2700 Oman: OR12.00 Syria: SP12.00

Egypt: EA12.00 Jordan: JD1.50 Pakistan: F1182 Thailand: B12.00

Finland: F112.00 Korea: Won 2600 Philippines: F1182 Turkey: L12.00

France: FFr12.00 Kuwait: F1182 Poland: F1182 UAE: DH11.00

Germany: DM12.00 Lebanon: US\$1.25 Portugal: E215 U.S.: DH11.00

## Karadzic's change of heart brings accord on constitutional question Serbs agree Bosnia peace plan

By Robert Mauthner in Geneva

MR Radovan Karadzic, the Bosnian Serb leader, last night accepted an international plan to end the war in the republic subject to approval within seven days by the Bosnian Serb parliament.

In a dramatic reversal of his earlier rejection of the plan put forward by international mediators, Mr Karadzic's decision came only hours after talks in Geneva had been brought to the brink of collapse.

His agreement to the constitutional principles was announced in a communiqué issued by the spokesman of Mr Dobrica Cosic, the president of the rump Yugoslav federation, which comprises the republics of Serbia and Montenegro. It could open the way to adoption of the overall peace plan drawn up by Mr Cyrus Vance and Lord Owen, co-chairmen of the conference, which includes an ending of hostilities and division

of Bosnia-Herzegovina into a state with 10 semi-autonomous provinces.

Mr Milosevic said on leaving the talks: "I must say that we have realised a very essential, very important step towards peace. The fact that the basic principles are accepted by all the delegates is a very big success of this session of the Geneva conference. I firmly believe that this conference will be as successful in the future as it was today."

Mr Karadzic made clear that he had been persuaded that the proposed provinces into which Bosnia would be divided would have a very wide measure of autonomy. "You could say there will be many states within a state. We are going to present it [the deal] honestly to our assembly and I do think it is going to pass."

However, he said he continued to object to the proposal in the cessation of hostilities draft agreement to place all heavy weapons under the control of the United Nations.

Early in the afternoon, any prospects for a peaceful solution

seemed to have disappeared when the grim-faced co-chairmen announced that Mr Karadzic had turned down their constitutional proposals, considered to be an essential condition for a peace settlement.

Though they said the conference had only adjourned, they could not say if, or when it would be reconvened.

Mr Vance, appointed by the UN, said he would inform Mr Boutros Boutros Ghali, the UN secretary-general, that the only one who said flatly "no" to the co-chairmen's constitutional proposals was Mr Karadzic, and that this should be communicated to the Security Council.

Lord Owen said he had already informed the Danish presidency of the European Community, which had appointed him as its representative to the peace conference, of what he called "the breakdown" of the talks.

Picture, Page 12

## Saddam continues to taunt allies

By Roger Matthews and Ralph Atkins in London

PRESIDENT Saddam Hussein continued to taunt the United Nations and western allies yesterday. He changed the status of surface-to-air missiles to operational in the northern air exclusion zone and for the third consecutive day sent men across the border into Kuwait.

General John Shalikashvili, the US supreme allied commander of Nato forces in Europe, said in Washington that Iraq was continuing its policy of "going to the brink".

He warned that Iraq could provoke a "dangerous accident" by changing the status of SA-2 and SA-3 missiles in the zone north of the 36th parallel. Mr Robert Gates, the CIA director, said on Monday that Iraq had resumed moving missiles in and out of the southern no-fly zone.

The Iraqi leader also ignored the UN condemnation of Iraqi incursions across the newly demarcated border into Kuwait. About 150 Iraqis continued their removal of warehouses and equipment near the port of Urum Qass yesterday in defiance of the UN statement issued late on Monday night which warned of "serious consequences" if they persisted. The UN also demanded the return of missiles and other military equipment removed on Sunday.

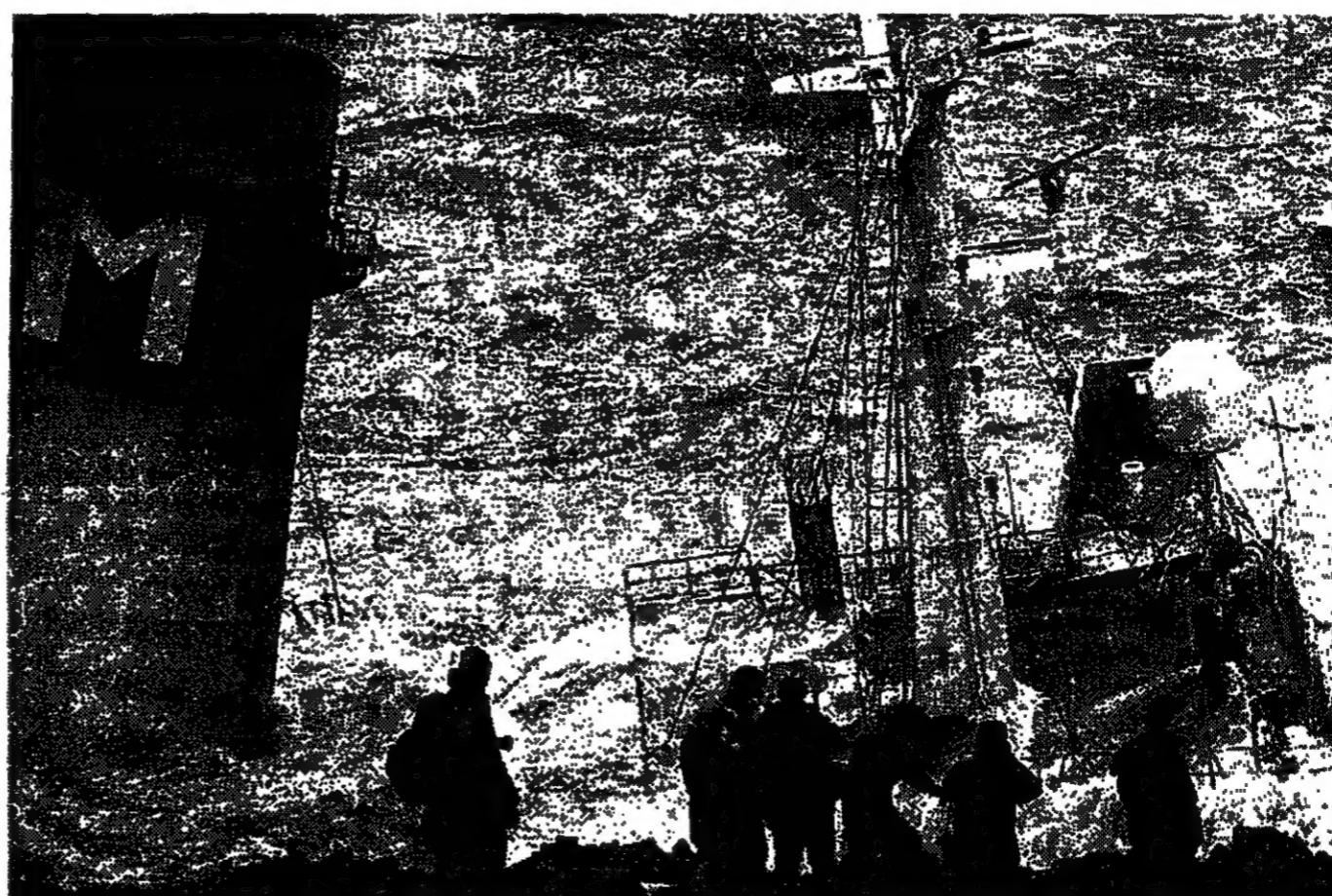
The UK government said its impatience with Iraq was growing and that further defiance of UN resolutions would be met by "whatever action is deemed necessary" – and that includes military action".

Officials recognise that Iraq is testing the UK, US and other allies with small-scale incursions into Kuwait. But Britain signalled that any reaction need not be proportionate to individual violations and could reflect the cumulative impact of a succession of "tear-bites".

The Security Council met on Monday after two incursions by Iraqis. Up to 300 men were involved in the seizure of arms from four weapons bunkers on Sunday. On Monday, about 150 crossed the border and dismantled several warehouses.

Mr Martin Fitzwater, the White

Continued on Page 12



Unsung heroes, Page 8

## 400 tonnes of gold reserves sold by Dutch central bank

By Kenneth Gooding, Mining Correspondent, in London

THE DUTCH central bank shocked the gold market yesterday by revealing it had sold one quarter of the gold in its reserves – 400 tonnes of the precious metal, equivalent to about 20 per cent of the gold mined in the western world last year.

This intensified fears that the central bank, with 35,500 tonnes of official gold in its vaults – or 15 years' output from today's mines – would become important suppliers of the metal to the market and hold back price rises.

The market, which is already gloomy because the gold price in US dollars started 1993 at the lowest level for seven years, initially reacted with relief that so much gold had been absorbed without more disturbance. The gold price closed in London at \$330.05 a troy ounce, up 22¢.

However, analysts unanimously said the news would further damage sentiment among potential gold investors. "There is a strong, steady demand for gold that ought to take the price higher, but this supply from a non-traditional source is limiting the upward potential," said Ma Rhona O'Connell, analyst at Williams de Broe, part of Banque

Bruxelles Lambert. Mr Andy Smith, analyst at the Union Bank of Switzerland, noted the Dutch central bank said it had acted "after several months of deliberation". "This was not a panic sale," he said. "It was premeditated. It was strategic, not tactical, yet the bank sold when the price was near seven-year lows. The gold market will be asking: which bank will be next?"

The Dutch bank was following the example set by Belgium, which sold 127 tonnes of gold from its reserves in March, 1990, and a further 202 tonnes last June. It took two years for Belgium to sell again, and then it doubled the quantity. It took only six months for the Dutch bank to follow – and to double the quantity again," said Mr Smith.

A Dutch central bank official said the gold was sold last year through the London market to bring Dutch gold reserves into line with other major gold-holding countries. Permission for the sale was received from the finance ministry at the end of October, suggesting the dollar price was between \$324 and \$334 an ounce. The sale reduced gold to 40 per cent of the Dutch bank's total reserves.

Commodities, Page 26

This announcement appears as a matter of record only



## Del Monte Foods International Limited

and minority interests in

## Del Monte Foods Europe Limited

£345 Million sale

to

Juliet Holdings S.A.

a wholly owned subsidiary of

## Royal Foods Limited

The undersigned acted as sole financial adviser to the Vendors of Del Monte Foods International Limited and Del Monte Foods Europe Limited



Charterhouse Bank Limited  
Corporate Finance Department

December 1992

## NEWS: EUROPE

# Schlüter fight to survive 'Tamilgate'

By Lionel Barber in Copenhagen

DENMARK's minority government yesterday laid plans to prevent its possible downfall over the "Tamilgate" affair, the scandal alleged to involve deliberate delays in granting entry visas to Tamil refugees from Sri Lanka.

Mr Poul Schlüter, prime minister, held the first cabinet meeting of the new year to discuss the likely fall-out from a 6,000-page judicial report to be published tomorrow.

The report investigates charges that Mr Schlüter knowingly misled parliament over the visa restrictions which legal experts argue were introduced in 1987 in breach of Denmark's liberal immigration law.

A damning report could seal the fate of Mr Schlüter's conservative liberal coalition, which has held power for 10 years, and prompt an early general election, an embarrassment for Denmark, which holds the EC presidency.

An election campaign could also complicate plans for a second referendum on the Maastricht treaty, which Mr Schlüter said yesterday could be held on April 27.

But Danish officials and politicians yesterday insisted a switch of government would not harm prospects for Maastricht since seven out of Denmark's eight parties now support the treaty under a special deal agreed at the Edinburgh summit last month.

Mr Helvig Pedersen, leader of the Radical Liberals, who hold the swing position in parliament, said one reason voters rejected Maastricht last June was their concern about losing Danish citizenship in a Euro-

pean political union. "We are a homogeneous population with almost the same race and the same religion. We are not used to black people coming in. We have experienced more difficulties than we would like," he declared.

In the past, most immigrants in Denmark came from Scandinavia, Germany and the UK, but the collapse of the Soviet empire and the Yugoslav civil war has raised migrant pressures on Denmark's 5m population.

Last year, 15,000 asylum seekers came to Denmark, including 9,000 from Yugoslavia.

As in Germany, Danish politicians are considering tighter laws on asylum seekers. Visas are required for people coming from Serbia, but broader controls are provoking opposition from the Liberal and Social Democratic parties.

One option is to introduce "temporary refugee status", offering shelter without incurring the obligation of taking in relatives of refugees.

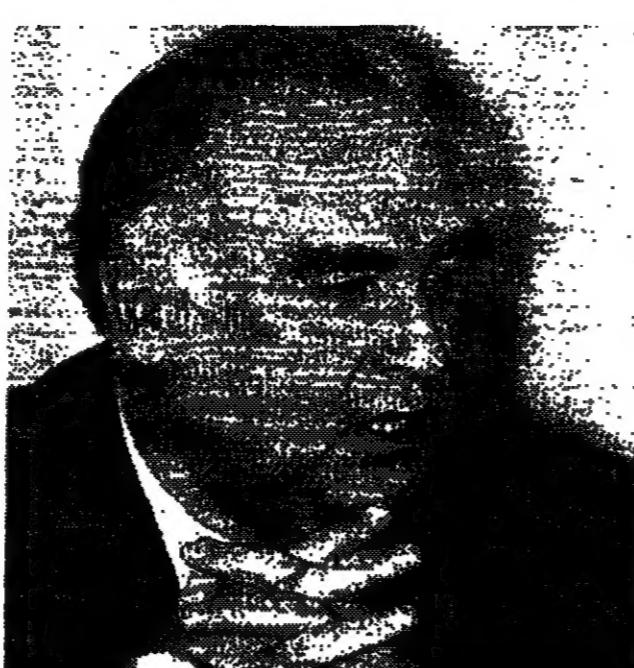
This would probably have prevented the "Tamilgate" scandal which turns on whether the then justice minister broke the law by denying Tamil refugees the right to bring their close relatives to Denmark.

Danish newspapers this week are speculating that Mr Schlüter would be likely to survive the report, providing that it does not criticise him directly.

But the test will come from other political parties, including the Social Democratic party and the Radical Liberals.

Yesterday, Mr Pedersen refused to show his hand, saying: "We will draw our conclusion on what is right".

# Russian minister attacks price curbs



Chernomyrdin: misled by other advisers, says his new deputy

By Leyla Bouliou in Moscow  
MR Boris Yeltsin, Russia's new deputy prime minister for economics and finance, was yesterday trying to persuade Premier Viktor Chernomyrdin to reverse controversial price curbs which he described as impractical and politically inappropriate.

Mr Yeltsin, in Washington when the curbs were adopted last week, said he believed Mr Chernomyrdin had been "misled" by other advisers in taking a decision "contrary to market reform". The government ordered enterprises to restrict their profit margins to 10-25 per cent, widening the scope of existing restrictions.

"Economically speaking, it is not possible to implement... from the political point of view, it is just wrong," Mr Yeltsin said in Moscow.

"We will fight to neutralise it or repeal it for good." He was later due to meet Mr Chernomyrdin. Mr Yeltsin, 35,

revealed he would propose measures next week for "further reform, make the rouble stronger, and stabilise the situation". This would include a sharp rise in interest rates, measures to try to stop the rouble being spurred in favour of the dollar as a means of payment within Russia, and promote a bond market to help finance the budget deficit.

He would also propose creation of escrow accounts in Russian-owned banks abroad, such as Moscow Narodny in London. These would hold a portion of profits from Russian enterprises in hard currency, giving foreign investors the guarantees they sought, while enabling the Russian authorities to monitor the flow of capital in and out of the country.

Asked if he was intruding into areas previously managed by the central bank, he claimed the central bank was later due to meet Mr Chernomyrdin. Mr Yeltsin, 35,

"The central bank cannot

operate in a vacuum. The government has a certain priority. If the central bank were fulfilling its function, we would not worry. But if it is not, then I have to take his case to the public if necessary. If the rouble rate falls and inflation increases, people should know it is because the central bank is not performing its role."

"I believe that without a strong rouble it is not possible to stop a fall in production and living standards." He was against the indexation of enterprises' working capital carried out until now by the central bank and finance ministry.

Money should instead be spent on social security payments for those in need or who stood to lose their jobs as enterprises closed. He wanted to ensure the central bank "did not interfere" in areas such as industrial production, which it has sought to prop up by providing cheap credit for struggling state enterprises.

The punt traded above 100 ERM floor yesterday.

However, the fall in money market interest rates appears unlikely to avert a threatened increase of 3 percentage points in mortgage rates later this week by the main Irish building societies.

Mr Michael Torpey, treasurer at the Irish Permanent Building Society, said: "We will need a substantial cut in wholesale money market rates if we are to hold off a rise in mortgage rates. We are now assessing the situation on a day-by-day basis."

In the inter-bank market, one-month rates fell from 60 to 40 per cent yesterday. Mr Mike Lennon, the head of treasury and funding at the EBS building society in Dublin, said the one-month rate would have to fall to between 15 and 20 per cent "and have a prospect of remaining there", if the mortgage rate rise was to be avoided.

A rise of 3 percentage points in mortgage rates to 17 per cent, while price inflation is projected to be less than 3 per cent this year, would be a blow to the new coalition in its first week in office, and could undermine its stated resolve to maintain the punt at its present parity within the ERM.

Interest rate management has become the central bank's main weapon in defending the punt since exchange controls were lifted on January 1.

Mr Albert Reynolds, the Fianna Fail party leader, was formally re-elected as prime minister by parliament yesterday, with the support of the Labour party's 33 deputies, thereby sealing the new coalition pact. Labour is to be allocated six of the 15 posts in the cabinet.

Mr Dick Spring, the Labour party leader, will take charge at the Foreign Ministry.

Mr Bertie Ahern, the outgoing finance minister, is widely expected to retain his portfolio.

Mr Erich Honecker, the former East German Communist leader, was last night on the point of being released from prison after the Berlin constitutional court ruled he was too sick to stand trial.

Mr Honecker has been charged with responsibility for the fatal shooting of 13 East German refugees trying to escape to the west across the Berlin Wall.

The move is likely to end a case originally billed as the most sensational political trial since Nazi war criminals were tried at Nuremberg.

It will allow the former East German dictator to emigrate to Chile to join his wife and daughter, and it is unlikely the government will stop him going. He is expected to die of liver cancer within a matter of months.

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# New Irish cabinet to tackle punt crisis

By Tim Coone in Dublin

IRELAND'S new Fianna Fail-Labour coalition government, which formally took office last night, is likely to tackle the crisis facing the punt at its first cabinet meeting today.

Interest rates in the Dublin inter-bank money market continued their roller-coaster ride yesterday, falling sharply as the central bank dropped its overnight lending rate from 60 to 30 per cent. It also offered limited amounts of one-month funds on tender to the clearing banks at 14 per cent in an effort to improve liquidity in the market and head off commercial interest rate rises.

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# Rover faces EC fine over discounts

By John Griffiths

ROVER may be fined by the European Commission for restricting the discounts some of its dealers could offer customers in 1989 and 1990.

The British car maker has offered to pay compensation.

The restriction breaches EC competition policy and could lead to prosecution under Article 85 of the Treaty of Rome.

However, the Commission said yesterday no formal charges had yet been brought against Rover over the discount restrictions. It therefore dismissed suggestions that Rover could be facing a fine of £2.5m and a bill for compensation of up to £65m (£85.5m).

The British Aerospace subsidiary is already involved in another dispute with the Commission, which wants repayment of £44m of government aid granted to BAE when it bought Rover in 1988.

Rover Group refused to comment on the discounts issue yesterday. But it does not dispute that the restrictions occurred. It has offered compensation of £500,000 but this so far has proved unacceptable to the Commission.

Rover's case is that the restrictions were imposed by the UK government. Mr Relius Ter Beek, defence minister, said the sweeping cuts had been agreed with the Netherlands' Nato partners. The Netherlands would remain prepared for large-scale conflict but its armed forces would concentrate mainly on readiness to handle crisis management, along with humanitarian and peacekeeping operations.

If a serious conflict blew up the Netherlands would be able to swell its 70,000-strong forces to about 110,000 by calling up reserve personnel.

# Minister pledges move to join mainstream of competitive countries

## Italy to press on with state sell-offs

By David Marsh  
European Editor

ITALY will join the mainstream of competitive European countries with its planned privatisation of a large swathe of state-owned industry, Mr Piero Barucci, treasury minister, predicted yesterday.

Launching a presentation of prime companies to be sold to private shareholders, he told London bankers that privatisation would curb the "anomaly" of the undue size of Italy's public sector.

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If a serious conflict blew up the Netherlands would be able to swell its 70,000-strong forces to about 110,000 by calling up reserve personnel.

The depth of the recession in the Italian economy was underlined yesterday with figures showing that gross domestic product declined 0.6 per cent in the third quarter of 1992, writes Robert Graham in Rome.

The quarterly figure means GDP was growing at an annual 0.8 per cent to the end of September. This is the lowest annual growth rate in a decade, although the economy has slowed each year since 1989. The government had projected zero growth in the third quarter and expected GDP to grow by more than 1 per cent over the year. The main cause for the sharper drop in growth was the slowdown in the industrial sector. The only positive note in the third-quarter figures was a 4 per cent increase in exports.

ing from other countries' experience in dismantling the public sector, above all the UK and France.

But yesterday's session failed to clear up some important details about the privatisation programme.

Mr Barucci confirmed that the government would sell off 51 per cent or more of some state groups. He also announced that a package of incentives to increase private investors' interest in shareholdings delayed at the end of last year, would be passed by ministers on Friday.

But he could not dispel doubts over whether Italy's relatively thin stock market will prove adequate to cope

with the large amounts of equity likely to be sold in coming years. "The great question is how to encourage retail buying of shares in a country which relies on large private purchases of bonds to finance the budget deficit," one banker at the conference said.

The government plans to raise £7,000m (£3bn) in privatisation revenues this year, followed by £10,000m each in 1994 and 1995.

Mr Barucci refused to countenance having to lower this target if Italian economic sluggishness persisted.

Asked whether Italy might face deflation if it tried to cut its budget deficit in line with the Maastricht economic per-

formance targets, Mr Barucci said anyone who predicted such a "desperate" outcome should fly to the moon. "You must be optimistic. This is only a year away."

Mr Franco Bernabé, managing director of ENI, the state oil and petrochemical concern, admitted that the recession was a "large problem" for efforts to privatise groups hit by lack of demand. But he said hidden reserves in ENI's balance sheet of an estimated \$10bn-\$15bn (£6.5bn-23.7bn) represented a powerful attraction for investors.

There was also some confusion about possible safeguards to prevent foreign shareholders building up controlling interests in strategically important Italian companies.

Mr Bernabé said Italy would bring in a "softer version" of the so-called "golden share", designed to pre-empt control of certain companies by foreign shareholders.

But Mr Michele Tedeschi, managing director of the industrial and banking holding group IRI, said there would be "no prejudice" against foreign investors.

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New Irish cabinet to tackle punt crisis



Iraqi foreign minister Saad al-Sahaf in Cairo yesterday

## Arabs urge UN to impose sanctions against Israel

By Roger Matthews, Middle East Editor

ARAB NATIONS meeting in Cairo agreed yesterday to press the UN Security Council to impose sanctions against Israel for refusing to take back more than 400 Palestinians expelled to southern Lebanon, but stopped short of threatening to walk out of the Middle East peace process.

Foreign ministers of the Arab League urged the Security Council to apply the rules of Chapter 7, which provide for sanctions, because of Israel's refusal to implement UN Resolution 799. The resolution, passed on December 17, demands that Israel should return the Palestinians to their homes in the occupied West Bank and Gaza.

Israel has insisted that it will defy the resolution and is confident that the US will veto any attempt by the UN to impose sanctions. Mr Richard Boucher, the State Department

spokesman, said the US wanted to avoid Chapter 7 being invoked on this issue and believed no further action should be taken until Mr Boutros Ghali, UN secretary general, had exhausted his efforts to find a solution.

Arab nations have been quick to contrast the US attitude towards Israel with its determination to see that Iraq complies with Security Council resolutions passed at the end of the Gulf war.

Mr Farouk al-Shara, the Syrian foreign minister, said: "Most of the Arab delegates spoke about double standards. Why should Israel be above the law when other nations are obliged to implement Security Council resolutions? There is a feeling of bitterness in the Arab world and we must express it."

The Arab League also warned that Israel's refusal to allow back the Palestinians posed a serious danger to the Middle East peace process. Lebanon yesterday repeated its refusal to take the men.

## Malaysian investment slowdown

By Kieran Cooke  
in Kuala Lumpur

MALAYSIA is facing a slowdown in investment as new opportunities open in China and elsewhere in the Asia region.

According to the government, proposed foreign and domestic capital investments in the manufacturing sector last year fell by nearly 30 per cent to M\$22.4bn (US\$6.5bn).

Total foreign investment approvals in 1992 increased by

2 per cent, with the US, Australia and France making sizeable increases in capital outlay, but these investments related to a small number of petrochemical projects.

Other foreign investment showed a steep decline. Investments by Taiwan, at one stage Malaysia's biggest foreign investor, fell from M\$3.6bn in 1991 to M\$1.5bn in 1992. Meanwhile Taiwan's investments in China have been surging.

Vietnam is also believed to be attracting investment funds

to return to normal by today.

The radical BJP plans to intensify its campaign for early elections by despatching leaders throughout the country after announcing its programme on January 15. Mr Advani said he was "not ashamed" of the demolition of the mosque in Ayodhya by Hindu fundamentalists - the incident that sparked the communal violence - saying it was a "dilapidated and abandoned" structure and not a mosque at all.

The Congress (I) yesterday ruled out the possibility of a change of leadership in Maharashtra and Gujarat, the states worst hit in the second phase of violence following the destruction of the mosque.

Mr Sharad Pawar, the party's spokesman, said there was no question of the government declaring a partial emergency.

Mr Madhav Scindia, minister for civil aviation and tourism, resigned hours after the crash.

Management and pilots spent yesterday trying to break their impasse. The pilots want their salaries almost doubled to match those paid by private carriers, as well as a 200 per cent increase in meal allowances. Officials say the pilots are already well paid and could soon fly extra hours under a proposed "fly more, earn more" scheme.

The strike has benefited the private carriers which have been able to broadcast all the international matches.

One Indian cricket journalist

## Cricket tour to continue despite Bombay violence

By Peter Berlin in London

THE PRESIDENT of the Indian Cricket Board insisted yesterday that the tour by the England team would not be called off despite violence in Bombay and other parts of western India.

The first one-day international, due to have been played in Ahmedabad on Saturday, has been cancelled but Indian officials argue that it was just bad luck that the six-match series was scheduled to start there. They believe that the area will be quiet by February

19 when the last of the three Test matches is due to start in Bombay.

The growth of international broadcasting and the accompanying sponsorship and advertising revenues have made cricket tours of India lucrative.

British Sky Broadcasting, the UK satellite television company, is to broadcast all the international matches.

India's domestic passengers, accustomed for 40 years to Indian Airlines' legendary delays, inefficiency and indifferent service, now have the choice of six other domestic airlines.

The biggest of these, East-West Airlines, has wooed passengers easily by adhering to strict schedules and offering good food and courteous service. Extras such as a free drink and fares.

## Savimbi prepares for battle

By Simon Holberton  
in Hong Kong

MR Jonas Savimbi's UNITA rebel movement was yesterday massing troops near four Angolan cities to counter-attack a government offensive, diplomats said. Reuter reports from Johannesburg.

A government communiqué said Mr Savimbi had fled his headquarters in Huambo for an unknown destination. Syrian state radio said Mr Savimbi was in Zaire. But the rebel leader told Portugal's TSF radio he was still in Huambo.

He offered to meet Angolan President Jose Eduardo dos Santos in Geneva for talks as suggested by UN secretary-general Boutros Boutros Ghali.

The government communiqué said UNITA forces were grouping near the coastal cities of Lubito and Benguela and the provincial capitals of Lubango and Cuito in central and southern Angola.

A western diplomat said UNITA's aim was now to launch counter-attacks against government troops after its forces were forced to withdraw from Huambo.

He said UNITA was also massing around Huambo, despite Mr Savimbi's declaration it was still in UNITA hands, and Luena, capital of the western province of Mexico.

There was considerable confusion over events in central and southern Angola, with each side contradicting the other in reports of fighting.

Angolan rebels have destroyed five oil wells owned by Fina Oil, Angola's state-run radio said in a report monitored by the BBC.

## Bank of China to issue notes in HK

By Simon Holberton  
in Hong Kong

CHINA'S growing role in business in Hong Kong was yesterday underlined when the colonial administration announced that Bank of China would become the colony's third note issuing bank from May next year.

The decision to allow Bank of China to issue paper currency was taken yesterday by Governor Chris Patten in a meeting with his Executive Council. Bank of China is Hong Kong's second largest banking group. It oversees the activities of 13 mainland banks operating in Hong Kong. It has been expected for some time that it would gain approval to issue notes.

Hong Kong and Shanghai Bank and Standard Chartered are at present the two note issuers in Hong Kong. Hong Kong Bank has the largest share of circulation with

than 80 per cent.

Bank of China plans to issue initially HK\$6bn of paper currency, equal to about 10 per cent of the current notes in circulation. The Hong Kong government will have to approve its bank note design.

Enabling legislation and logistical and administrative measures, Bank of China needs to institute means. May next year is the earliest it can issue notes.

The Hong Kong government yesterday said it had decided not to introduce a "deposit protection scheme" for bank depositors.

The government does plan to introduce legislation which gives priority to small depositors in the case of bank failure. In the wake of Bank of Credit and Commerce's collapse in 1991, the government came under pressure to legislate for deposit protection.

A period of public consultation found little support for the idea.

## Patten softens over constitutional plans

By Simon Holberton

GOVERNOR Chris Patten of Hong Kong yesterday urged local politicians to approve plans for the colony's political development that were acceptable to both Britain and China.

At a special question and answer session of the Legislative Council (LegCo) the governor said the administration would present its proposals for the conduct of elections due next year and in 1995 towards the end of next month.

But in a statement which was seen as inviting compromise, Mr Patten said he hoped LegCo would "agree to proposals which are acceptable to the community and which are acceptable to both the present and future sovereign powers".

The governor's remarks mark a further softening in his stance on Hong Kong's constitutional development.

Over the past month Mr Patten has stopped saying that

any alternatives to his plans had to be better than his. He has emphasised that what he suggested last October were simply "proposals" and has actively encouraged LegCo members and others to come up with alternatives.

However, Mr Patten has stood fast in rejecting calls by China to withdraw his proposals unilaterally. China has said it will not talk to Mr Patten until his proposals are withdrawn and it has threatened to repudiate any legislation LegCo enacts if it is not first consulted by Britain.

Since New Year, Beijing too has moderated its stance on honouring contracts which span the change in sovereignty in 1997.

The governor's Executive Council will study his plans for the next month and it seems unlikely that they will reach LegCo before the end of February. LegCo is not expected to vote until the early summer.

## Suharto puts Miyazawa on the spot

By William Keeling in Jakarta

PRESIDENT Suharto of Indonesia yesterday placed Japan in an embarrassing position when he reiterated his desire to attend the meeting of the Group of Seven industrialised countries in Tokyo in July.

Relations between the two countries are close, with Indonesia being the largest recipient of Japanese aid, but the request would require consensus approval by the G7, which would be unlikely.

Mr Suharto is chairman of the Non-Aligned Movement (NAM), which groups more than 100 mostly developing nations. He has called for a restructuring of debt for the poorest countries and greater access to the markets of developed nations.

After meeting Mr Ichiro Miyazawa, the Japanese prime minister in Jakarta as part of a four-nation tour of South-East Asia, a Japanese spokesman said Japan would consult its G7 partners. "It is not an easy thing to try to achieve consensus among the G7," he warned.

Diplomats say the Indonesian government regards the attendance, even if in the margins, of President Boris Yeltsin of Russia at a G7 summit last year as setting a precedent to allow non-member countries to participate. But a G7 diplomat yesterday noted "Russia was an immediate and very pressing issue, while ordinarily the G7 would not discuss north-south matters. It is not what the G7 does. It's not the way aid is administered."

Indonesia may, however, take the issue as a test of Mr Miyazawa's foreign policy initiative of promoting regional co-operation.

As chairman of NAM, Indonesia has some leverage over Japan. Both countries agree on the need to restructure the United Nations and expand the Security Council.

Diplomats say that Japan is keen to become a permanent member of an expanded Security Council but would need the votes of non-aligned member countries to secure a seat.

## Crash exposes hazards of Indian pilots' strike

Shiraz Sidhva on why Indian Airlines has finally come to the negotiating table



Two stewardesses view the leased Uzbekistan Airlines plane which crashed on Saturday after the pilot apparently failed to understand instructions in English. All 163 people on board survived

has suffered losses for the three years and says that it is operating at a considerable disadvantage. "We suddenly find ourselves operating in a competitive market with hands tied behind our backs," complains a senior airline official.

According to one official, Indian Airlines has operated "more like a haphazard patchwork of government departments rather than a commercial organisation." It has had social obligations to fly to remote parts of the vast country, and had rested comfortably on a non-profit making image.

The airline is weighed down by governmental norms. "We cannot discontinue services on loss-making sectors any more than we can choose the best candidate for air-hostesses' jobs, like the private airlines," says an Indian Airlines official. "Nearly 15 per cent of all our routes are unprofitable."

Calculations have shown that on some sectors, flying Indian Airlines is cheaper than taking a taxi. To keep the airline profitable, Indian Airlines is forced to increase its capacity utilisation or seat factor as high as 90 per cent on its profitable trunk routes, much higher than the global average of 68 per cent.

This results in a "high distress" factor on infrastructure, causing frequent breakdowns, delays and strained employer relations.

Mr Scindia, while still a minister, admitted that Indian Airlines was at a disadvantage compared to private airlines. The smaller companies have lower overheads, hire crew on

contract and are not obliged to operate on unremunerative routes. Indian Airlines, which employs more than 22,000 people, has lost about 50 of its pilots to private operators.

The Indian Commercial Pilot's Association (ICPA), the pilots' union, has regularly held the Indian Airlines' management to ransom during the peak tourist season and has disrupted the airline's operations 34 times in the last three years.

Management has usually given in to pressure from the pilots in order to keep the airline going. However, this time a hard-headed chairman, Mr Lakshminarayanan Vasudevan, backed by Mr Scindia's ministry, decided to hold out and to operate a skeleton service using foreign pilots and non-union members. He negotiated the lease of three TU-154s before the strike began and leased an additional three aircraft before Saturday's crash. All the TU-154s are now grounded.

The union said the Russian aircraft used twice as much fuel as the Airbus A320s they were replacing, and carried fewer passengers. Mr RN Jalan, ICPA general secretary, said the pilots' stand had been vindicated by the crash.

The pilots realise that they have little option but to work for India's largest domestic carrier. For the moment, as stranded passengers crowd airports and are forced to cancel thousands of trips daily because of a lack of seats, the pilots seem to have the upper hand.

## Bentsen aims to revive G7 policy forum

By Michael Prowse  
in Washington

THE US will try to revive policy co-ordination between the Group of Seven leading industrial countries, Mr Lloyd Bentsen, President-elect Bill Clinton's choice for Treasury secretary, indicated in a Senate confirmation hearing yesterday.

The G7 had "fallen into disrepair," he said. Members needed to hold more frequent, informal meetings and put together "a growth policy that would expand the economies of all seven countries". He said he favoured private negotiation rather than public bullying.

He would like to see G7 summits get back to their original economic purpose rather than serve as public relations exercises for world leaders.

Mr Bentsen received fulsome tributes from Democratic and Republican members of the Senate finance committee, which he has chaired for the past six years. In a sign of respect the committee voted unanimously to recommend his nomination before asking any questions.

Mr Bentsen, 71, said the overriding goal was "to put our economy on course so every American has the prospect of a life-enriching job and a personal chance at the American dream". He would strive for 3 per cent, or better, growth of gross domestic product.

He signalled that a balance would be struck between new investment and fiscal restraint. There had to be a "very major emphasis on deficit reduction" but it was also vital to spur more long-term investment, mainly in the private sector.

An investment tax credit was being seriously considered. However, he favoured an incremental credit that would provide relief only for investment above a certain level. This would be difficult to design but offered "more bang for the buck".

Mr Bentsen parried all spe-



Lloyd Bentsen: fulsome tributes from senators

cific questions on taxes, spending and economic policy with the stock response that Mr Clinton had not yet made final policy decisions.

In an interview with public television broadcast on Monday evening, Mr Clinton said his campaign pledge of halving the budget deficit over four years could be met only by making deeper cuts in public spending than planned last summer.

"We're going to have to cut more in other places... because the deficit's gotten bigger." He stopped short, however, of reaffirming the commitment to halve the deficit.

AP adds: The Democratic-controlled Senate is aiming to complete hearings on all of Mr Clinton's cabinet nominations in time for them to be voted on by the Senate shortly after it is inaugurated next Wednesday.

## American South puts emphasis on new skills

Barbara Harrison looks at moves to switch from manufacturing to service industries

**I**F INVESTING in people is a central tenet of the incoming Clinton administration, it will come as no surprise to the American South.

As an Arkansan, the roots of President-elect Bill Clinton's economic perspective are embedded in the South's experience: a region that, sooner than the rest of the nation, has bumped up against the barrier to economic growth that poor skills and low productivity represent.

For many years, cheap labour and low production costs drew American companies southward from the north-east and Midwest. But as global competition has toughened, these lures no longer catch enough fish. The developing countries have dramatically outbid the US South on labour and enticed away unskilled manufacturing jobs. "We cannot compete with low-cost labour in other parts of the world," says Mr Moncure Crowder, chief economist at the Atlanta-based Wachovia Bank.

The prime example of this shift is in the textile and apparel industry, which, even with modern equipment, is still labour intensive. While textile and apparel companies continue to lead in manufacturing employment in the south-east, the industry lost 271,000 jobs between 1970 and 1989, according to figures from the Federal Reserve Bank of Atlanta. Many of these jobs went abroad, and the prospect that the North American Free Trade Agreement (Nafta) could bring further erosion of such jobs has many southerners worried.

The threat is worse given that the region's manufacturing jobs account for nearly 25 per cent of employment compared to 17 per cent nationally, according to Mr Donald Ratajczak, director of economic forecasting at Georgia State University.

The region's job base could further be hit by defence spending cuts. The axe could fall on both the South's many military bases - which during

the second world war gave the region its first big economic impetus - and local defence industries.

The region's politicians are trying to shift from a manufacturing-based low-skill economy dependent on knowledge. At the recent annual meeting of the Southern Growth Policies Board, a regional think-tank, West Virginia Governor Gaston Caperton said: "If you keep doing things the way you're doing them, you'll keep getting what you've got."

Although the South has prospered during the Sunbelt boom of the last 20 years, it is still behind in incomes and living standards. In the crescent of 12 states from West Virginia to Florida and across to Arkansas, the Bureau of Labor Statistics (BLS) reports that average per capita income is only 89 per cent of the national average.

Southerners maintain that there is no mystery why this is so: although

12 states vary considerably, the region has higher levels of children in poverty, adult illiteracy and inadequate public education. In many states, between a third and a half of first-year university students need remedial education. "In education, we're still scraping along the bottom," says Mr Jeffrey Rosengren, an economist who studies the region at Emory University's business school in the Atlanta area.

Some analysts believe that foreign growth - persists particularly along the dynamic Atlantic seaboard.

Foreign investors have felt the pull of the South's low wages and relative absence of unions. UK, Japanese and German companies have favoured the region since the 1970s, when the pervasive racism that marred the area abated. One out of four Americans who worked for foreign-owned companies at the end of 1990 was in the South, according to the BLS.

Some analysts believe that foreign trade could be the next big impetus for the region's economy. Mr Wayne Gant, an Atlanta economic consultant, believes that, while the Nafta accord could accelerate the demise of the South's low-cost manufacturing, it will bring many opportunities for businesses in services, telecommunications, trade and exports.

However, others caution that, if the South does not raise the skill level of its workforce, these opportunities may go with the wind.

## Guatemala deadlock on refugees

THE Guatemalan government has refused to guarantee the safety of some 4,000 refugees (among them this man and his children, pictured right) who are intending to return home this week, thus threatening to postpone their repatriation and further isolate the government from the international community, writes Damian Fraser.

The peaceful return of 45,000 refugees is seen as a crucial test of government willingness to end the 32-year-old civil war. The refugees fled, mostly to Mexico, early in the 1980s to escape army-backed atrocities.

The government agreed last October to guarantee the safety of the refugees, and find ways for them to obtain land.

But it wants them to return via side roads near the Petén jungle; the refugees wish to take the Pan-American highway.

Until the dispute is cleared up the government will not guarantee their safety. Thousands have already left their camps in Mexico, and are making their way towards the border town of Mesilla.



## Last year's dealing made Soros group \$2bn-\$3bn

By Peter Marsh and David Marsh

THE New York-based financial group headed by Hungarian financier Mr George Soros turned in a profit of between \$2bn and \$3bn (£1.3bn and £1.9bn) last year, one of his top aides said in London yesterday.

Mr Stan Druckenmiller, a managing director of Soros Fund Management, said that "substantially less than half" the profit came from speculation on sterling.

The rest came from dealing in other currencies and financial instruments.

Mr Druckenmiller denied reports that the fund management group - in which Mr Soros has a one-third stake -

had contributed to recent tensions involving the French franc by selling the currency.

Last week the franc brushed its floor against the D-Mark within the European exchange rate mechanism, although this week it has strengthened.

During last summer's exchange market crisis the fund management group made a profit of about \$1bn from selling sterling before Britain's ERM exit.

Mr Druckenmiller said it was wrong to think his organisation had specifically targeted the pound for selling. "Sterling was one piece in the matrix [of our overall operations]," he said.

While in London, Mr Druckenmiller met UK Treasury and

Bank of England officials for talks about currency operations, which one UK official described as "helpful".

Soros Fund Management currently owns a portfolio of more than \$7bn. The total is due to fall over the next few months after profits on last year's operations are paid to shareholders.

Mr Druckenmiller said the franc was "not fundamentally overvalued" in the ERM and that Soros Fund Management "had no plans" to sell the currency.

If the ERM did not exist and the franc no longer had a peg to the D-Mark then in our view the franc would not depreciate," Mr Druckenmiller said.

government, as part of its economic reform programme.

• A panel of Ecuador's creditor banks in New York is discussing restructuring the country's commercial bank debt.

## Ecuador woos foreign investment

ECUADOR'S President Sixto Durán Ballén has signed a law lifting almost all restrictions on foreign investment, and allowing repatriation of profits, Reuter reports from Quito. It

will go into effect once it is published in the government's Official Register, replacing the law in effect since June 1981.

The law will activate plans previously announced by the

## US tariff calls upset Japanese car makers

By Emiko Terazono in Tokyo

JAPAN'S car makers are uneasy over calls by the US motor industry to impose tariffs on two additional categories of imported vehicles.

The move by the US manufacturers has heightened fears of renewed friction between the Japanese and US car industries. The Japanese are increasingly concerned by US car executives lobbying before the presidential inauguration of Mr Bill Clinton, who is expected by many Japanese executives to take a tougher stance on bilateral trade.

The big three US car makers - General Motors, Ford and Chrysler - are campaigning to extend a 25 per cent tariff, currently imposed on truck imports, to multi-purpose vehicles (MPVs), such as the Toyota Previa, and to four-door leisure/utility vehicles.

The US car industry, in the past, has repeatedly complained about the low level of imports by Japanese car makers into Japan. And while Japan has removed all import tariffs on motor vehicles, and most Japanese car companies announced distribution tie-ups and joint ventures, frustration over non-tariff barriers such as closed distribution networks has mounted within the US industry.

A sharp increase in market share by Japanese imports of the US MPV market has been the cause of recent friction.

## Fuel system deal for Wales

POWER MAKERS, a tiny North Wales-based company set up last summer, has won a contract worth at least £147m over the next three years to supply its patented fuel catalyst systems to Pakistan, writes Andrew Baxter.

The contract, with a big Pakistan importing company, is the first export deal for Power Makers. It started selling its all-British fuel catalyst systems in July after a 2½-year research and development programme.

## Time-out called in Uruguay Round negotiations

By Frances Williams  
in Geneva

TARIFF negotiators from the US and the European Community yesterday broke off talks in Geneva to seek further instructions from their respective capitals. "We have struck a blockage and if our political masters want us to carry on

they need to tell us how to do it," said an EC official.

The two sides have been trying to strike an outline deal on reducing barriers to trade in goods by next Friday, when senior negotiators in the Uruguay Round of talks on global trade liberalisation meet to review prospects.

Washington and Brussels

agreed to make a final push for a tariff agreement and the broad framework of a Round settlement before President-elect Bill Clinton takes office on January 20. But they have run into problems over the trade-off between US demands for more sectors to be included in a "zero-for-zero" package, which would eliminate all

duties on a reciprocal basis, and EC demands for cuts in high US tariffs on textiles and other sensitive products.

Each side argues that the other has not conceded enough.

EC officials say the US has offered only a 10-15 per cent cut in peak textiles tariffs, which now range up to 35 per cent, reducing the US average

from 16.8 per cent to 15.7 per cent. US negotiators say they are prepared to do more if the EC will go further in reducing or eliminating tariffs in such sectors as electronic goods and non-ferrous metals.

EC officials said yesterday they expected fresh instructions last night and talks would continue today. "We're

still in business but we need some guidance," said one.

Gatt said yesterday that a final Uruguay Round deal by Mr Clinton's inauguration was never on the cards, but that Mr Arthur Dunkel, Gatt director-general, still hoped for "something worthwhile" as a stepping stone to an early overall settlement.

## Guyana suspends state sell-off

By Canute James in Kingston

THE government of Guyana has suspended the privatisation of state-owned enterprises saying the programme was not "credible". It will say in March whether it will continue to sell state property.

Mr Asgar Ally, finance minister, said the government "will have to review what happened with earlier agreements, what went wrong and how things should not be done".

The government's review will delay the privatisation of 10 companies which the previous government had said it wanted to divest. These include the national airline, and the sugar and bauxite industries, two main pillars of the economy.

While in opposition, Mr Cheddi Jagan, the new president, had frequently criticised the privatisation programme, attacking the manner in which the government was concluding deals with foreign investors.

## UK in arms supply talks with Kuwait

BRITAIN is negotiating with Kuwait to supply it with a range of light armoured vehicles, Mr Malcolm Rifkind, defence secretary, said yesterday. Reuter reports from London.

Mr Rifkind said that the Ministry of Defence was handling talks with the Kuwaiti authorities about Warrior and Piranha armoured fighting vehicles made by GKN, the British engineering company.

The negotiations follow disappointment in Britain that Kuwait had chosen American-designed M1A tanks rather than the British Challenger II in the wake of the Gulf war with Iraq.

Mr Rifkind said that Britain's share of the world market for vehicles in the Warrior and Piranha class had risen to 20 per cent from 17 per cent in the past year.

## Gatt deal waits on the big guys

EC and US squabble over barrier reduction while the majority watch for movement, writes Frances Williams



YET again the Uruguay Round of trade liberalisation talks is being held hostage to the resolution of a squabble between the two big trading powers - the US and the European Community. Negotiators from the other 95 countries involved in the 108-nation Round can only watch, wait and prod the protagonists into reaching an accord, this time on reducing barriers to trade in industrial goods, which will provide the vital framework needed to complete the complex market access negotiations country by country.

The US and EC have said they want an outline agreement by Friday, in the hope of presenting President-elect Bill Clinton with largely "pre-cooked" Uruguay Round package by January 20, Uruguay Round day.

The waiting is all the more frustrating when countries know that, if enough progress towards a transatlantic deal is made within the next few days, their own vital interests are likely to be traded in a frenetic bargaining flurry to beat the US administration's "fast-track" deadline of March 2.

In order to meet that deadline, the entire Uruguay Round package - give or take some of the less crucial bilateral negotiations over improving market access for goods and services - would have to be completed early in February.

This is to allow time for the administration's private sector advisory groups to submit their assessments to Congress alongside the text of the Uruguay Round agreement itself. Under fast-track procedures Congress must approve or reject the agreement without amendment.

It is fair to say that even countries facing immensely difficult political decisions of their own in the final bargaining sessions are hoping for an early conclusion to the Round. Even if President Clinton asks for, and gets, renewed fast-track authority, a further delay could spell death for the Round as pressure grows for new items to

be added and more changes made to already-negotiated deals.

This is true above all for Japan and South Korea, which are huge beneficiaries of the open trading system.

Both resist any opening of their closed markets for rice and some other farm commodities, as required by the draft Uruguay Round "final act" compiled in December 1991.

Asian producers would benefit far more than the Europeans, one textile representative said. The EC would get tariff breaks on \$2.3bn (£1.4bn) worth of imports, while suppliers on the Far East would get reductions on \$3.8bn.

Senator Max Baucus, chairman of the Senate trade subcommittee, issued a statement warning US trading partners that the Bush administration may be negotiating with an eye toward putting a final feather in its cap rather than working to conclude a sound agreement that will pass Congress.

For rice will undoubtedly be, the economic pain inflicted by a failure of the Round and the resulting increase in trade protectionism would be infinitely greater.

The same argument applies to Canada, Switzerland and some other countries which, like Japan and South Korea, oppose the conversion of all farm import barriers into tariffs - "tarification with exception". These objections, trade officials assert, will melt away once the negotiating spotlight is turned on them.

Since Washington and Brussels settled their farm trade row last November, Mr Arthur Dunkel, the director-general of the General Agreement on Tariffs and Trade, has been strenuous in his efforts to persuade countries to propose as few changes as possible to the draft "final act".

It remains an uncomfortable truth, however, that what the "big guys"

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Guyana  
suspends  
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UK in arms  
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## NEWS: UK

## Major rules out press clampdown after leaks

By Philip Stephens and Raymond Snoddy

PROPOSALS for statutory regulation of the press were rejected by Mr John Major yesterday amid disclosures that at least one member of the Royal family had sanctioned leaks about their personal lives to tabloid newspapers.

Downing Street officials said the prime minister would not support the creation of a tribunal with legal authority to impose sanctions against newspapers judged to have breached strict new privacy rules.

His stance was revealed as ministers tacitly confirmed reports that the Princess of Wales had played a behind-the-scenes role in press coverage last year of the break-up of her marriage to Prince Charles. There was no confirmation of speculation that Prince Charles had done likewise.

The disclosures were judged at Westminster to have delivered another damaging blow to the standing of a monarchy which has been plagued by controversy for more than a year. They had also undercut much of the recent criticism of the press by those MPs seeking tougher controls.

Mr Major's opposition killed even before it was officially published the central recommendation of the report on the press drawn up by Sir David Calcutt, QC.

According to leaks of the report confirmed as accurate by officials - Sir David calls for the replacement of the present Press Complaints Commission by a statutory tribunal with the powers to impose large fines on newspapers.

The report was handed to ministers last week and will be considered by the full cabinet tomorrow but one senior minister commented bluntly last night: "There is not a hope in hell of a statutory body".

Lord McGregor of Durris, the chairman of the Press Complaints Commission and a fierce opponent of statutory regulation, said last night that it was "game, set and match" to opponents of the Calcutt report.

Mr Major and other senior colleagues still backed the idea of new legislation to outlaw electronic eavesdropping and other "intrusive" practices which involved trespass on private property.

But the reports that close friends of Princess Diana fed information on her behalf to the tabloids to ensure her case was put in stories about the marriage break-up caused acute embarrassment in Downing Street.

It also raised new question marks among MPs about Mr Major's insistence last month that the subsequent separation of the Royal couple would not prevent Princess Diana at some stage being crowned Queen. The disclosure was made in a letter sent by Lord McGregor to Sir David as part of his inquiry.

Criticism prompts government to seek better links with leading companies

## Treasury officials to visit industry

By Peter Marsh, Economics Staff

THE 100 top officials at the Treasury have been told to spend at least one day a year visiting industry as part of a scheme by Sir Terry Burns, Treasury permanent secretary, to improve links with business.

The programme of company visits is starting up after widespread criticism of Britain's top government department for being too remote from industry and failing to understand the forces behind Britain's longest recession for 80 years.

The notion of Treasury "awaydays" was received enthusiastically by some of

## Heseltine to explore EC coal options

By David Lascelles, Resources Editor and Andrew Hill in Brussels

MR MICHAEL Heseltine, the trade and industry secretary, will travel to Brussels tomorrow to explore options with European Community officials for rescuing British Coal.

High on his agenda will be ways of subsidising British Coal to enable it to compete with coal imports and other types of fuel. Mr Heseltine will be seeing Mr Karel van Miert, the new competition commissioner, whose responsibilities include state aid to industry.

EC policy limits the amount of aid that can be given to the energy industry to 20 per cent. The Commission's revised code for state aid to the EC coal industry, which has yet to

already uses to support Nuclear Electric. But it is not clear whether this limit, which is based on informal agreements, still holds following the appointment of a new Commission on January 1.

Mr Heseltine has already decided against one proposed remedy to take the pressure of British Coal: banning imports of French electricity.

This proposal is thought to be too complicated, given the launch this year of the single EC market, and the existence of long-term commercial contracts.

Mr John Major, the prime minister, met Mr Heseltine yesterday to discuss the coal energy review, but Downing Street described discussions as

at a preliminary stage with further meetings likely.

British diplomats in Brussels, meanwhile, said yesterday that Mr Heseltine's visit was aimed at establishing first contacts with new commissioners in his field - principally Mr Abel Matutes, responsible for energy and transport, and Mr Karel Van Miert, who now handles competition.

They confirmed that one of the principal subjects under discussion will be how to soften the blow of pit closures in the UK through subsidies, perhaps paid for by a levy imposed on consumers' electricity bills.

The Commission's revised code for state aid to the EC coal industry, which has yet to

be adopted by member-states, aims to tighten the screw on inefficient mines in Spain and Germany.

Under the code, which

should come into force in 1994, Britain would be under no obligation to cut costs at its mines, which are already the most efficient in the EC. But Mr Heseltine will want to clarify how the British industry could be supported without breaking the Commission's internal guidelines on the subsidising of energy sources.

At the moment, member-states are allowed to subsidise up to 20 per cent of their primary energy sources, to protect natural supplies. This is a non-binding limit which has never been tested. Britain has

chosen to subsidise its nuclear industry. If the government tried to support the coal industry as well - even through a consumer levy - it would break the 20 per cent limit.

• The leaders of the coal and rail unions dropped their demand yesterday for a "Stay Away" day of action for January 19 to protest against the planned pit closures.

After a joint meeting at TUC headquarters, they said it was "inappropriate" to go ahead with the day's protest now that the high court had removed the "immediate closure" for 10 of the 31 threatened pits.

The unions went on to call on the TUC to organise a day of action next month in protest at the planned pit closures.

## Snow brings Scotland to a standstill

SEVERE winter storms yesterday brought much of Scotland to a standstill as blizzards closed hundreds of roads and forced drivers to abandon their cars in drifts.

The blizzards - the result of a record low pressure system crossing the north of the British Isles - left the northern half of Scotland virtually cut off. They also brought chaos south of the border, hitting Northern Ireland, the north of England and Wales.

Weathermen reported continuing heavy snowfalls across much of Scotland, Northern Ireland, North Wales and the north of England, with high winds causing drifts in many areas.

London Weather Centre said there was no sign of any immediate let-up, with high winds predicted for the rest of the week and more snow expected in the north.



Skiers took to the pavements in Aberdeen, Scotland, yesterday as severe weather brought much of northern Britain to a standstill

## Britannia to update fleet and cut jobs

By Daniel Green

BRITANNIA Airways, Britain's biggest charter airline, is to spend £250m on new aircraft and shed 560 jobs in an efficiency drive. The aircraft order includes a 240m engine contract with Rolls-Royce.

Most of the job losses will be in the engineering division, where 280 staff will go - 160 pilots will also lose their jobs.

Some compulsory redundancies will be inevitable, said Mr Roger Burnell, managing director of Britannia, a subsidiary of Thomson Holidays, Britain's biggest package tour operator.

The cuts come largely because the company's new fleet will consist of fewer, larger aircraft. "By summer 1994 we will have 28 aircraft compared with 38 in summer 1992," said Mr Burnell. "The new aircraft will need less maintenance, so we will need fewer pilots and engineers."

Plots still with the company will spend more time flying as a result changes to contracts.

Britannia, based in Luton, Bedfordshire, is buying five

## MPs prepare for debate on Maastricht

By David Owen

BRITISH MPs were yesterday bracing themselves for an all-night debate on legislation to implement the Maastricht treaty, which returns to the House of Commons today.

As opponents and supporters of the treaty prepared for the debate, there was anticipation at Westminster that the government might opt to force a trial of strength with Eurosceptics and the Opposition by allowing the debate to continue through the night.

Such tactics are sometimes used to reduce the prominence and support for controversial amendments to legislation.

Tory Eurosceptics, however, are determined to force a reversal in government policy.

For the three-clause legislation to be defeated, Labour and Tory Eurosceptics would have to join forces to carry an amendment that would result in the text of the treaty itself needing to be altered. Some 80 pages of amendments have been submitted.

## North Sea projects and jobs 'at risk'

By Deborah Hargreaves

NORTH SEA oil and gas producers yesterday warned the government that offshore investment of between £1bn and £2bn was at risk if it tried to stop the development of new gas-fired power stations as part of its energy review.

"Government intervention in the free market for gas could risk the abandonment or delay of 25 North Sea projects... and imperil 55,000 jobs," said Mr John Parizade, president of the UK Offshore Operators Association and managing director of Marathon Oil's UK operations.

The jobs affected would be in the design, construction and servicing of North Sea projects as well as 5,000 permanent jobs on platforms producing gas.

The producers say that if the government halts the construction of gas-fired stations beyond the 12 plants which are already being built, this would cut out a potential market for 25 planned North Sea gas developments.

Mr Sam Laidlaw, managing director of Amerada Hess's UK arm said he was having difficulty selling gas from two of his fields because of the uncertainty surrounding the outcome of the review.

"Gas is noticeably more difficult to market than it was three months ago," Mr Laidlaw said.

Offshore operators say they

are worried that any government intervention will damage confidence in the industry to such an extent that companies will take investment elsewhere.

Mr Ed Blair, president of Hamilton Oil and Gas said the company's £150m project in the Liverpool Bay area is threatened because of uncertainty over the go-ahead for Connah's Quay power station which has contracted to buy the gas.

• The row between British Gas and its regulator, Ofgas, has cost around 5,000 jobs and a drop in turnover of £100m among the gas contracting and manufacturing industries.

Mr John Cull, president of the Society of British Gas

industries warned that the consumer will end up paying for a contraction in the companies that serve British Gas.

Mr Cull said that uncertainty over the outcome of a review by the Monopolies and Mergers Commission of British Gas had forced the company to cut investment. This in turn had closed some companies in the gas service business.

"With a reduced marketplace, there are inevitably going to be increased costs in the future, and these will eventually have to be passed on to the British Gas consumer," he said. Mr Cull pointed out that this is the reverse of the intent of government policy exercised through the regulator.

## Prices force up industry costs

John

Upheav

Prices of raw materials and fuels rose again last month as the devaluation of sterling continued to put upward pressure on manufacturers' costs.

Input prices rose a seasonally-adjusted 0.1 per cent in December, a smaller month-on-month rise than expected. Compared with a year ago, prices rose 5.2 per cent, the highest rate of increase since 1979.

Before September - when sterling was devalued - raw material and fuel prices were falling. The sharp jump in input price inflation since autumn has not yet led to a corresponding increase in output prices.

## Benefits still unclaimed

More than 16m pensioners and married women who do not work are being urged to claim back up to £260 each a year in taxes in a £2m advertising campaign launched by the Inland Revenue. Newspaper and TV advertisements will target the two-thirds people who are eligible to claim but have not done so.

## More part-time managers

Part-time work is making inroads into managerial jobs and seven out of 10 private-sector companies have at least one part-time manager, according to a survey by the Chartered Institute of

Management Accountants.

The CIMA survey - of more than 100 companies - found that the trend is growing, especially among women managers with children in service-sector businesses in the south-east.

The survey concludes that employers have found that productivity gains and savings from the retention of trained staff makes employment of flexible managers a "good deal" for them.

## Easier staff recruitment

Most of the 450-plus foreign companies that have moved into the Yorkshire and Humberside area in northern England appear to be finding it easier to recruit managerial, professional and skilled staff than their homegrown competitors, a survey says.

They have also carried on investing throughout the recession and many have created jobs. More than 90 per cent say productivity is "excellent" and has increased in recent years.

Further investment is planned by 56 per cent of them during the next 18 months.

The survey of inward investors' workforces was carried out by Acas, the arbitration service.

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## What will your 1992 Report say about the environment?

Shareholders and customers now expect companies to be conscious of how the environment is affected at all levels of their operation. An environmental policy statement that has been properly assessed should form part of every company's annual report. Within 5 years we believe it will be unacceptable not to have one.

In your current year contingent liabilities arising from environmental problems, such as contaminated land, could be taken as extra-



nary items. They will inevitably crystallise into actual provisions and real costs - in the future they will affect earnings. You need to take action now to protect your share price.

As a quoted company specialising in environmental issues, RPS Group Plc understand the commercial pressures on you. We bring 25 years of experience to bear in helping you formulate an environmental policy and understand your environmental risks and liabilities. Our focus is

always on solutions that are commercially as well as environmentally sound.

If you would like to discuss these issues with us, call our Managing Director, Dr Alan Hearne or our Finance Director, Jonny Seccombe, on 0235 863206. Or write to:

Dr Alan Hearne, RPS Group Plc, Centurion Court, 85 Milton Park, Abingdon, Oxfordshire, OX14 4RY

RPS GROUP PLC  
THE ENVIRONMENTAL CONSULTANCY

## MANAGEMENT

store  
V-plant  
Dawn Maddox  
Wife on the  
battle over the  
new processor

at risk

Benefits still  
unfurnished

nment?

oup PLC

**D**oes getting wet, cold and generally miserable in the countryside help you to become a better manager? Supporters of outward bound courses believe it does, but critics question the value of having highly-paid and specialised executives tramping around the woods honing boy scout-level skills.

Is outdoor training not just a way of keeping ageing physical exercise teachers, sadistic ex-corporals and overpaid consultants employed? And is it just an expensive fad in training, no better or worse than classroom teaching?

Cynics demand proof of success in the form of a cost-benefit formula. Finding none, or at least nothing that satisfies them, they reject the notion of outdoor training altogether.

Some sceptics argue that the more realistic the training in terms of what, where and how you learn skills, the more effective it is. And because outdoor training is hardly a simulation of business life, it can't really work.

So what is the philosophy of outdoor training? Essentially there are three good arguments:

- Experimental versus theoretical learning. Since the 1960s, when encounter groups thrived, trainers have claimed that real learning occurs when people are put in difficult, novel and problematic situations and not when they study elaborate theories or abstract ideas.

In trainer jargon, "unfreezing" needs to take place before people really learn about themselves and others.

The philosophy of outdoor training is that people learn most about themselves, their teams, and their limitations, by "doing".

"No gain without the pain" is the catchword, and the pain is not the cold, damp and discomfort but dealing with performance issues in an unfamiliar setting.

- Emotions not ideas. Most training courses are about ideas, concepts, skills and models. They involve brain work and traditional classroom activities. But outdoor trainers claim that modern management is as much about self-confidence and courage.

Most training, they point out, aims at the head but not the heart, whereas outdoor training is unashamedly about emotional learning.

Anyone who has been on an outdoor training course will tell you immediately about the emotions they experience: from blind fear to anger and fury; from depression and self-doubt to tension-releasing humour.

An important aim of outdoor training is to teach people that when pushed to the limit of their ability, they can call on extra

**Adrian Furnham assesses the value of rigorous outdoor training courses in developing better executives**

## Short cut to the top



This is no time to be hanging around when you are an executive in a hurry

reserves of commitment.

The great Victorian virtues of cold learning experience of the classroom but in the stressful experience of physical discomfort or even danger.

- Team membership not leadership. There are plenty of leadership courses but not too many for those

This does not take place with the

classroom but in the stressful experience of physical discomfort or even danger.

The author is Head of University College London's Business Psychology Unit.

who have to follow. Despite mouthy platitudes about teams and team work, Anglo-Americans come from an individualistic, not a collective, culture. Team work does not come easily or naturally.

But learning to sail a yacht in choppy seas or to cross a gorge using a pulley, sling and ropes requires real co-operation. Teams engaged in difficult physical tasks need to be inter-dependent: you need your colleagues and they need you. You cannot survive on your own.

Managers also need to learn how to be effective members of a team but this is rarely learned in the classroom, making paper models or being video-taped.

Of course, not all outdoor training provides all the benefits. And certainly outdoor training is not always appropriate. Indeed, it can backfire in unusual ways.

Rather than gaining self-confidence, some people can experience nothing but self-doubt. They can return broken, not built-up. Others, discovering new-found strengths and abilities, pack up their briefcases and go to other organisations believing they can improve their career prospects.

The problem lies in measuring the effectiveness of training. How can one show conclusively that the time and money spent on outdoor courses is well spent?

This is a fiendishly difficult question because although one can easily think of many possible measures, nearly all have problems.

But more importantly, perhaps, any training is unlikely to succeed if the organisation is not prepared to allow employees to apply in everyday practice the lessons they have learned.

For example, if a risk-averse organisation sends managers who it has rewarded for their caution and prudence on a course designed to make them more adventuresome and then punishes them for the very behaviour they learn, it is no wonder the course is seen as a waste of time.

But outdoor training is neither a panacea nor a total waste of time. If, as a company, you know what you want and what a good course can offer, you may be able to provide for your employees an enriching, even invaluable experience.

A bad course with no planned outcomes may result in increased employee cynicism, let alone colds, scratches and occasionally very badly bruised egos.

It should not be dismissed as nonsense nor embraced as the only solution. Chosen judiciously, and run well, outdoor training can provide a unique learning experience.

The author is Head of University College London's Business Psychology Unit.

## Women workers go for gold in assault on male bastion

Leslie Crawford looks at new recruits in Chile's mines

**M**aria Rodriguez likes mending trucks, Giant trucks, the size of three-storey buildings, which shift tonnes of rock from Chuquicamata, the world's biggest copper mine in Chile's Atacama desert.

Eva Ramos would love to drive one of these mechanised monsters. She thinks it would be little different from driving her fork-lift truck; it would only be a question of getting used to the size.

Eva is also responsible for the tools at Chuquicamata's maintenance workshop. She doesn't mind the girlie posters on the walls. Wolf-whistles, she says, have become part of the background noise.

Eva, Maria and a growing number of women miners, mechanics, engineers and geologists form part of the army of shock troops that are storming this most macho of male bastions – the mining industry. Born and bred in the desert, they are as tough as their husbands and fathers who know no other occupation than mining.

Some of the women miners at Chuquicamata are widows who took over their husbands' jobs after fatal accidents at the mine.

And although women are outnumbered by more than 10-to-one at the 9,000-strong mining camp, they say sexual harassment is not a problem. It is a cause of instant dismissal at Chuquicamata.

Sexual barriers are crumbling as a foreign investment boom in Chilean copper and gold mines creates a shortage of skilled labour. It was only in October last year that women were first allowed to enter El Teniente, the biggest underground copper mine in the world, because of a centuries-old superstition that women brought back luck and pin accidents.

At La Escondida, a 9,000m (2,952m) copper operation inaugurated by BHP and BHP of Australia two years ago, women have moved from secretarial jobs to operating computer controls in the production plant. La Escondida also employs women crane drivers, engineers, technicians and metallurgical specialists. They work the same shifts as their male colleagues and share dormitories at the mining camp while their families remain in Antofagasta.

The company operates an equal opportunities policy and encourages women to acquire new skills through their training programmes. Although Chilean women are breaking new professional ground, they have not yet shattered the "glass ceiling" that keeps them subordinate to men.

The state copper company Codeco, which operates Chuquicamata and three other mines, has 25,000 employees but not a single female executive. Only a smattering of women occupy managerial posts.

Even multinationals must bow to the machismo that pervades Chilean society. One Canadian mining executive says: "I have not been able to hire qualified women to senior positions because Chilean men would refuse to work under them."

As for Chilean executives, the idea of promoting women to top posts does not even occur to them. Partly as a result, the female "brain drain" from Chile has been considerable.

The first woman mining engineer graduated from the University of Chile 40 years ago but her successors have been forced to venture as far as Zaire and Canada to further their careers. The women at Chuquicamata are determined to change this state of affairs. They formed a Corporation

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## BUSINESS AND THE ENVIRONMENT

When a shipping disaster strikes, the salvors step in. Deborah Hargreaves on how they limit the damage

## Unsung heroes of the sea

**F**irst light over the Shetland Islands yesterday finally dashed the salvage experts' hopes of saving some of the oil from the stricken tanker Braer before it leaked into the sea. Early flights over the tanker showed it had broken into four sections after being pounded by mountainous waves on Sumburgh Head where it ran aground a week ago.

Most of its cargo of 85,000 tonnes of Norwegian crude oil has now been discharged into the sea. Geert Koffeman from the Dutch company Smit Tak, which is handling the salvage operation, said there could still be some oil on board, "but we are no longer talking of thousands of tonnes - just hundreds".

Until Monday, Smit Tak, the world's largest salvage company, remained sanguine about being able to pump out oil from the stricken tanker's cargo hold. But some of the worst weather ever experienced in the Shetland Islands hampered the operation so that salvors could not even board the ship.

"The first thing to do is to get on board so that you can at least assess the state of the tanker and the amount of oil left," said Net Lindquist at Smit Tak. But in hurricane-force winds which have bat-

tered the islands in the past week, attempting to board the tanker has proved hazardous.

Smit Tak has had two teams of six salvage experts in the Shetland Islands since late last week accompanied by two tugs. The company sent out a special salvage barge from Rotterdam on Friday which could be used for storing the oil if it is pumped off the broken tanker.

**S**alvage companies have strong financial incentives to rescue as much oil as they can, thereby keeping pollution to a minimum. Revisions to salvage contracts which took place in 1989 mean a company is now paid for limiting environmental damage even if it cannot save the ship.

The salvors are the unsung heroes of many a shipping disaster. Shipowners can have a tendency to regard them as vultures since they position their salvage tugs at strategic points around the globe so they can be on hand in case of a disaster. But if they move in swiftly, they can often combat major environmental damage by removing dangerous cargoes quickly.

The difficulties experienced by Smit Tak in the Shetland Islands highlight the dangers and frustra-

tions of a salvage operation which is always performed in the worst conditions. In the same way that Red Adair and other US companies hasten to the scene of raging oil well fires, salvors are at the sharp end of the international shipping industry.

The salvage industry is one dominated by a few major international companies which has found itself under increasing financial pressure in recent years. It can cost up to £1m a year to keep a fully-equipped salvage tug on call to attend a disaster at hours' notice, but the rewards paid for a salvage operation are declining amid fierce competition.

Some countries such as France, Spain and Italy fund salvage tugs from government money, but these cannot prevent tanker disasters and are not even a guarantee against widespread environmental pollution.

Although all disasters are different, salvors will attempt at first to assess the state of a tanker's cargo tanks in the hope they can bring in pumping equipment to pump out the oil either on to land or to an accompanying barge.

Smit Tak was hoping to pump out the oil from the Braer, to an awaiting barge. But salvage operations

must usually begin within hours or, at the very least, days of a disaster occurring, otherwise fuel tanks rupture and much of the oil escapes.

Once the cargo has been pumped from a stricken tanker, salvage crews will try to lift the ship up and tow it to port where it can either be repaired or scrapped. Smit Tak is now considering towing sections of the Braer out to sea and sinking them or saving parts of the vessel for their salvage value.

Under previous international conventions, Smit Tak would have risked receiving no pay at all if the ship went under. But new contracts prepared by Lloyd's, the insurance market, reward the companies for expenses incurred in trying to mini-

mise environmental damage even if the ship sinks.

As salvors have assumed more responsibility for pollution, and tanker design has become more complex, the industry has complained that its resources to respond are limited. The International Salvage Union - a group of the major companies - recently commissioned a report into the industry which it said was "in a perilous state".

The report published in April last year by the consulting group, Tecnicas, pointed to a decline in the availability of salvage services worldwide. This is chiefly because the increasing safety of tankers has given few opportunities for salvage

companies to make money.

However, the consultants pointed out that, although the number of serious shipping disasters had declined from 938 in 1981 to 712 in 1991, the number of incidents rose by 30 per cent in 1991. It raises the concern that the industry may become so run down that it will be unable to cope with a rise in demand for its services in future.

The tanker industry itself is also strapped for cash and does not have the funds to renew its ageing fleet. With salvors facing financial pressures and the UK so far unwilling to fund its own salvage tugs, another disaster of the scale of the Braer could prove even more problematical to clean up.

"DID WE really save the earth at Rio?" asks environmentalist Stanley Johnson in the introduction to *The Earth Summit*, the first full compilation of the documents from last year's green jamboree in Brazil.

Too soon to say, is the short answer. Rio was certainly not a triumph because it fell short on all its major aims. On the other hand, it was not a disaster either because it attracted more than 100 heads of government and produced two international treaties.

Johnson, who attended the summit and edited this book, argues that it is wrong to blame Rio for failing to achieve the much hoped for "global bargain" on saving the environment for the simple reason that this bargain was never even on the table. The positions of the various interest groups - the industrial countries, the Third World, the US and the EC - were too far apart to permit agreement.

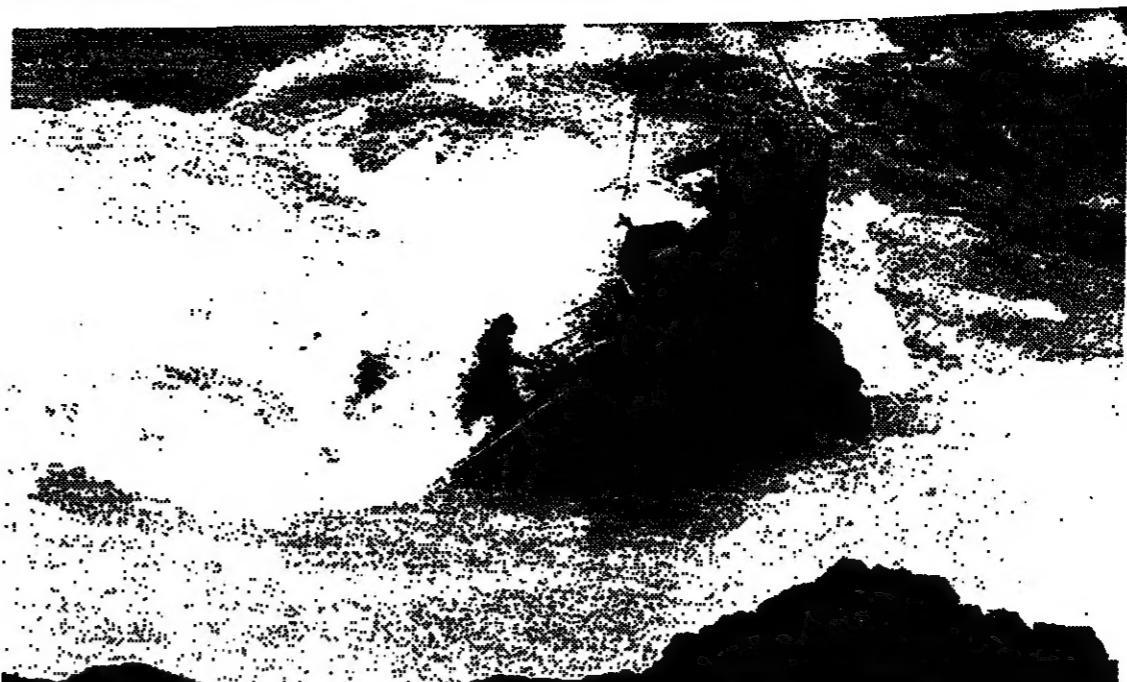
The rich countries could have helped Rio by offering larger financial inducements for poorer countries to co-operate on a global clean-up. On other other hand, nothing could induce the US to lower its opposition to a firm timetable to reduce greenhouse gases, or to the treaty on bio-diversity.

The positive result of Rio, Johnson believes, lies in defining terms of the global environment debate, and in initiating a negotiating process. That process will continue and should eventually produce more concrete results, particularly with the arrival of the greener US president.

Not that Rio's results were thin, judging, at least, by the contents of this book. Its 500 densely packed pages contain all the major documents from Rio, including the whole of Agenda 21 with its global clean-up plan, providing an essential reference for anyone with an environmental interest.

David Lascelles

"The Earth Summit: Introduction and Commentary by Stanley P. Johnson. Graham & Trotman/Martinus Nijhoff. 332pp. £7.50."



Lost at sea: hurricane-force winds hampered the operation so that salvors could not even board the ship

## Stamping out Greece's pine fires

**T**here are few trees so inflammable as the resinous Aleppo pine that provides a green backdrop for summer villas and tourist resorts along much of Greece's coastline. When fire breaks out, exploding pine cones shoot out in all directions.

Last year, a record number of fires devastated more than 50,000 hectares of forest, scrub and grazing land around Greece. The forestry service logged 2,100 fires - almost double the average for the three previous years - in a season marked by prolonged hot weather and fierce winds.

Despite increased spending on firefighting aircraft, communica-

tions systems and hiring several thousand temporary forest guards for the summer, governments have failed to establish an effective fire protection service.

Greece's pine forests have grown more vulnerable to fire because of steady depopulation of the countryside, together with the encroachment of tourism. Access to forest areas became easier as the coastline was opened up for development. Villagers who return home for the summer to cater for tourists no longer make use of the forest.

However, the disastrous fires in 1992, including blazes on Rhodes and Crete, Greece's two most popular tourist islands, prompted a switch in policy. The government

is now considering a resource. The charcoal-burners and resin-tappers are gone. Dry branches and undergrowth aren't collected for fuel so when a fire starts there's a wealth of combustible material," says George Mavromatis, head of the Forest Research Institute in Athens.

What Greece needs is better prevention techniques and improved co-ordination in firefighting, according to Conair, a Canadian company that has studied forest fires in Greece and operates fire protection services in other Mediterranean countries.

"Communications and training are crucial in firefighting. Aircraft should be used with discrimination - after all, you have no guarantee the fire is out without people on the ground," says Jim Dunkel, Conair's vice president.

Without better prevention, the

coastal forests will go on shrinking. Regardless of the law on reforestation, only about 10 per cent of burned acreage is replanted in an average year, mainly because the forestry service is chronically short of funds. This year, the figure will rise to 20 per cent thanks to support from the European Community, which will cover 75 per cent of the £10m (£24m) cost of replanting 10,000 hectares.

Although Aleppo pine is often used for replanting as it grows quickly, the Forest Research Institute has pioneered cultivation of less inflammable trees. It recommends planting spiny varieties of oak similar to those that covered

Greek hillsides in ancient times.

Yet the chances of restoring forest cover are sharply reduced as steep barriers are built to stop soil erosion and water loss. And even if the water-table remains high enough to support tree growth, young saplings are often eaten by roaming goats.

The biggest enemy of forest regeneration is the huge goat population in Greece of about 6m. Goat herds are in short supply these days, but EC subsidies encourage farmers to keep goats, who let them run free much of the time," says Katsoudas.

Kerin Hope

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5 Bonds  
6 Gold  
7 Life Assurance  
8 Other International Investments  
9 None  
10 Other \_\_\_\_\_  
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41



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## ARTS

Music  
New Park Lane series

This is the week when the Park Lane Group, each January, presents a pair of Purcell Room concerts by "Young Artists" every week-night.

As usual the musical fare is all 20th-century, most of it recent, and two composers are specially featured, Nicholas Maw and the Scot Edward McGuire (the latter born, according to the programme-book, variously in 1948, 1958 and 1964).

Monday Maw was represented by the second of his six inventive *Personae* for piano, delivered with gleaming clarity by Thomas Ades. Ades boasts a masterly control of touch and colour. In György Kurtág's three *In Memoriam* pieces and their prefatory "Chorale", he balanced the notes of chords with phenomenal subtlety, as well as flawless sympathy with Kurtág's individual manner.

His command of more flamboyant, rhetorical music by the early Messiah (another elegiac piece, for Paul Dukas) and by Paul Ruders seemed effortless - though the grip of Ruders' Sonata No.2 slackened after its strong, promising first movement.

Ades is also a composer, and his new *Still Sorrowing* - a lament which is also a homage to Romantic sentiments - proved to make the most ingenious use of a "prepared" piano that I have heard in a long time. While a recurrent plaint tintinnabulates at the top the piano's range and deep chords resonate at the bottom, some muffling device allows intricate figures and rhythms at mid-keyboard to rattle hollowly; a haunting sound-scape and too strikingly musical to seem tricksy.

In the second recital, the Ch�ne Oboe Trio were crisp and well-tuned in pieces by McGuire, James Macmillan and John Lunn - all efficiently designed for the medium, which has its limits but none so fetchingly as Joseph Landers' recent *Echo Dancers*.

More potent stuff was heard from a splendid cellist, Paul Watkins, keenly and forcefully partnered by the pianist Elizabeth Upchurch.

They did sweeping justice to Elliott Carter's 1948 Sonata, a work that cannot fail to thrill when performed with such intelligence and fervour. And Philip Cashian's new *Dancing with Venus* (a PLG commission) is a winner; inspired by an Angela Carter short story, the cello enacts a series of little dances or poses, sexy or ironic or mocking, and they add up to something considerably more than a string of vignettes.

Cellists with the advanced technique that Cashian requires should fall upon the piece without delay.

David Murray

## INTERNATIONAL ARTS GUIDE

## ■ BARCELONA

Les Cuivres Francais give a concert of baroque and early music tomorrow at Palau de la Musica. Fri, Sat, Sun; Peter Maag conducts Barcelone City Orchestra, in an all-Mozart programme, with violin soloist Frank Peter Zimmermann (288 1000). The next production at the Liceu is La gazzetta ladra, opening on Jan 25 (412 3532). Alan Ayckbourn's play *Aburd Person* Singular runs till Jan 24 at Teixidors Teatreneu, Terol 26. Information and booking for cultural events available through Caixa de Catalunya from 08.00 to 14.00 (310 1212).

## ■ COLOGNE

CONCERTS Charles Dutoit conducts Orchestre National de France in works by Brahms and Tchaikovsky (violin soloist Midori) tonight at Philharmonie. Tomorrow: Neville Marriner conducts ASMF in works by

Television/Patricia Morison  
Germany on the couch

**G**eneralising about nations and races is a tricky and not entirely respectable business, even though whole careers are built on it. The superior view is that using national stereotypes is vulgar and mentally lazy. Yet much depends on how sophisticated the generalisation is or, at the very least, on how it is phrased. "What one should remember about the French is . . ."; those are the conversational markers which initially suggest the wisdom of the well-read, well-travelled observer, rather than - although it may indeed be the case - the bare-bone bigot.

*The Essential History of Europe*: Germany (BBC 2 on Thursdays) was an extraordinarily interesting programme which brandished the sophisticate's version of the national stereotype. We were presented with a classic definition of the German as someone obsessed by the "vices" of obedience, discipline, order, and gripped by an exaggerated sense of dedication and perfection. Germans fear the outsider. Germans are always looking over their shoulder at the past.

Just the stuff, one might think, to fuel the prejudices of bar-room bigots everywhere. However, observations which would have sounded highly dubious from the mouth of a non-German sounded respectable when spoken as pessimistic home-truths. The cleverness of this film was to put Germany on the couch and, apart from an English narrator

(perhaps a mistake), to make German speakers and the German language itself stand as witnesses to the troubled state of the German soul. Most prominent among the speakers was a psychotherapist from Halle in former East Germany called Hans Joachim Maaz. Author of a recent book about the psychological trauma of reunification for East Germans, Maaz proposes an ominous view of the national psyche which few foreigners would feel comfortable about expressing at a German dinner table.

According to Maaz, the German suffers from the lack of a clear point of view, the consequence of being the obedient child produced by an authoritarian state. Democracy has been no more than imposed like a mask, a mantle, on a people whose history has created deep within them an "inner fascism". Setting fire to the homes of *Ausländer* is an all-too typical manifestation of "the hidden destructive forces which can emerge any moment".

The film was intelligently structured around conceptual signposts: *Zersinnung*, meaning "a condition of inner strife"; *Vergangenheit Bewältigung*, "overcoming the past"; *Heimat*, "homeland", and so on. We heard the terms spoken and, in a hopeful attempt to make them stick, were shown them written. That kind of didacticism would probably have made your average bar-room bigot switch off long before the grim forebodings of the programme's conclusion, about *Seelischer Entfremdung* and what will happen should western capitalism ultimately fail to

deliver the material goodies which currently compensate for the Germans' spiritual bankruptcy.

But does this kind of analysis, which to many a British person would seem merely pretentious, actually take us near what real, live Germans worry about? I suspect that it may do, to judge from the experience of learning German at London's Goethe Institut. Even though we are mere babies attempting to get our feeble intelligences around the subjective tense, Teacher has already introduced the resonant concept of *Vergangenheits Bewältigung*. Only this week she was exhorting us to attend a public seminar on V.R., to be addressed by a minor government minister. Which suggests to me that *Essential History* did get it right, and that the Germans really do revel in discussing their collective psyche in public.

Now Americans, I fondly believe, possess an innate conviction that the world can always be shaped to accommodate their wishes. So it was gratifying on *Horizon's Cheating Time* (BBC 2, Monday) to hear a 53 year-old singer called Jonie Mosby Mitchell state, "We don't have to accept the menopause any longer. You can do anything you want". And so Jonie ignored the ineluctable onset of ageing, the age-freckles on her hands and crowfeet, and the withering of her womb four years previously with the menopause. She went right ahead and had herself a nice little baby boy which she loves very much.

However, to be accurate, it is only

50 per cent her baby, and genetically not hers at all - and if you are watching Channel 4's absorbing series on sociobiology, *The Sexual Imperative* on Thursdays at 9.00, you will appreciate what an unnatural thing that is. New techniques being practised in the US implant the eggs of donor mothers, fertilised by a woman's partner, into the womb of post-menopausal women which have been rejuvenated with hormones. It costs around \$11,000.

Well, frankly, I do not hold with it. However, implantation looks a



Alfred Kerndl, Berlin's director of archaeology, outside the bunker of Hitler's bodyguards

rather different matter when you see a young woman in her twenties who has already experienced the menopause. Should she just bow to fate? But there again, why should any of us women accept the menopause which one doctor described as "one of nature's design faults".

We are the only animal to have this particular design fault, and to lead such long lives after we become reproductively useless. Already the technology exists to freeze the eggs of fruitflies and return them to their aged mums which then buzz about like youngsters and live many days longer than they should. So it stands to reason, does it not, that some women are going to want to have babies in order to live into their hundreds? Is that kind of selfishness really possible? I would say yes. After all, Jonie Mitchell admitted she had never asked herself what she would be like for the child of her autumnal years to have such an antique mum. But that is not really part of the picture, is it, if your creed is, "You can do anything you want"?

## Opera in Amsterdam/Max Loppert

## Punch and Judy



Marcello Magni and Caroline Quentin as the two servants posing as master and mistress

Theatre/Malcolm Rutherford

## The Game of Love and Chance

The title of Pierre Marivaux's play is teasingly misleading. There are delectable games of love in *The Game of Love and Chance*, but the only chance is the accident of birth. The upper middle class may pose as servants, and vice versa, yet in the end no-one marries beneath or below their station and the servants know their place.

The production at the Cottesloe, in a sparkling new translation by Neil Bartlett, looks like Pirandello with a touch of Noel Coward. The Italian connection is not surprising: Marivaux (1688-1763) belonged to the Italian rather than the *Comédie Française* wing of the Paris theatre. He rejected the more formal approach of Molière, wrote mainly in prose and went in for knockabout. Where he foreshadows Pirandello is in playing games with illusion and reality.

Noel Coward is thrown in as a bonus. Stefan Bednarek, as the bachelor brother Maurice, even looks like him. He does a lot of languid piano-playing. The period is Coward, too: the men in elegant dressing gowns, the women constantly smoking, often with cigarette-holders. At least one reference in the text is a direct parody of the famous line in *Private Lives*: "Funny how eloquent cheap emotions can be," goes the new version.

Takes first two examples: Silvia, acting as the maid though with the audience knowing precisely who she is, explains that she could certainly marry the man she is to be, "Funny how eloquent cheap emotions can be," goes the new version.

The *coup de théâtre*, however, is some-

thing quite different. It consists of making Silvia, the principal girl, look a good deal older than one would expect. Here is a triumphant performance by Maggie Steed: it is no disrespect to her to say that she looks as if she has been in her upper thirties for several years. In presenting her as a mature woman Bartlett, who also directs along with Mike Alfreds, adds immeasurably to the feeling that sometimes surfaces above the comedy. It is much more interesting to watch an older, experienced woman fall in love than a strip of a coquette.

Unless I imagined it, Ms Steed's achievement goes beyond that. She looks younger with fewer lines on her face, when she is playing the society woman she is than when she is posing as her maid Lisette. Then she appears slightly haggard, bowed down by the troubles of the world. Is this a social comment on the poor? Possibly, for The Game is a very social play in which the prevailing hierarchy is never seriously challenged by the participants.

Takes first two examples: Silvia, acting as the maid though with the audience knowing precisely who she is, explains that she could certainly marry the man she is to be, "Funny how eloquent cheap emotions can be," goes the new version.

In repertory, Cottesloe, Royal National Theatre, (071) 928 2252

ever much she loves him. The chauffeur-suit, after revealing that he is both those attributes, tells her that a man in his position could not possibly offer more than to be faithful to her as his mistress. Only at the end does he decide he can marry beneath himself, which fittingly turns out not to be necessary.

There is a delightful, and totally related, sub-plot of two servants posing as master and mistress. Played by Caroline Quentin and Marcello Magni, they too make it to the altar, or at least to the final chancery.

If the plot in general sounds complicated in print, it is ever so simple on stage. Besides, Ms Steed in particular frequently steps out of it and makes her own comments to the audience. A minor criticism might be that Peter Wingfield, as the suitor looks a bit young for her, almost as if he was just down from say Cambridge, but perhaps that is part of the fantasy. Pirandello would have loved it.

The production is mounted jointly by the Cambridge Theatre Company and Gloria in association with the RNT. It owes a lot to Bartlett's liberal translation.

In repertory, Cottesloe, Royal National Theatre, (071) 928 2252

Pierre Audi, for ten years

(1979-89) director of London's Almeida Theatre, developed during that time an enviable reputation as a deviser of programmes what was today discovered (or re-discovered) at the annual Almeida Festival tended to become tomorrow's musical fashion. Since 1988 he has been artistic director of the Netherlands Opera; and, notwithstanding the differences of style and substance between a small London avant-garde enterprise and one of Europe's most important opera companies, Audi has swiftly settled in to demonstrate the same skills in Amsterdam.

The blend of fare, casts and production teams has been balanced with imaginative flair. Audi regularly directs both plays and operas in his time at the Almeida; at the Muziektheater he continues to stage works (his recent *Monteverdi Ritorno d'Ulisse* was highly praised on this page by Andrew Clements). This season features, for instance, the first Dutch performances of Harrison Birtwistle's *Punch and Judy* (1988), in an audioproduction conducted by Oliver Knussen.

To my mind Birtwistle's first opera, a "tragedy or comical tragedy", stands as one of the key works in postwar British music

Amsterdam *Punch and Judy* may well be remembered for

rather different reasons: it seems to me, in several key respects, a flop of depressingly large proportions.

With hindsight it becomes clear that the attempt to do the opera in this theatre at all was on Audi's part a rare misjudgment.

The stage, that huge Cinerama space, caused the tightly mapped formal patterns of Birtwistle's angularly lyrical vocal lines and Pruslin's elabo-

rate witty verbal sallies to be spread out and, almost all of time, to become hopelessly blurred. Then there is the master of the Muziektheater acoustics, a modern disaster of uncommunicative dryness. (Only the Paris Bastille are worse.) The physical unsuitability and acoustical limitations of the space managed, between them, to achieve the previously unimaginable - the blunting of the famously abrasive edge to Birtwistle's chamber-ensemble instrumentation.

Word-inaudibility was a constant; admittedly, composer and librettist built in a pretty considerable Comprehension Problem in the first place, but it needs to be grasped, not comprehensively evaded. Audi's production, which took the puppet-show setting and props specified in the stage directions, had as its background four gigantic inflatable

dolls, hung on wires and slowly moved around. This was a stupendous feast of design (by the celebrated German artist Baseltz) whose qualities of monumental primitivism added to the general feeling of lethargy and deadened drama.

Individual roles were characterised by costume (brilliant punk-cum-Beckettian invention by Jorge Lara) and by physical motions radically routine - *Punch* jerks, slides and stumbles as if himself operated on wires, the *Chorego* prances about as a mixture of the clown Grock and Little Lord Fauntleroy. There was much well-crafted theatrical imagery on show, which was translated into particularly vivid action by Robert Poulton (*Punch*) and David Wilson-Johnson (*Chorego*), outstanding members of the six-strong cast.

But the confrontation in the opera of ancient and modern, ritual and burlesque, seemed destined to escape this staging, which substituted instead an all-purpose air of Art. In the pit, at least, Knussen and the players of the Netherlands Chamber Orchestra managed to convey a much more lucid and idiomatic command of the work (but what were they all doing down there? The score calls for the disposition of the players into stage and pit bands). The number of audience members that I could see fast asleep in their seats by the three-quarter point of the unbroken 100-minute stretch suggested - as did much else in the performance - that the opera's cause will not have been greatly advanced by its first showing in Amsterdam.

Amsterdam Muziektheater: in repertory until January 29

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## THEATRE

Residenztheater Tomorrow: first night of new production of Shakespeare's Romeo and Juliet (repeated Sat, Sun, Mon). Fri: Ariel Dorfman's Death and the Maiden (225754)

## ■ NEW YORK

THEATRE

• *Forbidden Broadway* 1993: a new edition of the long-running revue which spoofs Broadway shows just opened (Theatre East, 211 East 80th St, 838 9090)

• Anna Christie: Eugene O'Neill's drama, directed by David Leveaux, with a cast

including Liam Neeson and Natasha Richardson. Tonight's performance is the final preview, opens tomorrow (Roundabout Theatre, 1330 Broadway at 45th St, 869 8400)

• The Sisters Rosensweig: Wendy Wasserstein's new play, a comedy with serious

undertones, about the reunion

in London of three American

&lt;p

## Edward Mortimer



A year ago this week the Algerian army deposed President Chadli Bendjedid and cancelled the second ballot of parliamentary elections, due to take place a few days later.

It was, on the face of it, an outrageous thing to do, just after the decisive political victory of liberal democracy over Soviet communist in eastern Europe and the decisive military victory of the western democracies over the army of an Arab dictator in the Gulf war. Surely the same western democracies that had put great pressure on governments elsewhere in Africa to accept multi-party elections would not tolerate such a blatant abortion of the electoral process on the very fringe of western Europe?

They did, of course, and the reason is no secret. The Islamic Salvation Front (FIS) was virtually certain to win an overall majority if the second ballot had gone ahead. During the cold war, the west would turn a blind eye to authoritarian practices if the alternative seemed likely to be a communist or pro-communist government. Now, it seems, the same rule applies, only for "communist" read "Islamic fundamentalist".

In the case of communism, there was a double rationale for this attitude. On the one hand, the expansion of communism, by whatever means, was seen as threatening western security. On the other, it was argued that a communist victory, even through the ballot box, would in fact be a defeat for democracy, since a communist government would not allow any more free elections.

This second argument has been used explicitly in the Algerian case by a senior US official, Mr Edward Djerejian, who said there would be no overwhelming merit in a system of "one person, one vote, one time".

It has some plausibility, in that some of the FIS leaders had said openly that they did not believe in multi-party democracy, and it was doubtful whether the discredited Mr Chadli would have been strong enough to hold them to the constitution once they were in office.

A year later, however, the claim by the army to have

## Cold war warmed over

### Militant Islam has become the west's new evil empire

saved democracy from itself is looking thin. Thousands of Islamic militants are in prison (and Amnesty International has again begun to receive regular reports of torture), but there are enough still at large to carry on night gun battles with the security forces in many parts of the country. There is no sign of new elections being held. Even in economic policy the regime has reverted to 1970s-style *diktatisme*.

The west's willingness to

**In many quarters, fundamentalism is now seen as the greatest threat to western security**

support such a regime suggests that Islamic fundamentalism has also replaced communism in the other half of the cold war rationale. It is seen as a threat not only to Algerian liberties but also to western security. John Esposito, a leading US specialist on Islam, shows in a new book, *The Islamic Threat: Myth or Reality?* (Oxford, \$22), that this view is indeed held by many influential people in the US.

It is probably even more widely held in Europe. The normally sober Economist magazine, in its imaginative history of the 21st century published last month, sees a new Arab-Islamic superpower, with Iran and Pakistan as satellites, conquering Turkey and south-east Europe, and going on in alliance with China to subdue large parts of Russia.

The Economist imagined this superpower starting with a

coup in Saudi Arabia in 2011. But it also assumes that an isolationist US will confine its interest to a "tranquil, fairly prosperous and almost wholly democratic" western hemisphere, while western Europe, protected by its nuclear deterrent, suffers only an influx of Russian refugees.

Tragic as such a scenario might be for Turkey and eastern Europe, a cynical west European (and still more a cynical American) may be tempted to wonder what all the fuss is about, if that is the worst that "resurgent Islam" can do to him. The most plausible part of it is that western Europe's "disaster" takes the form of a bungled Anglo-French military intervention in the Middle East, not an Arab or Moslem invasion of western Europe itself.

Mr Esposito takes an optimistic view of Islamic revivalism, concluding that "gulded by our stated ideals and goals of freedom and self-determination, the west has an ideal vantage point for appreciating the aspirations of many in the Moslem world as they seek to define new paths for their future".

The French scholar Olivier Roy is much gloomier about what Islamic movements have to offer their own people. But the title of his book, *The Failure of Political Islam (L'échec de l'Islam politique)* (Seuil/Espri, FF130), is also implicitly reverent to 1970s-style *diktatisme*.

As yet it is little more than speculation. For the most striking characteristic of the Japanese labour market during this downturn has been its resilience. In the recession of the mid-1980s, caused by the yen's appreciation, the unemployment rate rose to 3 per cent. Nine months into this downturn, unemployment has stayed constant at just over 2 per cent.

The ratio of job offers to job

seekers has fallen to 0.96, which means that for every 100 job seekers there are only 96 job offers. However, this is still well above the ratio's low of 0.8 in the mid-1980s.

In the current downturn, 75 industries have applied for government subsidies to help them pay the wages of laid-off workers. In the recession of the mid-1980s, about 161 industries applied for such subsidies.

Employers are strongly resisting reductions in their staff. Japan's low birth rate means the workforce is likely to grow by less than 1 per cent for the rest of the decade. Employers fear that, if they lay off workers now, they will face a labour shortage once the economy recovers.

In an attempt to retain workers, many Japanese companies are going to extreme lengths. Nikko Securities estimates that between July and September last year 900,000 manufacturing workers, about 6 per cent of the workforce, became "unemployed within their company". Most are being paid to stay at home, others are doing jobs of little value within their

offices or factories.

Many older workers are

being shuffled off to subsidi

aries and suppliers. A European banker recalls how the

president of a leading Japanese

bank described its plans to cut

employment costs without

sacking anyone: "The presi

dent explained that the bank

was fortunate because it had

plenty of clients who were fac

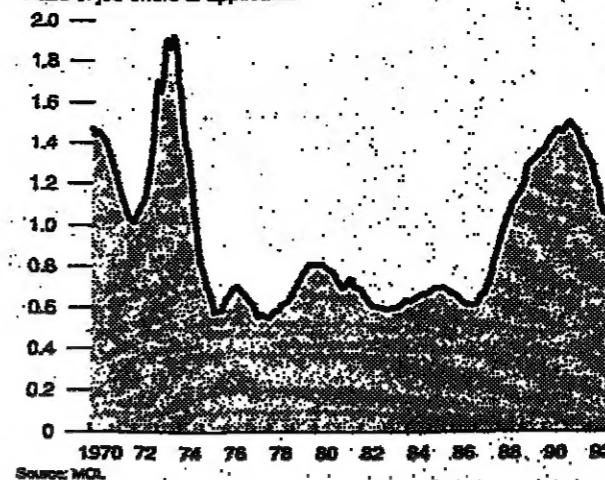
ing a labour shortage who

Charles Leadbeater examines the pressures facing Japanese employment during recession

## Tough middle age for lifetime jobs

**Japanese labour market: Limited choice**

Ratio of job offers to applicants



Even then, moves such as Pioneer's do not mark the start of Japan's conversion to western approaches to cost cutting.

The company's 35 managers

represent less than 0.5 per cent

of the company's workforce,

and the scale of the cuts pale

in comparison with the redundancies announced by some US

and European companies. In

December, for example, IBM, the US computer group,

announced it would cut its

workforce by 25,000 or 8 per cent

of the total. General Motors, the US car manufacturer, and Daimler-Benz, the German engineering group, have also announced big cuts.

In addition, most Japanese

companies regard Pioneer's

move as an aberration. Nippon

Steel's response was typical:

"Our policy is to protect

employment. We do not fire

anyone, we transfer them to

new business areas."

Mr Jason James, equity ana

lyst at James Capel, explained:

"It is very bad for a company's

image to fire people, because

for Japanese companies sack

ings are still taken as a sign

that the company is in trou

ble."

Yet the downturn is unlikely

to leave the lifetime employ

ment system unscathed. It will

undergo reform rather than revolution. The system itself is not under threat, but companies are demanding more in return for the security they provide, particularly for older, white-collar workers. In past recessions, blue-collar workers bore the main burden of adjustment. Now, early retirement programmes for managers, which were rare a decade ago, are becoming common place.

Clarion, which makes loudspeakers for audio systems, plans to eliminate 300 jobs by March primarily by encouraging early retirement among production managers in their 40s and 50s.

Sanyo Electric last month adopted what could well become a model for other companies in the hard-pressed electronics sector. Between the ages of 50 and 54, employees now have three options: remain a Sanyo employee and accept they may be compulsorily redeployed; leave Sanyo to join an affiliate at a lower salary but with a higher retirement allowance; or accept training and finance from the company to help set up their own businesses.

Such schemes have two main aims. They reduce the ranks of highly paid middle managers within large companies, and provide opportunities for younger workers. They also send a powerful signal to younger workers: security of employment after 50 will increasingly depend on their performance and cannot be taken for granted.

The foundations of the lifetime employment system may yet be shaken by a sharp decline in outright recession. Such a decline, brought on by a renewed collapse of the fragile Tokyo stock market, cannot be ruled out. Electronics companies, which face a prolonged slump in demand, would be particularly vulnerable.

However, most companies are expecting that last year's emergency Y10,700bn (£55bn) public spending package will help revive industry. The government forecasts that the economy will recover in the third quarter of this year and achieve 3.3 per cent growth in the year to March 1994. As a result, most companies should probably be able to avoid deep cuts in their workforces.

That would allow the lifetime employment system to survive, albeit in amended form. But for some poorly-performing managers, the victims of that amendment, the promise of lifelong security may prove increasingly illusory.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Points to consider on BA/Virgin

From Mr John Duffield

Sir, Perhaps the most interesting statement in the Virgin/BA affair is that of Sir Colin Marshall: that Richard Branson's allegations were "wholly without foundation and unjustified" ("Virgin's honour remains intact", January 12).

There seem to me to be three possibilities: Sir Colin may have deliberately lied; he may have investigated the allegations and found no evidence; or he may have not bothered to investigate them.

I think that the shareholders in BA are entitled to know whether their chief executive is venal, incompetent or merely arrogant.

John Duffield,  
64 Spring Grove,  
Loughborough,  
Leicestershire LE11 4QE

### Retention of status quo at BBC the only sensible option

From Mr David Robertson

Sir, David Sawers argues (Personal View, January 6) that the proliferation of TV and radio channels will make it increasingly hard to justify a licence fee to pay for the BBC. Events since New Year suggest quite the opposite is the case.

Though we were warned by the FT's unfailingly perceptive television critic in advance of the new ITV regime that more would mean worse, I wonder if any of us really appreciated how worse. The awfulness of GM-TV, for example, seems to have surprised even those who listened to the clear warnings of its director of programmes, Lis Howell, not to expect anything "innovative".

The decision to award franchises on the basis of money rather than quality means that - except for those companies which gambled successfully on

having no credible opponents - the new franchise-holders must make big returns quickly.

Hence cheap programmes will be preferred to expensive ones: no *mission to explain* when you can build a tower of toast for the price of a sliced loaf. And in the race to maximise audience share, the Hollywood cliché that no one ever went broke underestimating public taste still holds good.

Since there is only so much advertising revenue to go round, the result of having even more channels will inevitably be that standards fall even further.

Against this background, there is an overwhelming argument for retaining the BBC at roughly its present size and with its present range of output. This means it must have access to adequate, secure and predictable funds. None of

these objectives could be secured by sponsorship, subscription or any of the other models proposed by David Sawers.

There is of course an element of rough justice in charging everyone the same, but the sum involved is unbelievably small in relation to the extent and quality of the BBC's output; and the costs of varying the charge according to income or use of BBC services would surely not justify the possible benefits.

As Chris Dunkley passionately and correctly argued when the government issued a discussion paper on BBC finances, ministers must constantly be reminded that the status quo is an option. I suggest it is the only sensible one.

David Robertson,  
18 Strandon Road,  
London SW4

### Myth of inefficient use of accountancy information

From Mr David Damant

Sir, In his accountancy column (January 7), Andrew Jack refers to the responsibility of financial journalists when commenting on financial reports and accounting issues. One way in which this responsibility could be correctly exercised is in recognising that the stock exchange is in fact rather good at discounting accounting information correctly and is not misled by simplistic devices.

Nevertheless, Mr Jack refers to the way in which company share prices "seem" to drop after purely presentational accounting changes; and it may be true that this is the appearance. But in fact it is difficult to make money out of the marksmakers, assuming the announcement of the results was not in itself confusing. The article also refers to the attention paid by analysts and investors to short-term returns and bottom-line earnings, where all the evidence - overwhelmingly - is that the market takes the long view and takes account of a wider information set. But it is true that the short-term picture is often the best new evidence

about the long-term picture.

The constant repetition of these myths about the inefficiency with which accounting information is used is exceptionally dangerous and this is not a secondary question. There are two serious consequences. The first is that the setting of accounting standards and their implementation is affected by a misapprehension of how the information is discounted in share prices - a point which is relevant to your Lex column of January 7. Second, and more seriously, if a company management believes these myths, the directors may take action in the real economy which will be detrimental to the national interest. Thus, for example, management may make short-term investment decisions because they believe that that is what the market is looking for, whereas in fact they could take long-term investment decisions for which those decisions were correctly made and accounted for, the market would give the company full credit.

David Damant,  
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These discussions include ceasing reprocessing in favour of the cheaper option of direct storage. BNFL's contracts include clauses enabling its customers to withdraw from its

The Japanese government is whether to operate Thorp and create a costly decommissioning problem (even using BNFL's minimal estimate of £300m) or to recognise that times have changed since 1977 when the go-ahead for Thorp was given. The only rational conclusion is to scrap Thorp.

Richard Le Coyle,  
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## FINANCIAL TIMES

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Wednesday January 13 1993

## Reviewing the regulators

THE TIME is ripe for reviewing the British system for regulating privatised utilities. This is partly because it is over eight years since OfTEL, the first of the new watchdogs, was set up to regulate a privatised British Telecommunications. Since then, the gas, electricity and water industries have been privatised and there has been a lively debate on whether the regulators have been too weak to stop these companies earning excess profits or have expropriated shareholders' wealth through over-zealous action.

Time has also revealed some of the structural defects of privatised industries. Such defects are behind both the current Monopolies and Mergers Commission's investigation of British Gas and the government's energy review.

The regulatory system is working reasonably well. It is certainly much better than the old approach which encouraged constant ministerial interference in nationalised companies. But there is room for improvement. Given the overall economic importance of the utilities, the prize of a better system is well worth aiming at. But, unless the government initiates a review soon, the future shape of regulation may be set by precedents established on a piecemeal basis at the MMC, without any attempt to learn wider lessons.

The experience so far is summarised in a report published this week by the European Policy Forum, a UK think-tank. Although the report contains much interesting detail, its overall tone – that investors are being treated unfairly as a result of arbitrary actions by over-mighty regulators – is questionable.

The pitched battles between utilities and their regulators are largely a result of the government's decision to privatised industries as quasi-monopolies. Lacking the discipline of effective competition, it is not surprising that some of these companies have used their muscle to the detriment of customers and fledgling rivals. The regulators would not be doing their jobs if such abuses of monopoly power went unchallenged.

**Patten's progress**

LAST OCTOBER'S proposals to widen Hong Kong's democratic base by Mr Chris Patten, the governor, angered China's hardline communists. They demanded complete withdrawal. Mr Patten then challenged Beijing to suggest a better framework for the 1995 Legislative Council (LegCo) elections. This fruitless exchange left Hong Kong people, who will fall under Chinese sovereignty in 1997, worried about their future. China's threats and hostility seemed to put at risk the "one country, two systems" principle which they had been promised.

But Mr Patten's proposals have had another effect. They have sparked precisely the kind of political debate in Hong Kong which, presumably, Beijing abhors. This healthy development may offer a way forward.

Mr Patten has repeatedly said he can only go as far as the people of Hong Kong want him to. For him personally, this approach offers a political escape route – he does not need to go down with the ship of his proposals. But it also means that Hong Kong's legislators have to assume the higher degree of responsibility for Hong Kong's future that greater democracy implies. If democracy is to mean anything, disagreements

must provoke a public debate which can change things.

Such debate is now under way in Hong Kong and may well produce workable alternatives to Mr Patten's proposals. The time for deliberation has been extended by the decision of the Executive Council, Mr Patten's appointed advisory body, to spend the next month discussing the issue. Then the governor's proposals, amended or not, will go to LegCo, which will also debate them at length. Suggestions for amendments have begun to emerge. The leading conservative faction on LegCo says it will table amendments withdrawing the elements most objectionable to China. Ranged against it are those who back Mr Patten's proposals as the best they are likely to be offered.

The battle-lines are still radi-

mentary. The essential point is that debate within Hong Kong is under way on determining the colony's future. This is the best guarantee of the "one country, two systems" approach and thus the one most likely to maintain business confidence. It would not necessarily be easy for China to scrap electoral arrangements determined by the Hong Kong people after it took over – and it might not even want to.

## Housing choices

THE GOVERNMENT wishes to encourage the revival of the private rented sector of the UK housing market to improve choice. It also wants to reduce tax subsidies for homeowners to reduce public expenditure.

Progress towards both aims could be achieved by sweeping away mortgage interest tax relief at the next Budget. Not only would this save over £5bn of public spending next year, it would help restore the fiscal balance between different types of housing tenure. Modest investment incentives for landlords might also be considered to stimulate the private rented sector.

However, instant abolition of mortgage interest tax relief is inadvisable economically and infeasible politically. The loss of this subsidy would almost certainly depress house prices further and thus impede the hoped-for recovery. Politically, the most obvious problem is that the Conservatives' election manifesto promised to maintain mortgage interest tax relief. The government is unlikely to overturn such an unambiguous pledge, especially since the extension of home ownership in the 1980s is seen as one of its greatest achievements. How-

ever, the absence of any qualification insisting that mortgage interest tax relief be retained in its present form offers some scope for manoeuvre.

First, the tax relief could be capped at its present level. It has already been restricted to the first £30,000 of loans for over a decade. Since 1981, it has also been limited to the basic rate of tax of 25 per cent. Meanwhile falling interest rates have reduced its value to around £600 a year per mortgage. Capping would prevent the bill rising if interest rates rise in the future.

Second, the rate of tax relief could be trimmed from 25 per cent to 20 per cent, the new lower rate of tax introduced in the last Budget. This would cost homeowners not much more than £10 a month, an amount unlikely to depress house prices further. The level of tax relief could be further cut once the housing market recovers.

Neither step would do much to help improve the government's fiscal position, saving perhaps £1bn at most. But by capping the cost and beginning to ratchet it down, progress would at last begin towards abolishing a subsidy which has distorted the housing market for too long.

## Quiet coup at the Linoleum Palace

Reforms are under way at the Treasury, but some critics believe they do not go far enough, says Peter Marsh

**U**nder attack for being too isolated, the UK's most important government department, the Treasury, yesterday took the unusual step of opening its doors to outsiders. Mr Alan Budd, the Treasury's chief economic adviser, presided over the first meeting of its new forecasting panel of seven private-sector economists.

The meeting is part of a more widespread exercise in engineering an open debate on how the government reaches decisions on economic policy and on how to improve them. The panel is a rare opportunity to have a structured public debate about the economy," said one member, Professor Wynne Godley of Cambridge University. "The creative possibilities are enormous."

Some critics complain the moves towards openness are largely cosmetic. Even so, nobody can dispute the number of initiatives set up by the Treasury in the wake of its recent misjudgments about the UK economy and Britain's exit from the European exchange rate mechanism last September.

Today, the Treasury is to issue the second in its new series of monthly monetary reports, which are supposed to shed more light on its thinking in areas such as interest rates and inflation – until now a mostly secret process.

In recent months the Treasury, which besides controlling interest rates also has the final say on public spending and tax policy, has set up a panel of representatives from big companies, which meets three times a year to give the department views about economic trends.

Reacting to criticism that the Treasury has an inadequate understanding of business, Sir Terry Burns, the department's permanent secretary, last year called in Mr Howard Davies, the former Treasury official who is now director-general of the Confederation of British Industry, to advise on ways to foster more contacts with the outside world. Sir Terry has since instructed his top 100 Treasury officials to spend at least a day a year visiting British companies.

The Treasury has also indicated it wants to attract more outsiders to

work within the department on a part-time basis. One example is Professor Charles Bean, an economist at the London School of Economics, who is working at the department for a day a week and said his role would be "in-house academic".

The Treasury – dubbed the Linoleum Palace by irreverent outsiders – is a stimulating place for an academic to work. Such is the range of issues it deals with that many areas of activity in the UK, from buying houses to the design of nuclear missiles, are influenced to some degree by Treasury policies.

Partly because of this range of responsibilities, the department is still the butt of criticism from groups that feel their views have been left ignored. Though the most important decisions are taken by Mr Norman Lamont, the chancellor, much of the power rests with other Treasury officials.

In the past year, critics from industry, the City and other government departments have become more vociferous. That has been mainly because of the Treasury's failure in monitoring the recession and its lack of preparedness for the currency storm which swept Britain out of the ERM.

Many business leaders are perturbed by the Treasury's recent poor record. Mr Clive Thompson, chief executive at the Finsudok pest-control and environmental services group, said: "The Treasury's economic forecasts have been misguided, and so have many of its decisions." Mr Christopher Haskins, chairman of food manufacturer Northern Foods, argues that many of the Treasury's failures in judging the economy stem from a "disastrous" lack of understanding about the needs of industry.

Although the Treasury appears to recognise the problems, it is moving only slowly to a new policy of forming better links with industry, commerce and the academic world. One difficulty is that, under civil service convention, Treasury officials' advice to ministers is normally considered secret, letting ministers consider privately a range of possibilities, before a final policy decision.

According to Mr Roger Bootle, one way forward has been pro-

posed by Professor Patrick Minford of Liverpool University, another member of the forecasting panel, who would like to see officials attaching their names to specific initiatives. That, he believes, would eventually encourage the promotion of officials with good ideas.

A separate criticism is that the Treasury is simply too powerful. Mr Graham Mather, president of the European Policy Forum, a research group, said the Treasury had an important job in restraining growth in public spending. But the effort it puts into this reflects from other equally important tasks, such as establishing the right relationship between central and local government, and attracting more private capital into roads and railways. Mr Paul Lester, chief executive of the Graseby electronics group (formerly Cambridge Electronic Industries), said: "The Treasury spends too much time asking how it can cut spending, rather than asking how to spend money on useful projects."

Following on from suggestions that the Treasury is doing too many jobs, many – including the CBI's Mr Davies and Mr Andrew Britton, director of the National Institute of Economic and Social Research, a private sector think-tank – have called for it to be split up. Mr Britton said: "The Treasury is trying to be both an Office of Management and Budget, and a Council of Economic Advisors [the two US institutions supervising public spending and overall economic policy]. It ends up being neither."

Such ideas are not on the agenda at present. And no one pretends that a "devolved" Treasury – with its functions scattered around other government departments, possibly with monetary policy being handed over to a newly independent Bank of England – would by itself guarantee better times for the UK economy. But if the Treasury's new initiative fails to deliver more successful policies, pressure for more radical changes will mount.

## Treasury under siege

Sir Terry Burns  
Treasury's permanent secretaryWynne Godley  
Treasury's forecasting panel

## The missing link in Britain's economy

**PERSONAL VIEW**

Industrial strategy is the vital missing component of the UK's market economy. It is not possible for market forces to allocate resources efficiently unless the markets know and understand what they are doing. Macroeconomic and financial policy alone are not enough. Industrial strategy means developing a common understanding about the role of industry in the economy and the direction of technological and industrial progress.

Despite Britain's success in improving productivity during the 1980s, there is an urgent need to rebuild confidence in UK industry. The nation has a chronic trade deficit, a persistent recession and rising unemployment. There is not enough productive capacity in UK manufacturing and too much capacity in financial services.

The country has expectations for living standards which the economy will be unable to deliver in the immediate future. It will be unable

to deliver them at all unless industry is rebuilt.

The UK is reaping the results of 20 years of myopic complacency. Too many political and business leaders were misled into believing that manufacturing industry had become unimportant. In truth, prosperity depends more than ever on technology and industry.

Service industries are rarely able to improve their productivity or service quality by their own efforts alone. They usually need new and improved – or more affordable – equipment.

Many people seem to think that "technology" means machines and equipment. But machines and equipment – and the software for their operation – are only the products of technology. Technology is the practical capability to produce goods or services. It is therefore about people, their skills and knowledge and the ways they are organised. "High technology" businesses are the ones which require high levels of specialised skill, knowledge and organisation.

It takes time for industry to accumulate expertise, to build cohesive

teams and to establish a strong market position. Therefore, to achieve industrial competitiveness normally requires decades of persistent activity, not just a few years. Strategic vision and consistency of policy by companies, by their financial investors and by government are crucial.

This cannot be achieved by macroeconomic policy alone. Hence the

## Most economic growth originates from technological innovation in manufacturing

need for a coherent and sustained industrial strategy. Achieving it, though, will require a new approach by industry, government, education and the financial world. That is why the Engineering Employers' Federation published its industrial strategy proposals in late November.

The federation argues that indus-

try must develop its own strategic thinking and look for organic growth, not just acquisitions. Government must stimulate and co-ordinate strategic thinking and take the lead in developing a "vision" of how technology can be developed to national advantage. Neither the ideas nor the action to develop them need originate with government, but it has an essential role as catalyst and stimulant.

The government's active role must include shifting the policy emphasis from scientific research to technological development; and maintaining support for technology through to full commercial development. This involves not only government-funded R&D but also many other governmental activity, including public purchasing, the regulation of telecommunications, energy and transport industries, provision of infrastructure, and provision of education and training.

These needs are not met by existing government policy and departmental structure. There is much to welcome in the detail of recent government actions, but as yet there is no sign of strategic thinking. There

needs to be a powerful unit with overall responsibility for industrial strategy, backed by the willing and active co-operation of all government departments. Otherwise, the present over-emphasis of the short term and fragmentation of policy will continue.

The Department of Trade and Industry's competitiveness unit is now "benchmarking" the UK's performance, including that of government, against its successful competitors. Merely gathering information on what other countries do is not in itself a strategy.

This, and much other information, must be used for industry and government jointly to develop strategic thinking in the context of the country's own situation and its own creative energies. Only then would it have the essential background of knowledge and understanding for market forces to function effectively.

**Neil Johnson**

*The author is director-general of the Engineering Employers' Federation*

## Wall Street kite-flying

Well, well. According to the Wall Street rumour mill, Salomon Brothers may rehire John Meriwether, a former vice-chairman and legendary bond-trader, sacked in 1991 as part of the management shake-up in the wake of the US Treasury auction "irregularities".

Neither Salomon nor Meriwether is commenting, but it is believed the firm's hugely successful group of bond-traders and arbitrageurs, who generated several billion

dollars in revenue for Salomon last year, are lobbying for his return. Their case is easy to understand. Salomon is first and foremost a bond-trader and if someone of Meriwether's talents and popularity, were to pop up on the other side of Wall Street, it could be bad for business.

Although Meriwether was fined and suspended from the securities business for three months by the SEC for failing to supervise properly the trader who submitted false bids in the 1991 treasury bond auctions, it is argued that he had little to do with the events that led to the scandal. His only fault was his naivety, say his fans.

There is one formidable obstacle to his return, however, in the shape of Warren Buffett, the billionaire investor who cleaned up Salomon in the immediate aftermath of the scandal. Buffett stresses that the £95 tonnes are not intended as farewell

shoulders with the secretary-general, dipped into huge trays of smoked salmon and hors d'oeuvres, and made polite noises about a huge ice sculpture in the centre of the room depicting a swan, but the letters "UN".

But most appreciated was a homely touch when business got underway. Qat, the leach which when chewed releases a mild amphetamine, is to Somalia what tea is to Britain or coffee is to Europe. Every day large quantities were purchased in Ethiopia, wrapped up in large banana fronds, and delivered into the conference room by waiters in white tails.

## Put on hold

Feathers are being put out to find an occupant for one of the City's more accident-prone jobs – the chairmanship of financial services group Guinness Mahon Holdings. Ex-Schroders man Geoffrey Bell has been doing the job since November 1987 and is keen to return to his New York firm.

The affable Bell is the latest in a long line of chairmen – ranging from the prickly Sir Alastair Morton and the politically astute Edmund Dell to the interfering Lord Kissin – who have found that the job is trickier than it looks. The group is now Japanese-owned, has been recapitalised yet again, and a reinvigorated management team is trying once more to prove that it has a worthwhile role.

## Anyone for qat?

The organisers of the UN-sponsored Somalia peace talks that ended in Addis Ababa yesterday did their best to put the bitterly divided delegates at their ease. Warlords attending the UN cocktail party in a grand ballroom at the Hilton Hotel rubbed

one intriguing suggestion is that British Nuclear Fuels' chairman, John Guinness, the former civil servant masterminding electricity privatisation, might be offered the job. He is, after all, a descendant of the founding family.

Another possibility would be Anthony Loehnis, 56, the former Bank of England director responsible for international matters. After a surprisingly short stint as a vice-chairman of merchant bankers SG Warburg, Loehnis has decamped to Jacob Rothschild's empire, where he has been given a directorship at J Rothschild International Assurance.

Of the two, Loehnis would seem the more obvious choice. An ex-diplomat and former personal assistant to Gordon Richardson during his Schroders days, Loehnis helped smooth the entry of Japanese firms into the gilt-edged market during his time at the Bank. But chairing a subsidiary of the Bank of Yokohama is not quite the same as being the London figurehead of the Bank of Tokyo.

## The X factor

Positively Observer's last Dan Quayle joke. Returning from a screening of *Malcolm X*, the vice-president, much taken by the portrayal of the black civil rights leader, bounces up to George Bush. "Hey, why don't we have a national holiday in honor of Malcolm the tenth...?" he enthuses.



# FINANCIAL TIMES

Wednesday January 13 1993



## Italy to build largest ever cruise liner

By Halg Simonian in Milan

THE largest cruise liner could be plying the seas within less than four years following an agreement yesterday on a contract estimated to be worth over \$400m between Fincantieri, the Italian state-owned shipbuilding group, and Carnival Cruises of the US.

The new vessel, to be built by Fincantieri at its Monfalcone yard near Trieste, will weigh around 95,000 gross registered tonnes. That is over 20,000 grt more than the "Sovereign of the Seas", currently the world's biggest cruise liner, operated by Royal Carib-

bean Cruises, and over 10,000 grt more than the Queen Elizabeth, which capsized in Hong Kong harbour in 1972.

With 1,300 cabins and space for around 4,400 passengers and crew, the new vessel will also be the most expensive of its kind ever built and could inaugurate a family of new "jumbo" luxury passenger liners.

The contract confirms Fincantieri's position among leading cruise ship builders. Though still heavily lossmaking, the company has since the mid-1980s exploited growing demand for large luxury liners, principally in the US, to develop an important new

line of business.

The new vessel, yet to be named, will be powered by six GM-T Sulzer diesel electric engines, a Fincantieri official said.

Carnival Cruises, which is listed on the New York Stock Exchange, is the world's biggest cruise line in terms of passengers carried. The group, which operates 18 ships, is in the Caribbean and Alaska, has tried to break away from the staid image of cruise holidays with entertainment-oriented vessels with names such as "Sensation" and "Fantasy".

## French inflation drops to 36 year low of 2%

By William Dawkins in Paris

FRANCE'S inflation rate fell to 3 per cent last year, the lowest rate of price increase for 36 years, and well below the forecasts made by the government.

Insee, the state statistics agency, said yesterday the improvement, which compares with inflation of 3.1 per cent in 1991, leaves the French rate 1.8 percentage points below Germany's. This is the biggest inflation rate advantage over Germany since the 1940s and leaves France with one of the lowest inflation rates of countries in the European Monetary System.

This will reinforce the French government's view that there is no economic reason to devalue the franc against the D-Mark.

Prices were stable in December for the second month running, as a fall in food and oil prices was wiped out by higher costs in other sectors.

Economic analysts yesterday predicted that monthly inflation would pick up again to stabilise at around 3 per cent a year for the rest of this year.

Mr Michel Sapin, finance minister, said hourly wages grew by 1.5 per cent in real terms last year, thanks to low consumer price inflation, representing the biggest rise in purchasing power since 1982. Including bonuses, real wages grew by 3.5 per cent last year.

Earlier, the government confirmed that rising unemployment payments and falling tax revenues would cost an additional FF20bn (\$3.7bn) in the social security budget.

This brings to FF36bn the amount of extra budget spending announced over the past week, increasing the likelihood that France will overshoot its FF18.5bn budget deficit target for 1992.

Paribas, the French investment bank, forecasts a conservative FF270bn deficit this year, equivalent to 3.7 per cent of gross domestic product, while Mr Edouard Balladur, former RPR finance minister, who has emerged as the Gaullists' leading policy spokesman, fears it could rise above FF300bn.

This is well over the 3 per cent

of GDP set as one of the criteria for European monetary union.

However, most leading European economies are expected to produce even larger deficits than France this year. Mr Sapin yesterday warned speculators that they would be making a "big mistake" if they thought France's monetary policy would change in the coming months, adds Peter Norman in Frankfurt.

Speaking at a dinner of the Council, a private think-tank that brings together policymakers from the industrial countries, Mr Sapin said that Franco-German co-operation in defence of the French franc was unflinching and operating under the best of conditions.

He said that the monetary authorities of both countries had reaffirmed their support for the franc-Mark parity. "I can assure you that they will take other measures should it prove necessary," he said.

French-German co-operation is very close, it will grow deeper in the coming period; you will soon once again see some tangible signs of it," he added.

## UK nuclear plant would cost £70m to shut down

By Bronwen Maddox, Environment Correspondent in London

BRITISH Nuclear Fuel's Thorpe reprocessing plant at Sellafield would cost about £70m to decommission even if it never began operation, says an unpublished BNFL report to the government.

Several thousand tonnes of radioactive fuel sent early to Thorpe by overseas customers have already contaminated storage ponds at the controversial Cumbrian plant which has taken nearly 10 years and cost £1.8bn (\$4.3bn) to build.

The report by consultants Touché Ross was sent to the Department of Trade and Industry last month. It says failure to open Thorpe would lose the UK between £150m and £200m a year in overseas revenues for the next 10 years. The report is the basis of BNFL's claim that a sound economic case exists for the plant.

The DTI, together with the Department of the Environment and the Foreign Office, is debating whether the plant should be allowed to start operating.

Since Thorpe was originally approved, the economic, environmental and political reasons for reprocessing "spent" or used nuclear fuel have changed.

The report's financial models, which BNFL has refused to publish but which have been seen by the Financial Times, were criticised yesterday by economists for underestimating the costs of running and decommissioning Thorpe and putting too much weight on projections of overseas revenue, mainly from Japan and Germany.

Mr William Walker, a senior fellow at the Science Policy Research Unit at Sussex University and co-author of a report two years ago criticising the economic case for Thorpe, said: "The problem with models like this is that it is extremely difficult to predict what the actual costs of cancellation would be."

He added: "I think there is a significant risk that Thorpe will not run at full capacity... because of the problem of shipping the reprocessed waste back to overseas customers".

BNFL said yesterday: "We cannot comment on details of the Touché Ross report but we have always maintained that Thorpe represents an excellent piece of business for the UK and for BNFL."

Trouble in store, Page 6



Radovan Karadzic at Geneva talks where he reversed his decision

## UK minister warns of 'electronic smog'

By Clive Cooke, Science Editor, in London

"ELECTROMAGNETIC pollution" can kill, a UK industry minister warned yesterday.

Mr Edward Leigh, trade and technology minister, spoke of accidents caused by radiation leaking from electrical and communications equipment - and interfering with sensitive elec-

tronic components. Launching a campaign to help companies satisfy a new European Community directive on "electromagnetic compatibility", Mr Leigh spelled out a catalogue of recent disasters caused by interference:

• A UK worker died when a computer-controlled crane dropped its load prematurely;

• In Japan, robots went out of control and killed two human

operators in a robotics factory;

• In Germany, anti-lock brakes suddenly came into operation on cars speeding along an autobahn as a result of a powerful radio transmitter five miles away.

Mr Leigh said the EC directive was intended both to remove technical trade barriers and as an environmental measure to combat "electronic smog". Every electrical and electronics manu-

facturer will have to ensure that its products meet strict limits on electromagnetic interference.

The complex rules become mandatory in January 1996. For the next three years, as the electronics and communications industries continue to grow, European governments are hoping that voluntary compliance will prevent the electronic smog becoming any more dense.

attacks by Baghdad forces trying to quell the remnants of the 1991 rebellion.

Kuwait, whose armed forces fled when Iraq invaded in August 1990, revealed yesterday that its troops were ready to repel any outright Iraqi attack.

Sheik Ali Sabah al-Salem al-Sabah, the defence minister, told the national assembly that defence lines were capable of stopping any sudden assault.

## Saddam continues to taunt allies

Continued from Page 1

House spokesman, repeated that the Iraqis would get no further warnings. "They cannot continue to violate UN resolutions and there is a clear pattern to the violation, whether it is missiles or these raids into warehouses, or other actions they have taken. It remains to be seen what may come of that but, as we said, there will be no warnings."

Mr Bob Hall, a Pentagon spokesman, added that the US had the ability to take action, if called upon to do so.

Iraq appeared unimpressed by the latest volley of warnings, which included strong statements from the US and Japan.

Mr Nizar Hamdoon, the Iraqi ambassador to the UN, said he did not see any threat of military action being taken against his country. Newspapers in Baghdad

added that western military forces would not deter Iraq from challenging the restrictions imposed by the allies.

The two no-fly zones were created by the allies in the aftermath of the Gulf war. The zone north of the 36th parallel was set up in 1991 to protect the Kurdish population. It was followed last August by one south of the 32nd parallel designed to give the Shia population some relief against

attacks by Baghdad forces trying to quell the remnants of the 1991 rebellion.

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## World Weather

Continued from Page 1

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COMPANIES & MARKETS

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Wednesday January 13 1993

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## INSIDE

Volksbank names  
chief executive

Swiss Volksbank, the object of an agreed SF1.5bn (\$1.04bn) share exchange takeover bid by CS Holding, the parent company of Credit Suisse, has appointed Mr Kurt Widmer, until now a member of the executive board of Credit Suisse, as its chief executive. The move follows the sudden resignation of Mr Walter Rüegg after the takeover was announced last Wednesday. Page 14

## Secret service



Visitors penetrating the fortress which is the headquarters of Kenrick & Jefferson must sign a declaration of secrecy. Kenrick pits his skill against the counterfeiter, adding special inks, holograms, magnetic stripes and so on to the special papers used in items like building society pass books, passports and labelling packages for the freight business. Page 18

## Clinton's man on the farm

Mr Mike Espy (left), the presidential nominee for the US agriculture secretary, is one of the new breed of Clinton Democrats, an articulate moderate, who straddles the centre on the Democratic party's ideological spectrum and promotes cashless farming as readily as grains, rice and cotton. His nomination — as the first black agriculture secretary in more than a century — has greeted with glee on the left, which considers the department he will head as one of the most racist in the government. Page 20

## Tel Aviv pauses for breath

After a breathtaking year in 1992, investors on the Tel Aviv Stock Exchange may have to settle for more modest gains in 1993. But there is still some confidence in the market that the graph will continue to point upwards this year. A potent combination made it an outstanding performer in 1992, outstripping markets in North America, Europe and Asia. Back Page

## Commerzbank issue revisited

Commerzbank, the smallest of Germany's big three commercial banks, yesterday unveiled the details of its long-awaited rights issue, its first since 1986. The bank said it would be offering one new share for every 11 held at a price of DM200 per share. Page 14

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## Chief price changes yesterday

FRANKFURT (DM)											
Fliesen	522	+	5	Forc Lyomander	580	+	14				
Schmitz-Loh	322	+	14	Navigation Note	613	+	38				
Verta	220	+	2.5	UPB Local	210	+	8				
Wolfsburg Pk	220	+	4	Falls							
Falls				Bouygues	510	—	24				
Hotel Pk	547	—	6	Elan	327	—	9.5				
Lufth	359	—	6	Elf	344.9	—	13.2				
Philip Morris	550	—	20	Ses S4							
NEW YORK (US)				TOCVO (Yen)							
Fliesen				Fliesen							
Hill	49.4	+	1.2	Aviva Electric	347	+	27				
Paramount	43	+	4	Jul Verne Orik	775	+	85				
Falls				Nikon Pano	785	+	50				
Chrysler	34.7	—	1.2	Sigal	738	+	95				
General Motors	34.4	—	1.2	Dupont	145	—	10				
Mercon	21.4	—	5.4	Shoyer	320	—	25				
Recon	7.2	—	1.2								
New York prices at 12.30.											

LONDON (Pence)											
AB Letters	68	+	7	BM Group	61	—	12				
Accor	57	+	4	BPF Inds	167	—	13				
Adelphi Letters	163	+	11	BHP	176	—	9				
Arco	313	+	15	Deppak Foods	317	—	68				
Burndene Inv.	355	+	10	Forte	75	—	10				
Danskegroup	152	+	7	Gates	167	—	5				
Hi-Tec Sport	55	+	5	Gates	473	—	21				
Hannover Inv.	144	+	6	Hammerton A	233	—	12				
Leeds Inv.	13	+	14	Herring Baker	93	—	12				
Rakors	45	+	6	Hewlett	83	—	4				
Shetlandbury	12	+	11	Unisys	85	—	4				
Starm Eng											

By Tom Burns in Madrid

A MOVE by the Kuwait Investment Office to sell its controlling stake in the profitable domestic food company Ebro ran into difficulties yesterday when Mr Javier de la Rosa, the KIO's former chief Spanish executive, threatened to block the deal.

Mr de la Rosa, who owns 15 per cent of Ebro and is at the centre of a lawsuit over the KIO's troubled investment in Spain, issued a writ claiming he had the right to buy the 36 per cent stake in Ebro.

Grupas Torras, the KIO's Spanish holding company which applied for receivership last month claiming debts of \$1.5bn and losses of \$4bn, has awarded the mandate to sell its Ebro stake to Credit Suisse First Boston and hopes to realise more than \$340m from its disposal.

Richard Lapper in London

MERRITT Group, one of the largest agencies at the Lloyd's insurance market, yesterday announced the launch of a company to reinsure exclusively business underwritten by its nine syndicates.

The deal which involves JP Morgan, the US bank, Marsh McLennan, the world's biggest insurance broker, and other international investors, is the first step taken by any agency to attract corporate capital to the Lloyd's market, in the wake of recommendations last year by the Rowland task force.

Merritt Group itself will have no stake in Underwriters Capital (Merritt), which will be Bermuda-based, but Mr Dennis Purkiss,

chief executive, insisted that the company represents a "new source of capital" for the group. Morgan and Marsh McLennan will use it as a blueprint. Some syndicates have already taken advantage of new rules introduced by Lloyd's last year which allow them to make greater use of quota share reinsurance deals, but Merritt is the first agency to have negotiated arrangements of this type.

Both Marsh and Morgan have won a reputation for sponsoring innovative insurance deals. They launched another reinsurance company, Mid-Ocean, with capital of \$350m, last November, and have also co-operated in other Bermudan ventures. The island's low taxes and gentle regulatory environment make it an attractive location for "offshore" reinsurance companies.

## Agency seeks corporate capital

Coopers & Lybrand, Birmingham, advised the management team. Ashurst Morris Crisp were legal advisors to the company and to CINVen.

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Philip Rawstorne reports on cost-cutting and modernisation at the drinks group

## Guinness to cut 700 jobs in whisky output

GUINNESS, the brewing and spirits group, is to cut 700 jobs in its United Distillers' Scotch whisky production operations as part of a cost-cutting and modernisation programme.

The group, which employs 5,000 in Scotland, will close five distilleries — a move that will help to restore the balance between the industry's output and estimated demand in the 1990s — and three bottling plants.

Mr Tony Greener, Guinness chairman and chief executive,

said £100m (\$154m) would be invested over the next three years in modernising production facilities. "The investment in new technology requires significant reorganisation to achieve improved productivity, efficiency and profitability," he said.

Trade union officials described the decision as "devastating". Senior shop stewards, who claim job losses are likely to be more than 800, are to meet in Glasgow tomorrow. Mr Bob Thomson, Scottish secretary of the GMB

union, said: "We will be demanding a meeting with the Guinness board to reverse the decision."

The distilleries to be closed are the Cambus grain whisky distillery near Alloa, and the malt whisky operations at Pitlochry and Balmenach on Speyside, Rosebank near Falkirk, and Bladnoch, near Wigton. More than 140 jobs will go at Cambus and 40 jobs at the four malt distilleries.

Guinness will continue to operate two grain distilleries at Cawdorbridge and Port

## INTERNATIONAL COMPANY NEWS

## Swiss Volksbank appoints new chief executive

By Ian Rodger in Zurich

SWISS VOLKSBANK, the object of an agreed SFr1.5bn (\$1.04bn) share exchange takeover bid by CS Holding, the parent company of Credit Suisse, has appointed Mr Kurt Widmer, until now a member of the executive board of Credit Suisse, as its chief executive.

The move follows the sudden resignation of Mr Walter Rüegg after the takeover was announced last Wednesday.

Mr Rüegg said then that he supported the takeover, because the future of Volksbank as an independent bank looked bleak.

However, since he had committed himself to trying to keep Volksbank independent, he felt he should resign and make way for a Credit Suisse appointment.

Mr Widmer, who is 57, has been responsible for Credit Suisse's commercial business in

eastern and southern regions of Switzerland and in Austria.

Mr Gerhard Gastpar, formerly head of Credit Suisse's Basle region, will also join the Volksbank executive board.

Credit Suisse is to publish details of its offer, which is on the basis of three of its registered shares for every SFr500 of Volksbank capital, early in February.

Volksbank aims to convert itself from a co-operative to a joint stock company in March prior to completion of the takeover.

The takeover will make CS Holding the largest banking group in Switzerland in terms of assets, surpassing the current leader, Union Bank of Switzerland.

• Läufi & Sprungli, the Swiss confectionery group, said its sales in 1992 rose 6.5 per cent to SFr1.18bn, in spite of difficult economic conditions in its main European markets.

## French home products groups forge alliance

By Alice Rawsthorn in Paris

CONSOLIDATION of the French retail sector continued yesterday with the announcement of an alliance between Domaxel and Sémafor, two leading home products retailing groups.

Domaxel is a group of independent French retailers involved in the do-it-yourself and household products market which owns 533 stores under the names Bricosphère, Maison Conseil and Bricofrance.

Sémafor is another group of independents with 108 stores, including Jardin Facile and Plante Verte, mainly specialising in garden products.

The two groups have signed an agreement whereby they will merge, on a commercial basis, for two years.

The agreement does not

include any exchange of equity between them.

Domaxel sees the deal as a way into the buoyant garden products market. It plans to open garden products departments in a number of its own stores.

Sémafor, the smaller of the two companies with annual sales of FF500m (\$92.6m) to Domaxel's FF75.8m, needed to join forces with a larger player to continue its expansion.

The alliance is the latest in a series of deals in the French retail sector.

The home products sector has been one of the main areas of consolidation following the Pinault group's purchase of the Conforama furniture chain in 1991 and its subsequent takeover of the Au Printemps store group, together with a number of mergers in the hypermarkets sector.

This would be achieved through a mixture of outright sales, rationalisations and par-

## Italy keeps tougher watchdog on a leash

BY pushing privatisation harder than all its predecessors combined, Italy's new government has raised the profile of Consob, the country's companies and stock market watchdog, beyond all previous expectations.

Much of the privatisation programme, which received broad parliamentary approval last month, involves the stock market. The government is keen to promote popular capitalism by encouraging Italians to buy shares.

Even when disposals look set to take place via auctions or tenders, rather than flotations, Consob has been forced to take a stand when the companies on the block are quoted.

Based in Rome, the agency, headed by Mr Enzo Berlanda, had its first taste of battle late last year after suspending the shares of a number of public sector companies following conflicting reports about their finances.

More discretely, it has investigated sharp price movements which have in some cases taken place ahead of market-sensitive information on privatisation.

Consob showed signs of having sharper teeth even before the arrival of the government's ambitious privatisation drive. The change stemmed from new legislation, which has belatedly brought Italian bourse

rules closer in line with tougher regulations in many other western markets and perhaps factors at Consob.

Laws reforming share trading through the creation of the società di intermediazione immobiliare (Sims), Italy's new breed of securities dealing and fund management hybrids, have been the main impetus behind the change.

Consob is responsible, with the Bank of Italy, for policing a much tougher stock market rulebook than was previously applied.

Strict disclosure requirements for the Sims have created greater transparency, while the more exacting capital adequacy standards now operating have eliminated some marginal players from the business.

New laws banning insider trading and setting out rules for takeover bids have further boosted Consob's role. It now looks more closely for erratic or inexplicable price movements, which could result from the illegal use of privileged information.

Last year's introduction of a highly complex takeover code, based on individual trigger levels for when companies should be subject to a full bid from potential raiders, further raised Consob's role and responsibilities.

Consob has also been boosted by the removal of barriers to the free movement of

capital within the European Community, which has increased the role of regulators across the EC. Harmonisation of national regulations on financial services means new financial regulations have had to be shaped with Brussels in mind.

Personalities have helped. The agency's more interventionist approach has been influenced by an increase in its resources and the arrival of more forceful and, some say, better informed staff.

One more so than Mr Berlanda, who took over the chairmanship in March from his predecessor Mr Bruno Pazzi. A former politician and senator for 13 years for the northern city of Bergamo, Mr Berlanda was deputy chairman, then chairman of the senate's finance committee.

It was there a number of the reforms, now laws being policed by Consob, were drawn up. Mr Berlanda gained additional experience of the complex links between financial markets through the committee's work on various banking

scandals, including the affairs of Mr Michele Sindona, the Mafia-linked financier, and the unauthorised loans to Iraq by the Atlanta branch of Banca Nazionale del Lavoro.

For critics of Italian equities, the reforms have come not a day too soon. Only slowly is the Milan bourse shaking off its reputation for unreliability, poor transparency and even the occasional bankruptcy of a financial intermediary.

However, Italy's belated move to tougher rules and stronger supervision has brought considerable controversy. Nowhere is this more so than with the Sims law, which has triggered a chorus of complaints from foreign financial institutions, which claim it discriminates in favour of Italian competitors.

The objections, echoed in various European capitals, as well as Washington, have brought Italy into conflict with the European Commission. In a clash building up through 1992, the Commission's directorate, then headed by Sir Leon Brittan, argued the Sims law contravened the Treaty of Rome on free competition.

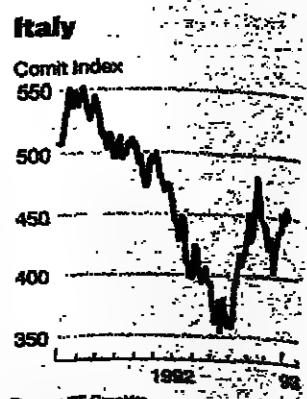
The Commission has issued a formal procedure against the Italians, who have so far failed to amend the Sims law as required. It remains to be seen whether the new Commissioner taking over from Sir Leon will push the dispute up to the European Court of Justice, or whether the Italian government will be prepared to show greater flexibility.

Insider trading rules and the new takeover code have also brought their critics, although in both cases from within Italy, rather than abroad. Some brokers argue the insider rules are too broad to be effective, yet are also too legalistic, in preventing Consob from acting independently.

Even writing newspaper articles based on "privileged" information could put the author and source at risk. Yet Consob lacks the legal powers to investigate suspected insider traders in its own right.

Once it has adequate evidence, Consob must pass on its findings to local magistrates. However, the small's pace of Italian justice and the fact that most prosecutors are probably unfamiliar with the intricacies of financial markets makes the chances of conviction extremely slim, critics say.

Mr Berlanda admits the new takeover code is flawed. "We've seen that those countries which have the most com-



Source: FT Graphs

plex takeover laws are in the biggest difficulties, while those with the simplest rules tend to function best," he says. "By setting individual trigger levels for what constitute controlling stakes in Italian quoted companies, Consob has created a set of rules which are so complex as to be almost incomprehensible," agrees one analyst.

Meanwhile, plans to boost Consob further by improving its financial resources are at an early stage. Hopes for more staff, particularly for its Milan-based markets division, could be thwarted by government spending cuts.

However, new laws to boost popular share ownership, due to be approved by the cabinet this week, could also contain measures to secure independent funding for Consob.

Falling such action, many fear it still lacks the muscle adequately to police its new powers.

## German retailer plans hive-off

By David Waller in Frankfurt

ASKO DEUTSCHE Kaufhaus, the German retail group which is majority-owned by the Swiss-based Metro group, is planning to hive off four of its operating subsidiaries through partial stock market flotations through a company called Metro.

The other subsidiaries to be spun-off in this way are: Adler, which includes the group's fashion and textile businesses; its Unig and Roller furniture chains grouped under a company called Möbel; and Deutsche SB-Kauf, which will include the SB supermarket chain. The Mass supermarket chain, another Asko subsidiary, is publicly quoted.

Mr Klaus Wiegandt, speaking at the first press conference since Germany's Federal Cartel Office gave approval to Metro to proceed with the Metro purchase at the end of November, said the plan was to reduce the group's debt by DM1.5bn (\$820m) from its level of about DM4.5bn over the course of the year.

This would be achieved through a mixture of outright sales, rationalisations and par-

italia. The first subsidiary to be floated is to be the Praktiker DIY business. Mr Wiegandt said that Morgan Grenfell, the merchant bank subsidiary of Deutsche Bank, was working on a plan to float 25 per cent of the company.

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Asko's parent company lost DM265m in 1991 after a profit of DM105m in 1990; sales this year are expected to be in the region of DM30bn. The high

debt balances reflect a series of acquisitions in the late 1980s, culminating with the purchase of Co-op in 1989. Analysts said the company would have to sell off at least one large stake, possibly its holding in the Axa supermarket chain.

The fusion of Asko with the privately-owned Metro will create one of the world's largest retailers, with combined sales approaching DM70bn. Mr Erwin Conradi, Metro's Düsseldorf-based chief executive, said that the acquisition was motivated by the need to strengthen both companies' food-retailing business. Mr Conradi said that the companies' combined turnover in this sector would be DM23bn-DM24bn, making the group the sixth largest retailer in this sector.

Hafslund A shares yesterday closed up Nkr3 at Nkr140 and B shares rose Nkr7 to Nkr38. The FDA approval represents a breakthrough for Hafslund's Omniscan, which it described as the second most important product developed by the group. Hafslund said Omniscan would provide continued revenue growth.

## Hafslund wins FDA approval

By Karen Fossli in Oslo

HAFSLUND NYCOMED, the Norwegian pharmaceuticals group best-known for x-ray imaging products, has received approval from the US Food and Drug Administration for a new product used in magnetic resonance imaging of the central nervous system.

Hafslund A shares yesterday closed up Nkr3 at Nkr140 and B shares rose Nkr7 to Nkr38.

The FDA approval represents a breakthrough for Hafslund's Omniscan, which it described as the second most important product developed by the group.

Hafslund said Omniscan would provide continued revenue growth.

## Commerzbank unveils details of rights issue

By David Waller

COMMERZBANK, the smallest of Germany's big three commercial banks, yesterday unveiled the details of its long-awaited rights issue.

This will be Commerzbank's first rights issue since 1988.

The bank said it would be offering one new share for every 11 held at a price of DM200 per share.

Analysts said yesterday that this issue would take core equity capital above the threshold set for new capital adequacy ratios which took effect at the beginning of the year.

The rights issue - which is likely to raise DM500m (\$314.4m) cash for the bank - has been expected since last

U.S. \$50,000,000



Floating Rate Subordinated Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from January 13, 1993, to July 13, 1993 the Notes will carry an interest rate of 5% per annum. The interest payable on the relevant interest payment date, July 13, 1993 will be U.S. \$125.00 per U.S. \$50,000 Note.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

January 13, 1993

U.S. \$500,000,000

National Westminster Bank  
(Incorporated in England with limited liability)  
Primary Capital FRNs (SERIES "A")

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from January 13, 1993 to July 13, 1993 the Notes will carry an interest rate of 3.75% per annum. The interest payable on the relevant interest payment date, July 13, 1993 against Coupon No. 16 will be U.S. \$185.42 and U.S. \$185.54 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

January 13, 1993

U.S. \$300,000,000

Commonwealth Bank Australia  
A.C.N. 123 124  
Incorporated in Australia with limited liability

Undated Floating Rate Notes  
exchangeable into  
Dated Floating Rate Notes

Interest Rate 3.7125% per annum  
(LIBOR 3.5625% + 0.15%)  
Interest Period 13th January 1993  
Interest Amount due 13th July 1993  
per U.S. \$ 10,000 Note U.S. \$ 186.66  
per U.S. \$250,000 Note U.S. \$4,666.41

Credit Suisse First Boston Limited  
Agent

CIVAS 9 LIMITED  
U.S.\$60,000,000

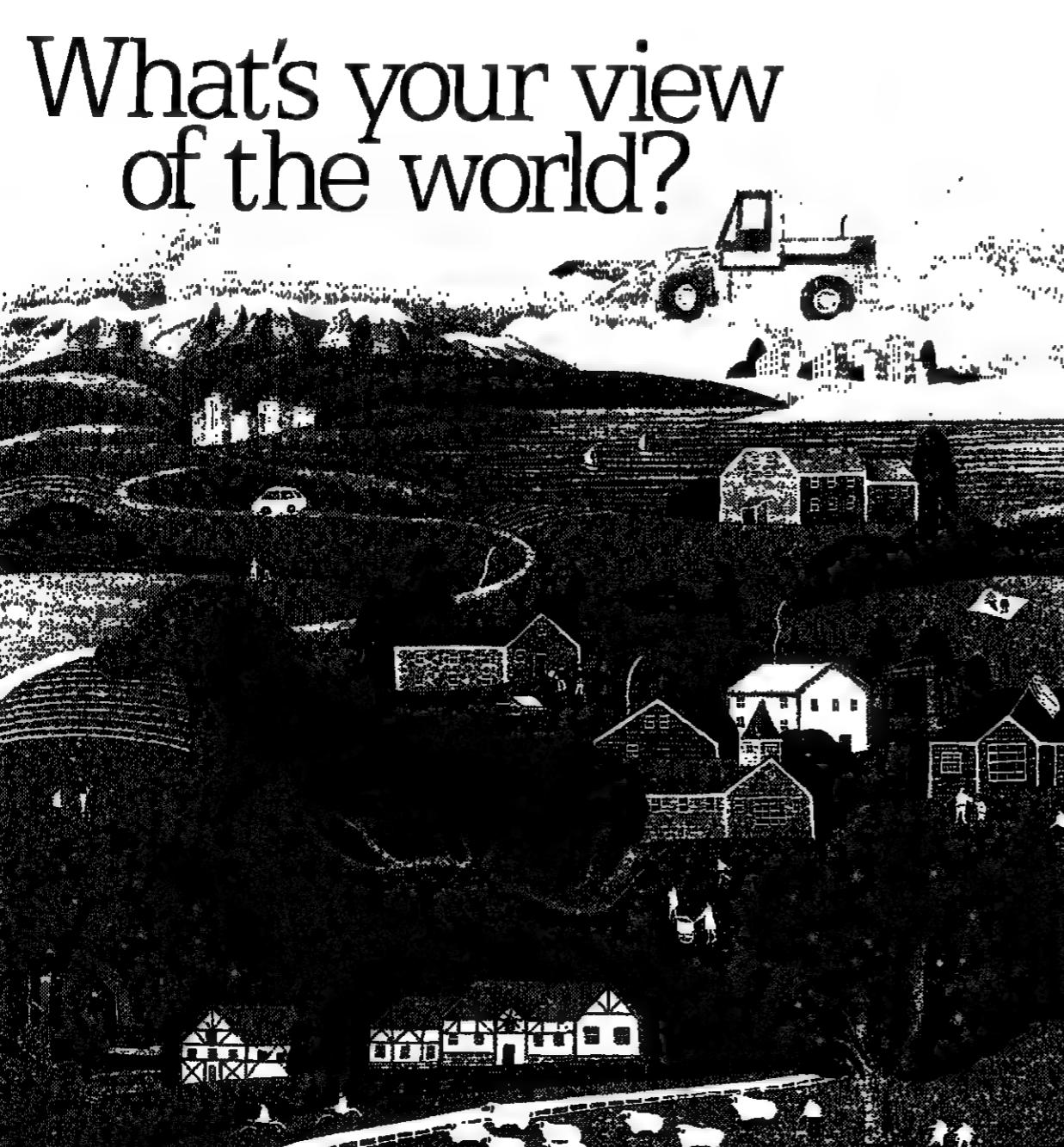
Secured Floating Rate Notes due 1993  
Interest Rate 3.61813% p.a. Interest  
Period January 13, 1993 to July 13,  
1993. Interest Payable per US\$100,000  
Note US\$1,819.67

January 13, 1993 London  
By: Cibc, N.A. (Issuer Services), Agent Bank

EUROMOL B.V.  
U.S.\$100,000,000 PRN DUE 1993

Interest Rate 3.535% p.a. Interest  
Period January 13, 1993 to April 13,  
1993. Interest Payable per US\$100,000  
Note US\$10,000,000 Note US\$25,750.00

January 13, 1993 London  
By: Cibc, N.A. (Issuer Services), Agent Bank



A positive outlook is a powerful tool. Do you see life as it is, or as it can be? Komatsu sees a world of possibilities. We make tools for a better life... construction and industrial machines, robotic equipment, electronic devices and many other types of advanced technology... in response to social needs. We seek local partnerships which contribute to the welfare of communities around the globe. And we welcome the views of our neighbours in working for a better world.

The earth company, unlimited.  
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جامعة الجبل



## Kodak stock up sharply on outside appointment

By Martin Dickson  
in New York

**SHARES** in Eastman Kodak, the photographic products company with a lacklustre earnings record, rose sharply yesterday following news that it had appointed a chief financial officer from outside the group with a reputation for turning around poorly-performing businesses.

He is Mr Christopher Steffen, 50, who resigned before Christmas as chief financial officer of Honeywell, the controls business. He will succeed Mr Paul Smith, 57, who retired last month.

Honeywell's stock fell substantially on his departure, while Kodak's soared \$3.25 to \$45 on Wednesday following his appointment. It rose a further \$2.14 to \$47.14 in heavy morning trading yesterday as

Wall Street analysts raised their ratings and earning estimates for the group.

This is the first time in two decades Kodak has gone outside the company to fill a senior executive position, and analysts took this as a sign it will start taking a more aggressive approach to its difficulties.

The group has suffered for years from stagnant demand in its core photographic products business, while diversification into new fields, notably its \$3.1bn 1988 takeover of Sterling Drug, has failed to give revenues and earnings a sustained lift. The company has taken six restructuring charges in the past seven years.

However, under Mr Kay Whitmore, chairman since 1990, Kodak has started demonstrating a more urgent pace of change in recent months.

In November it announced

plans to sell three non-core businesses including its Aplex computer systems operation, as part of a scheme to divest 10 operations. The company has declined to comment on market rumours that it may be preparing a substantial round of job cuts.

Mr Steffen, who joined Honeywell in 1988, is credited with playing a significant role alongside Mr James Renier, the chairman, in improving that company's performance. He had previously worked in senior positions at Chrysler, the car manufacturer. He will start at Kodak on February 8.

Mr Alex Henderson, an analyst with Prudential Securities, said he had raised his earnings estimate for the company in 1993 from \$3.65 a share to \$3.85, and in 1994 from \$4.10 to \$4.40. Analysts forecasts for 1993 are currently pitched around \$3.85.

## Record earnings at Fannie Mae

By Patrick Harrington  
in New York

**THE** Federal National Mortgage Association (Fannie Mae) yesterday reported record fourth-quarter and full-year earnings for 1992, and forecast the US residential property market would rebound strongly during 1993.

The company, which is the largest mortgage provider in the US, reported net income of \$436.4m for the final quarter of 1992, the 30th consecutive record-breaking quarter for the company.

In the corresponding three-month period of 1991, Fannie Mae earned \$361m.

The latest results meant Fannie Mae's 1992 profits reached a record \$1.62bn, up 19 per cent on the \$1.36bn earned in the previous year.

Mr James Johnson, Fannie Mae's chairman, said 1992 had been an "exceptional" year for the company, but added 1993 should be even better, forecasting that it would be the strongest year for home sales since 1978.

A number of factors were behind Fannie Mae's earnings last year, including a big increase in the size of the company's net mortgage portfolio, which jumped 23 per cent to \$156bn, and a 20 per cent increase in the balance of outstanding mortgage-backed securities (MBS) to \$465bn.

During 1992, Fannie Mae issued a record \$154bn of MBS, almost double the previous year's total.

The company was also helped by record fees from sales of Remic, real estate mortgage investment con-

duits), which reached \$37m and by its long-standing practice of issuing callable debt, which boosted earnings at a time when portfolio liquidations were running high.

Net interest income for the year was \$3.65bn, up 16 per cent from 1991, despite the fact that Fannie Mae's net interest margin fell from 142 basis points in 1991 to 137 basis points, primarily because of a big increase in short-term investment balances.

Provisions set aside for losses were \$320m last year, down from \$370m in 1991 because of accounting changes.

Charge-offs to the company's allowance for loan losses rose 29 per cent to \$24m - the result of the growth in MBS and portfolio balances and weak economies in California and New England.

## Paramount doubles net income

By Alan Friedman  
in New York

**A** STRONG recovery in movie and television profits helped Paramount Communications, the publishing, entertainment and theme parks group, to achieve a 21.7 per cent rise in its net income, to \$101.4m, in the fourth quarter of its fiscal year, ended October 31.

For the whole of Paramount's fiscal 1992, net earnings were more than doubled - from \$12.2m to \$26.4m. Earnings per share for the full year were \$1.19, against \$1.03 last time.

The company stressed yesterday that while it expected earnings momentum to continue in fiscal 1993, comparisons with its exceptional motion picture results in the early part of last year would prove to be unfavourable.

Last year's earnings, struck on \$4.26bn of total revenues, up from \$3.9bn, benefited from substantial operating income from box office successes such as *Wayne's World*, *The Addams Family* and *Star Trek*.

VL Paramount said that it also had a sharp improvement operating income from television programming.

MR. Rupert Murdoch has recruited Mr Les Hinton, a long-time executive of News Corporation, as chairman and chief executive of Fox Television Stations, the US network.

Mr Hinton, who will also oversee Fox News, is a former editor of *The Star*, a US tabloid magazine.

Since 1991, he has run News America Publishing, which publishes both *TV Guide* and the *Boston Herald*.

Mr Hinton will be flanked by Mr Van Gordon Sauter, president of Fox News, and Mr Mitchell Stern, who was named president of Fox Television Stations.

Results from theatre operations declined, while Madison Square Garden did better in 1992 thanks to pro-

ceeds from The New York Knickerbockers basketball team as well as income from last July's Democratic National Convention.

The publishing division, which includes Simon and Schuster, turned in operating income of \$183m, up against \$156.2m in 1991.

Although a breakdown was not supplied, Paramount also said results were sharply higher in the business and professional publishing sector, primarily due to contributions from Prentice Hall Computer Publishing, acquired in November 1991.

Last summer, Paramount signalled plans to diversify its holdings when it agreed to pay \$600m to buy a string of US theme parks.

In November, the company named Ms Sherry Lansing to be chairman of the motion picture studio in Hollywood; she replaced Mr Brandon Tartikoff, who resigned citing family obligations.

On Wall Street, Paramount's share price stood at \$43, a 5% increase, before the close.

## AT&T steps up dispute with MCI

**AMERICAN** Telephone & Telegraph has broadened its technology patents dispute with MCI Communications by filing a patent infringement suit against the rival telecommunications company, writes Louise Kehoe in San Francisco.

The AT&T suit follows MCI's earlier action seeking a court ruling that certain AT&T patents were not enforceable.

AT&T is seeking royalties and damages for MCI's allegedly unauthorised use of patented technologies over the past five years, as well as a protective future use.

MCI announced an alliance with Stentor, the Canadian telecommunications consortium, in November. AT&T informed MCI and Stentor that their proposed use of MCI's intelligent network technology in Canada would infringe upon AT&T patents.

## Zenith chief executive in surprise move to Digital

By Alan Cane

MR. Enrico Pessioli, formerly president and chief executive of Zenith Data Systems, is taking charge of the personal computer division of Digital Equipment Corporation.

The move reflects an abrupt change of culture at the US minicomputer maker as it fights to return to profitable growth.

He will be replaced at Zenith by Mr Jacques Noels, president of Nokia Consumer Electronics of Finland.

Mr Pessioli, 52, has been at Zenith for the past two years, joining after its acquisition by Groupe Bull of France. An accomplished technologist, he is widely credited with having refocused Zenith's product line and creating partnership deals, including an agreement with IBM through which the US computer group is marketing Zenith's portable computers.

His move to Digital comes as

a surprise; it is understood he was made a tempting offer to become general manager of DEC's personal computer business unit.

Mr Robert Palmer, Digital's newly-appointed chief executive, said Mr Pessioli would be responsible for establishing Digital as a "growing and profitable force in the world PC market".

To date, Digital has been comparatively unsuccessful in PCs. It came into the market late with uncompetitive products and has only recently started to recover lost ground.

Mr Palmer's appointment of an outsider to such an important position would have been unlikely under his predecessor, Mr Kenneth Olsen, and is an indication of a sea change at Digital.

Last week, Mr Palmer appointed Mr John Klein, an IBM employee of 25 years' standing, to head Digital's consumer business unit.

**HongkongBank** 

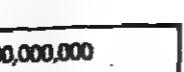
The Hongkong and Shanghai Banking Corporation Limited  
(incorporated in Hong Kong with limited liability)

**U.S. \$400,000,000**  
PRIMARY CAPITAL UNDATED FLOATING RATE NOTES  
(THIRD SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 3.5625% per annum and that the interest payable on the relevant Interest Payment Date will be \$44.53 and April 13, 1993 in respect of \$5,000 nominal of the Notes will be \$220.63 and in respect of \$100,000 nominal of the Notes will be \$5,000.

January 13, 1993, London  
By Citibank, N.A. (Issuer Services), Agent Bank

**CITIBANK** 

**BRADFORD & BINGLEY** 

Floating Rate Notes Due 1998

Interest Rate: 2.75-3.50% per annum  
Interest Period: 12th January 1993  
Interest Accrual Date: 12th April 1993  
Interest Accrual Date: 12th April 1993  
Credit Suisse First Boston Limited  
Agent

January 13, 1993, London  
By Citibank, N.A. (Issuer Services), Agent Bank

**CITIBANK** 

## Mellon Bank net profits soar 56%

By Alan Friedman

**MELLON BANK** of Pittsburgh reported a 56 per cent jump in its full-year 1992 net profits, to \$43m. Earnings per share for 1992 were \$5.36, against \$4.66 in 1991. Fourth-quarter net income was 46 per cent higher at \$105m, or \$1.62 a share, against \$1.11 in 1991.

Mr Frank Cahon, chairman and chief executive, said the bank's credit quality improved during 1992, a year that saw the acquisition of The Boston Company and 27 branches from Meritor, the former savings bank.

Mr Cahon, who joined Honeywell in 1988, is credited with playing a significant role alongside Mr James Renier, the chairman, in improving that company's performance. He had previously worked in senior positions at Chrysler, the car manufacturer. He will start at Mellon on February 8.

Mr Alex Henderson, an analyst with Prudential Securities, said he had raised his earnings estimate for the company in 1993 from \$3.65 a share to \$3.85, and in 1994 from \$4.10 to \$4.40. Analysts forecasts for 1993 are currently pitched around \$3.85.

## Chrysler global offer plan prompts slide in shares

By Martin Dickson

ing yesterday to stand at \$34% at midday.

However, the issue was welcomed by the leading US credit rating agencies, Moody's and Standard and Poor's, which both upgraded the company's debt, citing both the new equity and Chrysler's more competitive product range.

However, Chrysler's debt still ranks below the investment grade rating given to the most financially-secure companies.

Chrysler's last share issue was in the autumn of 1991, when it raised \$354m through a \$35m share.

Chrysler's ability to sell shares contrasts with its position three years ago, when it was in such strained financial health heading into a severe US recession, that analysts questioned if it could survive as an independent company.

It wants to take advantage of its buoyant share price, which has more than trebled since the start of 1991, thanks to a line of new products which has won widespread praise on Wall Street and an enthusiastic response from consumers.

The new shares will mean a 14 per cent addition to the 25m Chrysler shares outstanding, so the company's stock

dropped \$1.14 in morning trading.

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## INTERNATIONAL COMPANY NEWS

## Beijing serves up red-hot chips

Simon Holberton on Citic's HK\$11.6bn asset shuffle to Hong Kong

## Citic holdings in Hong Kong



W HETHER or not you believe some brokers' talk about Citic Pacific being the "hong of the future", there is no getting around the fact that the Hong Kong-listed subsidiary of Beijing's most important investment vehicle is the reddest of "red chip" stocks listed in Hong Kong.

Last Thursday, Citic Hong Kong injected a 12 per cent stake in Hongkong Telecom, together with a controlling interest in two mainland power stations and a 20 per cent share of a Hong Kong chemical waste management plant into its 45 per cent-owned Citic Pacific.

The HK\$11.6bn (US\$1.5bn) deal – financed by a HK\$7.1bn placement and HK\$3.7bn in loan facilities – should see Citic Pacific's ranking in the colony's top 100 companies rise from 22nd place to around 10th.

The deal has met with general approval. The sale of the stake in Hongkong Telecom was done at HK\$7.8 a share – a near 20 per cent discount to Hongkong Telecom's prevailing share price of HK\$9.70 at the time.

This has ensured that the acquisition for Citic Pacific will be broadly neutral in terms of its earnings per share and makes good a promise by Citic Hong Kong that any sale it makes to its listed subsidiary will not put minority shareholders at a disadvantage.

But last week's transaction has raised some questions in the Hong Kong market as to the deal's timing and the impact the acquisitions will have on Citic Pacific's desire to be seen as a manager and operator of businesses rather than just a passive investor in blue chip stocks. Along with Hongkong Telecom, it also owns 12 per cent of Cathay Pacific, nearly half of Dragon Air, and 20 per cent of Macau's telecommunications monopoly.

Citic Pacific is an unusual company by most western standards. It is the listed subsidiary of China International Trust and Investment Corporation – the first green shoot of China's economic revolution in 1978 and arguably the most important western-style company in China today. Citic's chairman, Mr Boing Yiren, is also the father of Mr Larry Yung, the head of Citic's operations in Hong Kong.

The Beijing parent's main aim is to assist in the modernisation of

station of the Chinese economy through investment primarily internationally which will lead to the transfer of technology and management know-how to China. Citic Hong Kong, and its listed vehicle, Citic Pacific, has a different role.

As Mr Yung explains: "Citic Hong Kong is different from Citic Beijing. The main difference is independence. I can invest in China: I have the power, the money and the people."

Mr Yung has deployed these enviable resources with the aim of building up Citic Hong Kong and Pacific into a conglomerate that is arguably the most exposed of any leading company in Hong Kong to the Chinese market.

He believes that, in some quarters, last week's transaction was misunderstood. As to timing, he maintains the moment was propitious because of the relative performance of both Hongkong Telecom and Citic Pacific in the wake of the stock market's reaction to the row between the UK and China over democracy in Hong Kong.

He also scoffs at any suggestion that his superior connections in Beijing gave him any foreknowledge of destabilising rows to some. "If the future held no hope, why do a new issue?" Citic Hong Kong has increased its stake in Citic Pacific and I also personally subscribed to 30m shares," he says.

More seriously, he suggests that the question of the company's focus is largely based on ignorance. Firstly, Citic Pacific is not a passive investor. Its purchase of Cathay Pacific led, he claims, to the creation of Dragon Air – a Citic/Cathay

joint venture which services mainland air routes out of Hong Kong and some regional destinations.

Mr Yung agrees that Hongkong Telecom is likely to account for around 40 per cent of Citic's market capitalisation and around 30 per cent of profits in a full year. But the relationship with Cathay shows that new businesses can be created.

If China were to relax its rules on foreign participation in its domestic telecommunications market than Citic/Hongkong Telecom would be well



Larry Yung: "I have the power, the money and the people"

placed to exploit it, he said.

In Hong Kong, the company most associated with privately-owned power generation in China is Gordon Wu's Hopewell Holdings. Citic Hong Kong's transfer of its interest in two power stations in China – one in Henan province, the other in Jiangsu province – may lead to a re-evaluation of that view.

Mr Yung – who from 1964 until 1978 worked as an engi-

neer with the Ministry of Water and Power – believes that Citic's capabilities in power generation are unparalleled in China. It has 45 executives – six in Hong Kong and 40 in its Beijing office – working on power plants in China.

"As [China's] minister of water and power told me, it is a star team. Our engineers, construction people and plant managers are the best in China. Many are previous class mates of mine and my former bosses."

Citic Pacific acquired the interests in the two power stations at cost. It will pay HK\$530m for 56 per cent of the Jiangsu Ligang power station – located in Wuxi. Mr Yung's ancestral home town – and HK\$360m for 50 per cent of the Xinti power station in Henan province. Both are expected to come on stream this year.

Ownership of these facilities lasts for 15 years, at which time they are transferred to the state. But Citic Pacific has the right to participate in future expansion plans which envisage the doubling in size of both facilities and would give it a further 15-year interest.

Citic Hong Kong is currently negotiating with the Shanghai authorities to build in Pudong four 300MW coal-fired units as the first stage of a 3,200MW facility.

Mr Yung is also keen to point out that through Da Chong Hong, a trading company it acquired a year ago, he has expanded car sales to China and is expanding its retail activities as well. With this sort of involvement in China, Mr Yung can be forgiven for feeling aggrieved by the accusation that Citic is just a corporate rentier.

## Black's bid to raise Fairfax stake is delayed

By Kevin Brown in Sydney

THE Australian government yesterday deferred for 90 days a decision on whether to allow Mr Conrad Black's UK Daily Telegraph group to increase its stake in the Fairfax newspaper chain from 14.33 per cent to 25 per cent.

The deferral means the government may not have to rule on the politically-sensitive application until after the next federal election, which is likely to be called within three months.

The application is believed to have support from some ministers, although it is unclear whether Mr John Dawkins, the federal treasurer, is sympathetic to Mr Black's claim that Fairfax requires a strong main shareholder.

There is strong opposition in the ruling Labor party's parliamentary caucus to any relaxation of the existing foreign investment guidelines, which limit overseas ownership of newspapers to 20 per cent.

The guidelines were imposed by the caucus before the sale of Fairfax to a consortium led by the Telegraph in December 1991. Hellman & Friedman, the US investment bank, owns 5 per cent of Fairfax.

Mr Dawkins is expected to produce a report to the federal Cabinet arguing that ministers should put their collective weight behind a request to the caucus to relax the rules. But Mr Neil O'Keefe, chair-

man of the caucus transport and communications committee, said the government would have difficulty in winning backbench support. "There certainly would be substantial opposition to it," he said.

Mr Barry Jones, federal president of the Labor party, urged Mr Dawkins to take into account the "broader issue" of the need to reduce the concentration of media ownership in Australia.

Fairfax, which publishes the Sydney Morning Herald, The (Melbourne) Age and the Australian Financial Review, is responsible for about 20 per cent of daily newspaper circulation. About 70 per cent is controlled by Mr Rupert Murdoch's News Corporation.

## C&amp;N's Thai tiger devours its parent

**N**OTHING illustrates the dynamism of Asian companies compared with their European counterparts as clearly as the recent reverse takeover of Copenhagen-based Christiani & Nielsen, the construction and engineering group, by its Thai subsidiary for a "coup", accord-

ing to Mr Boing Yiren, chairman of Citic Pacific.

Wholly-owned subsidiaries in the UK and Germany were therefore in a "coup", accord-

ing to Mr Boing Yiren, chairman of Citic Pacific.

Europe. With the economy growing at an average 10 per cent a year since 1987, C&N (Thailand), or CNT, has prospered and outgrown its European parent. Turnover and profits have risen more than tenfold

that CNT is buying the A shares, representing control, but only 25 per cent of the capital, for Dkr260 (\$43.8) per share.

Holders of B shares were offered Dkr130, more than double the price at which the shares were suspended in Copenhagen. And CNT effectively bought 42 per cent of itself for Bt108 (\$4.12) per share, against the Thai suspension price of Bt228. When trading in the shares resumed in Bangkok, the shares were being bid at Bt141, but have since risen to above Bt170.

**V**ictor Mallet discovers how the construction group was taken over by its far-eastern subsidiary

ing to Mr Millard, C&N Ltd, the UK company, is expected to report a loss for 1992, while the Hamburg-based German company and C&N A/S, the Danish parent, have been barely breaking even.

Mr Millard, a Briton who joined the group in 1985 and was asked in 1988 "to look after a project called Canary

ago, leaving the attorney in the hands of an attorney who was not allowed to move assets freely within the group.

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ago, leaving the attorney in the hands of an attorney who was not allowed to move assets freely within the group.

Stockbrokers say CNT was worried that anyone smart enough to see the value of the Danish parent's 42 per cent stake in the Thai unit might launch a takeover bid. So CNT made its own offer for the parent company in September, when the C&N A/S share price in Copenhagen reflected only just over half the value of its CNT stake.

The outcome of negotiations with Mr Groes's attorney is

December 22, 1992

**PAN-HOLDING**  
Société Anonyme – Luxembourg  
Based on a provisional unaudited statement of the accounts as of December 31, 1992, the Company's unconsolidated net asset value amounted to USD 278,731,703.70 i.e. USD 506.78 per each of the 550,000 shares of USD 200 making up the Company's capital.

The consolidated provisional net asset value per share amounted as of December 31, 1992 to USD 522.65.

**SAMSUNG SEMICONDUCTOR AND TELECOMMUNICATIONS LIMITED**  
US\$30,000,000 FLOATING RATE NOTES DUE 1994  
GUARANTEED BY  
SAMSUNG ELECTRONICS COMPANY LIMITED

For the six months from the 11 January 1993 to 15 July 1993 the Notes will carry an interest rate of 6.74% per annum. The interest payable on the relevant interest payment date, 12 July 1993, will be US\$2854.17 per US\$100,000 Note.

Chemical Bank  
Agent Bank

## The Dow Chemical Company (the "Company")

Japanese Yen 50,000,000,000  
7 per cent. Bonds 1994 (the "Bonds")  
EARLY REDEMPTION on 12th February, 1993

of all the Bonds by the Company

Notice is hereby given to all holders of the Bonds that pursuant to the Terms and Conditions of the Bonds, the issuer of the Bonds has elected to redeem in advance all of the Bonds then outstanding on 12th February, 1993 at 100.25 per cent of their principal amount together with interest accrued and unpaid to such date (such amount being an aggregate of yen 507,764 for each Bond of yen 500,000).

The Bonds should be presented and surrendered for payment together with all the unmatured coupons attached thereto at the specified office of any of the Paying Agents listed on the reverse side of the Bond. Failure to surrender any such unmatured coupons will result in the amount of such coupon(s) being deducted from the sum due for payment on the redemption date. On and after 12th February, 1993, the Bonds will no longer be outstanding and interest thereon shall cease to accrue.

13th January, 1993

THE BANK OF TOKYO, LTD.  
as Fiscal Agent, Tokyo

Bradford & Bingley  
SOCIETY FOR EXCHANGE TRADING

## COMPANY NOTICE

Bradford & Bingley  
SOCIETY FOR EXCHANGE TRADING

£150,000,000  
Floating Rate Notes Due 1997

In accordance with the terms and conditions of the Notes, the interest rate for the period 12th January 1993 to 12th April 1993 has been fixed as 7.28824% per annum. The interest payable on 12th April 1993 against Coupon 10 will be £101.71 per £10,000 nominal.

Agent Bank  
ROYAL BANK OF CANADA

الجامعة الإسلامية

## INTERNATIONAL CAPITAL MARKETS

## Grupo Carso plans to test investors with \$350m issue

By Sara Webb

GRUPO Carso, the Mexican holding company with interests ranging from tobacco to telecommunications, is preparing to raise about \$350m with an international equity offering.

## INTERNATIONAL EQUITY ISSUES

The deal will prove an important test of investor appetite for Mexican shares after several companies were forced to abandon plans for equity offerings in the summer due to market conditions.

Grupo Carso, a listed company, has stakes in several Mexican companies, including Cigatam, which manufactures and sells cigarettes, Conducomex, which makes wires and cables, Nacelco, which makes copper and alloy products, and Sanborns, a retail store and restaurant group. It also owns 5.8 per cent of Telmex, the telecom group. Baring Brothers and Merrill Lynch will act as joint global co-ordinators.

Investment bankers expect the issue to be quite well received now that stock market conditions have stabilised. Last summer, several Mexican companies shelved plans for equity offerings following a steep fall in the Mexican stock

market and weak demand for Mexican paper from international investors who had witnessed heavy losses on their Mexican investments.

Banamer - otherwise known as Banco Nacional de Mexico - was forced to abandon a \$1.4bn international equity offering last June. Banamer, which is one of the leading banks in Mexico, was the first to test the water again with a convertible bond issue last month.

Demand for its convertible bond issue was very strong and the deal was increased from \$350m to \$365m, making it the largest convertible bond issue from an emerging market. Banamer issued seven-year subordinated exchangeable debentures which can be exchanged into shares in Banacci, the quoted Mexican holding company which owns Banamer.

Gemex, the biggest bottler of Pepsi-Cola in Mexico, raised \$186.5m last month with an international equity offering, but Goldman Sachs, the global co-ordinator, said the international tranche was scaled back while the US tranche was increased in order to reflect investor demand.

Desco, an industrial conglomerate, is understood to be reconsidering tapping the international equity markets with a \$250m offering.

## Norwegian institution in novel \$100m issue

By Karen Fossel in Oslo

EXPORTFINANS, Norway's export lending institution, has launched a \$100m issue of preferred capital securities, a new commercial paper developed with Goldman Sachs, lead manager of the issue.

Preferred capital securities are designed to allow access to tier one core capital. The issue, launched in the US, boosts Exportfinans' capital adequacy from 38 per cent to 46 per cent.

"For us the challenge was to find a structure acceptable to

US authorities which would also qualify as tier one core capital as defined by Norway. It was also important for us to get a dollar element base," explained Ms Mai-Lill Ibsen, executive vice-president of Exportfinans.

Exportfinans is the first Nordic institution to use PCS to access regulatory capital in the international markets.

The issue, set to yield 8.70 per cent, closes tomorrow and is co-led by Lehman Brothers, Morgan Stanley and PaineWebber.

## Republic of Italy takes advantage of strong demand

By Brian Soles

THE Republic of Italy took advantage of continuing strong international demand for the D-Mark by increasing the amount of its five-year Euro-bond to DMSbn yesterday.

## INTERNATIONAL BONDS

Investors were attracted by the high coupons available and the currency's strength, say bankers.

Italy, which priced the bonds near the bottom end of the indicated range at 47 basis points over German government bonds, increased the amount from DMSbn.

Professor Alberto Giovannini, an adviser to the Italian Treasury, said he was delighted with preliminary information on the geographic spread of investors. Italy wanted to attract international investors rather than rely on purely German demand.

Lead-manager Deutsche Bank, which took half of the

paper on to its books, said it sold only one-third into Germany, and that there was particularly strong demand from UK institutions and central banks. The spread tightened to 45 to 46 basis points by the end of the day, it said.

The most recent nearly comparable sovereign borrowing was the DMI10bn 10-year issue from the Republic of Finland, also rated AA+ by Standard & Poor's but one notch higher than Moody's at AA2. Launched with a spread of 52 basis points, it was increased from the original DMI10bn at a lower spread of 50 basis points. By yesterday, Finland's spread had widened again to 53 basis points, said traders.

Of the five-year issues by Finland, Sweden and the UK last autumn, only the UK's spread has widened while the others have narrowed. Traders say that in retrospect the UK's launch spread of 10 basis points was too tight for a D-Mark 5bn deal.

Deutsche Bank's active start to the year as a lead manager

continued yesterday, with two other new issues in dollars and D-Marks. Set for pricing today is Crédit Foncier de France's DMI10bn 10-year issue, also led by Deutsche Bank. The indicated spread is 30 basis points over German government bonds.

DG Bank described the DMI10bn 10-year reverse float rate notes it led for Nordic Investment Bank as a speculative product targeted at retail investors who believe German interest rates are set to cut. It offers a coupon of 16 per cent for the first year and 15% per cent less two times six-month Libor thereafter. While some bankers say that the D-Mark market now needs time to absorb the recent heavy supply, others say there is no sign of indigestion yet.

In the dollar sector, Deutsche Bank admitted that KfW's \$500m five-year issue was tightly priced at launch spread of 18 basis points over comparable US Treasuries, but a shortage of quality paper at that maturity helped the bonds sell well.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book name
US DOLLARS						
Province of Ontario	300	7.375	92.63	Jan. 2003	25/15pp	G.Sachs/ Salomon
KW International Finance	500	6	92.04	Feb. 1993	26/15pp	Deutsche Bank London
European Investment Bank	400	5	99.619	Feb. 1993	-5bp	SG Warburg Securities
Tokyo Construction Co.(a)†	300	8.3	99.277	Feb. 2000	30/5bp	SG Warburg Securities
Nordic Retail Co.(b)†	150	2.375	100	Jan. 1997	31/11/2%	Yamachi Int.(Europe)
Seiko Corp (a)†	100	2.375	100	Jan. 1997	24/11/2%	Yamachi Int.(Europe)
Tsui Shire Co.(a)†	85	2.375	100	Jan. 1997	34/11/2%	Calvin Europe
CML Group(c)†	20	5.5	100	Jan. 2003	32/12/2%	Lehman Brothers Int.
D-MARKS						
Republic of Italy	800	7.25	101.75	Feb. 1993	2/3/1%	Deutsche Bank
Nordic Investment Bank(d)†	100	(d)	102	Feb. 2003	2.15/1.35%	DG Bank
SWISS FRANCS						
Nippon Denso Shiseido(b)†*	35	1.875	100	Jan. 1997	15/11/2%	Yamachi Bk.(Switz.)

Final terms and non-callable unless stated. \*Private placement. †Convertible. #With equity warrants. ‡Floating rate note. #Final terms based on 20/1/93. c) Coupon payable semi-annually. Conversion price fixed at \$30.75. d) a 21.96% premium. 1 year hard call, 2 year provisional call. e) Coupon pays 10% annual fixed in first year and 15.1% - 2 x 6-month Libor thereafter.

## FT FIXED INTEREST INDICES

Jan 12 Jan 11 Jan 6

Jan 7 Jan 6 Year High\* Low\*

Last close (93.26) 92.96 94.16 90.54 85.11

Fwd interest (106.64) 106.56 106.36 105.37 105.07

Rate 102. Government Securities 15/10/93, Fwd. Interest 19/12

\*For 1989/90, Government Securities 15/10/93, Fwd. Interest 19/12/93, f) low 48 19 (31/75)

Fwd interest high since compilation: 116.26 (19/11/92), low 50.53 (31/75)

GILT EDGED ACTIVITY

Jan 12 Jan 8 Jan 7 Jan 6 Jan 5

100.00 98.52 100.00 107.5 104.7

50.00 average 102.2 99.2 99.4 62.0 70.7

50.00 activity index (without 19/74)

## BENCHMARK GOVERNMENT BONDS

Coupon

Red Date

Price

## COMPANY NEWS: UK

## Dalepak warns of downturn

By Maggie Utley

SHARES OF Dalepak, the frozen foods and ready meals group, dropped 66p to 317p yesterday when it warned that difficult trading conditions and higher raw material prices would cut full-year profits.

Interim results, for the period to October 31, showed a fall from £1.7m to £1.6m at the pre-tax level, although sales rose 0.9 per cent to £21.4m and trading profits were unchanged at £1.7m.

Heavy capital expenditure, which will reach £3.6m in the year, increased interest charges from £15,000 to £125,000.

Mr Michael Abrahams, chair-

man, said the full year would show "a modest decline" at the trading level" against last year's £4m. Analysts expected that higher interest charges would mean a larger decline in pre-tax profits, which were £3.9m in the previous year. Gearing would be about 40 per cent by the year end.

However, Mr Chris Ivory, chief executive, said that the year was hard to predict because the group's fourth quarter was usually the strongest trading period and this year the benefits of new capacity would begin to be seen as well.

He said sterling's fall had increased prices of imported meat by between 5 and 10 per cent, although vegetable prices had been more stable because of a glut of produce. About 70 per cent of Dalepak's raw materials are imported. Price increases were beginning to be made now.

Consumers traded down from Dalepak's frozen meat grills, while supermarkets pushed their own label products aggressively. Although Dalepak makes these too, margins are tight. Next month Dalepak is re-emphasising its brand with a new logo and packaging.

Earnings per share fell 8.3 per cent, from 10.13p to 9.2p, and the interim dividend is unchanged at 1.6p.

By John Gapper, Banking Correspondent

NATIONAL HOME Loans, the troubled centralised mortgage lender, yesterday disclosed that it paid £748,000 compensation to four board directors who left the company after the full extent of its difficulties became clear.

NHL disclosed the payment in its annual report.

Shareholders were told that it had agreed to pay only one year's salary to the directors involved, although their con-

tracts provided for three years' compensation.

The company said the directors involved were Mr Kevin Milner, its former chief executive, Mr Anthony Moir, the former finance director, and Mr Christopher Slay and Mr Kenneth Lewis, formerly executive directors.

The company's annual meeting – from which journalists were excluded – was told that it was still trying to exchange two D-Mark bond issues worth a total of £120.1m. It had expected to complete the transaction

## NHL pays £0.75m to former directors

By John Gapper,

Banking Correspondent

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last month.

Mr Jonathan Perry, executive chairman, said afterwards he now expected to complete the transactions putting back the date when the loans have to be repaid within six weeks.

The company wants to make the loans due at the end of 1995.

In November, NHL announced a pre-tax loss of £14.4m, which cut its net assets to £11.2m. Because net assets fell below half shareholders' called-up share capital of £114.1m, the company had to

repay since June. He also said the group had increased margins by passing on only 1.35 percentage points of a 3 percentage point base rate fall to mortgage borrowers.

call an extraordinary meeting. The EGM, held yesterday after the AGM, resolved to allow the current management to continue with its strategy of trying to repay on-balance sheet debts of £700m, and improve the flow of income from its mortgage assets.

Mr Perry told the meeting that £120m of debt had been repaid since June. He also said the group had increased margins by passing on only 1.35 percentage points of a 3 percentage point base rate fall to mortgage borrowers.

The two companies said the dispute "arose out of a misunderstanding" during negotiations last year.

Resort has withdrawn its litigation against 3i, and 3i has given an undertaking to subscribe for the 300,000 shares as soon as Resort's share price reaches 57p for a period of five consecutive days.

The Simon businesses made sales estimated in 1992 at £54m, and is expected to have shown a small operating loss.

Profit before interest and tax in the previous year was £1.7m on sales of £56.5m. At end-1991, the businesses had net assets of £3.1m.

Mr Mike Hoffman, chief executive of Thames, said the acquisition completed the plan "for full capability in water engineering activities". The first week of the

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Mr Barbour said this had helped the group replace lost construction sub-contractors, where many architects were either out of work or unemployed.

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## COMMODITIES AND AGRICULTURE

## Power cuts hit aluminium smelters

By Kenneth Gooding,  
Mining Correspondent

TWO PACIFIC ALUMINIUM smelters on the Pacific west coast of America are cutting output because of power supply problems and the industry expects others to follow.

Their supplier, the Bonneville Power Administration, is suffering from the drought in the area and has told smelters it must cut their supplies by 25 per cent until the end of February. Analysts suggest that any smelters that make cuts would not restore production for at least six months because of the cost and complexity of shutting down pot lines.

There are ten aluminium smelters in the area with a total annual capacity of 1.5m

tonnes, equivalent to about 10 per cent of the western world's primary aluminium output. However, one, Reynolds Metals' Troutdale smelter, has already been temporarily closed because of low aluminium prices.

Mr Angus MacMillan, research manager at Billiton-Ethoven Metals, part of the Royal Dutch/Shell group, pointed out that, if all the remaining smelters cut production by one quarter for six months it would take 150,000 tonnes out of the market this year. "That is not enough to sustain a price rally in these markets and at a time when LME [London Metal Exchange] stocks are at record levels."

Mr MacMillan suggested that the possibility of production

cuts in the Pacific north west was already "partly factored into the market price". On the London Metal Exchange yesterday the price of aluminium for delivery in three months fell by \$5 to \$1,237.50 a tonne.

**LINE WAREHOUSE STOCKS**  
(As of Monday's close)

	Aluminium	Copper	Lead	Metals	Zinc	Tin
Aluminium	+2,200 to 1,520,000	-	-	-	-	-
Copper	- 9,425 to 305,475	-	-	-	-	-
Lead	+75	-	230,125	-	-	-
Metals	+818	-	72,845	-	-	-
Zinc	+3,475 to 1,775	-	-	-	-	-
Tin	unchanged at 15,800	-	-	-	-	-

First to react to the power problems was the employee-owned Columbia Aluminium Corporation, which said that by Friday it would shut down 45,000 tonnes of annual capacity at its 180,000-tonnes-a-year Goldendale, Washington,

smelter. Amax quickly followed by saying output would be cut by 25 per cent at its 272,000 tonnes-a-year smelter at Ferndale, Washington.

Amax said it would make a decision today about its 210,000-tonnes-a-year Wenatchee smelter, which obtains half its power supply from the BPA. One option would be closure of a 42,000-tonnes-a-year podine.

Kaiser, with two smelters - Mead (200,000 tonnes) and Tacoma (73,000 tonnes) - supplied by the BPA, also said it was "weighing the options". The BPA said its own problems were compounded by the recent decision to close the Trojan nuclear power station, in which it has a 30 per cent interest.

US wheat  
sale plan  
angers  
Australia

By Kevin Brown in Sydney

**AUSTRALIA** REACTED angrily yesterday to US plans to sell 500,000 tonnes of subsidised wheat to Pakistan under the Export Enhancement Program, which Washington claims is intended to combat European Community export subsidies.

Mr Simon Crean, primary industries minister, said Australia intended to register "very strong concern and anger" with Washington, which also sold 800,000 tonnes of subsidised wheat to Pakistan in October. He said the US decision had been made on the basis of incorrect information that Australia would be unable to meet a Pakistani order for 600,000 tonnes of wheat because of the effects of bad weather on the Australian crop.

The free traders at the American Farm Bureau hailed his nomination by President-elect Bill Clinton on the grounds that Mr Espy "stood up for agriculture against excessive environmental restrictions during his six years in Congress." They view it as a good sign that he attended the Uruguay Round negotiations in Geneva, journeyed to Mexico to discuss the North American free trade agreement, supported a balanced budget amendment, and opposed grazing fee increases.

At the same time, Mr Espy won a 90 per cent rating for his support of liberal farm programmes from the American Agriculture Movement. His nomination - as the first black agriculture secretary in more than a century - was greeted with glee on the left, which considers the department will head as one of the most racist in the government for its dealings with both black farmers and its own employees.

Mr John Lawrence, director of the Australian Wheat Board, said the deal was "a cynical attempt by the US to capitalise on the current problems of the sector into a sustainable agriculture".

He described the deal as "needless, senseless blow to Australian wheat farmers", which "calls into question the US commitment to free trade and to Australia's export earning capacity".

The wheat board said recently that more than 40 per cent of the Australian crop might have to be downgraded because of damage caused by severe weather in late December. The board said sufficient milling wheat would be produced to meet the Pakistani order, but it expected Pakistan to accept the offer of cheaper US grain.

Clinton nominee worries  
the midwest grain barons

Nancy Dunne and Laurie Morse look at Mr Mike Espy's credentials for the agriculture secretaryship



republicans are going to detail anyone, they might well try Espy, but the Democratic majority is strong enough to withstand anything but a major attack.

Mr Garland West, spokesman for Cargill, the Minnesota-based agribusiness conglomerate, said midwesterners were waiting to see other USDA appointments before making judgments about Mr Espy's impact. "The USDA is a bureaucracy, and we expect there will be a strong cast of supporting players," Mr West said. "Everyone in agriculture is waiting to see the whole picture, which you don't get from one appointment."

Mr Espy, 38, from the Mississippi Delta, has represented one of the poorest regions in the country in the House of Representatives. His family was prominent and comparatively wealthy, and, as he said in his acceptance statement, his father, "fresh out of college with a degree in agriculture", served as a USDA extension agent in Arkansas.

He has had little to say about the most controversial issue in US agriculture - the desirability of high farm supports, export subsidies and agricultural trade liberalisation within Gatt. But he has noted that with new technologies, globalisation of trade and economies of scale in farm operations, "things never will be the same down on the farm".

The USDA bureaucracy has grown, while the number of farmers has dropped, he said. It "frustrates" rather than "advocates". Its factual information must be improved and its priorities shifted towards the eradication of hunger and finding new overseas markets for "our incredible agricultural production".

Although increased farm exports will be a goal under Mr Espy, he shared Mr Clinton's passion for new ideas. He will work for the development of community development banks in rural areas, encourage more crop diversification and promote more value-added production in the US.

Mike Espy: One of the new breed Clinton Democrats.

own, are seriously worried about the nominee's commitment to grains. One aide to a north-western senator said the crops grown in the US south - like peanuts, cotton, tobacco and rice - were among the most protected by the entrenched southern senators and congressmen and needed the advantage of a sympathetic agriculture secretary the least.

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Ind. Class.	Bid	Offer	+ or -	Yield	Days	Class	Bid	Offer	+ or -	Yield	Days	Class	Bid	Offer	+ or -	Yield	Days	Class	Bid	Offer	+ or -	Yield	Days	Class										
Sharp (Albert E J & Co) <b>(1000F)</b>						Whittingdale Unit Trust Mgmt Ltd <b>(1000F)</b>						AESON Life Assurance Co (UK) Ltd						Crown Assurance Ltd - Contd.						Guardians Royal Exchange - Contd.										
America's 3 Barriers Ltd	100.00	100.00	0.00	0.00		2 Money Losses Co (CVA57)	071-570-0402					AEGON Ins. Laatst, NL Euro 149.00	071-538-8800					Advantage Pension Fund						Legal & General - Contd.										
Emirates	0.977	0.977	0.00	0.00		Shallowers	2.14	107.1	107.0	100.5	100.5	Alpha Fund Fd	126.8	112.1	-0.5	0.00		2nd Series Pensions Accumulation						Life Assn. Ltd	121.0	121.0	0.00	0.00		NM Life Assurance Ltd	0703-577733			
Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5	0.00		Equity Fund						Elite Assurance	110.7	110.7	0.00	0.00		Elite Europe	115.5	115.5	0.00	0.00
Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5	0.00		Equity Fund						Elite America	106.3	106.3	0.00	0.00		Elite Americas	106.3	106.3	0.00	0.00
Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5	0.00		Equity Fund						Elite Asia	107.0	107.0	0.00	0.00		Elite Asia	107.0	107.0	0.00	0.00
Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5	0.00		Equity Fund						Elite Europe	110.7	110.7	0.00	0.00		Elite Europe	110.7	110.7	0.00	0.00
Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5	0.00		Equity Fund						Elite Global	122.3	122.3	0.00	0.00		Elite Global	122.3	122.3	0.00	0.00
Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5	0.00		Equity Fund						Elite Olympics	101.7	101.7	0.00	0.00		Elite Olympics	101.7	101.7	0.00	0.00
Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5	0.00		Equity Fund						Elite Americas	106.3	106.3	0.00	0.00		Elite Americas	106.3	106.3	0.00	0.00
Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5	0.00		Equity Fund						Elite Asia	107.0	107.0	0.00	0.00		Elite Asia	107.0	107.0	0.00	0.00
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Ent. & Inv. Co	100.00	100.00	100.00	100.00		2 Money Losses Co (CVA57)	071-570-0402					Alpha Fund Fd	126.8	112.1	-0.5																			

Continued on next page

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## AMERICA

## Dow trades in narrow range on Gulf fears

## Wall Street

US share prices were trapped in a narrow trading range either side of opening values yesterday as investors awaited developments in the Middle East and more concrete details of President-elect Bill Clinton's deficit-reduction plans, writes Patrick Harwood in New York.

At 1pm, the Dow Jones Industrial Average was 0.54 lower at 3,262.21, having spent all morning no more than 5 points above or below Monday's close. The more broadly based Standard & Poor's 500 was also little changed at the halfway mark, down just 0.31 at 430.24, while the Amex composite was 0.01 lower at 397.23, and the Nasdaq composite down 0.76 at 685.84. Volume on the NYSE was 1.6m shares by 1pm.

News that Iraqis had entered Kuwait for the third time increased tension in the Middle East. It also made investors even more cautious about buying stocks ahead of what might turn out to be a resumption of hostilities in the Gulf.

Uncertainty about the direction of domestic economic policy also contributed to the market's lack of direction. Senator Lloyd Bentsen, the treasury secretary designate, appeared before Congressional hearings yesterday but provided few

specific details on the likely policies of the Clinton administration.

Among individual stocks, Chrysler dropped \$1 to \$34.50 in volume of 3m shares as investors reacted to the news released late on Monday that the financially-stretched car manufacturer plans to bolster its balance sheet by raising nearly \$1.5bn through an international offering of shares.

Elsewhere in the auto sector, Ford eased \$1 to \$45 and Gencor Motors slipped by a similar amount to \$34.50.

The brokerage house SG Warburg issued a report yes-

terday which said that Ford was gaining market share at GM's expense.

IBM continued to regain some of the ground lost over recent weeks. After hitting a low last week of 345.75, the stock has since risen more than \$3. Yesterday, it added another \$1.25 to \$348.50 in busy trading.

The first batch of 1992 fourth-quarter earnings reports trickled in yesterday, with Paramount firming \$1 to \$43 on news of a 22 per cent jump in the entertainment group's final quarter net income to \$110.2m.

Investors appeared equally unimpressed with record earnings from the Federal National Mortgage Association, which reported an 18 per cent rise in October-to-December profits to

\$126.4m, but saw its share price edge 3% lower to \$77.75.

On the Nasdaq market, Rexon fell \$1 to \$77.50 and Marcam plunged \$3 to \$21.25 after the two companies issued profits warnings.

## Canada

TORONTO stocks edged higher at midsession, underpinned by a recovery in gold shares and activity in the junior oil and gas sector, where many shares continued to set 32-week highs. The market was also helped by a jump in heavily-weighted BCE.

The TSE-300 Index rose 4.2 to 3,314 in volume of 26m shares valued at C\$161m. Declining shares, however, led advances by 239 to 200 with 241 unchanged.

BCE Inc jumped after Bear Stearns initiated coverage on the company with a "buy" recommendation. Strength in BCE, which was up C\$1.25 on C\$42 boosted the shares of Northern Telecom.

## SOUTH AFRICA

DE BEERS had a recovery in prices in afternoon trading with a 75-cent rise to \$86. However, the overall index finished 3 down at 3,408, industrials slipped 6 to 4,556 and the gold index lost 12 to 789. Angios fell 75 cents to R96.50.

## Tel Aviv pauses after an outstanding year in 1992

More modest gains lie ahead, says Hugh Carnegy

After a breathtaking year in 1992, investors on the Tel Aviv Stock Exchange (TASE) may have to settle for more modest gains in 1993. But there is still some confidence in the market that the graph will continue to point upwards this year.

A potent combination of strong economic growth, rising corporate profitability, low interest rates, falling inflation, liberalisation and optimism over the Middle East peace talks made the TASE an outstanding performer in 1992, outstripping markets in North America, Europe and the Far East.

The general index climbed more than 74 per cent on the year, while the narrower index of the 94 most-traded stocks was up in excess of 95 per cent. Volume rocketed to Shk37bn (\$14.5bn) for the year, compared to Shk19bn in 1991, and for the first time, equity market capitalisation of Shk70bn at the year-end was greater than that of the government securities market, which has traditionally dominated the TASE.

All this came on top of a strongly rising trend in the previous 18 months, broken only by a dip during the Gulf crisis.

Mr Saul Bronfeld, managing director of the TASE, attributes this remarkable bull run to confidence that the economy, fuelled by mass immigration from the former Soviet Union, is in a period of real growth not seen since the early 1970s: real GNP growth for 1992 was 6.4 per cent.

Confidence was enhanced, perhaps prematurely, by a

spreading belief in the market, following the election of Mr Yitzhak Rabin's Labour-led government in mid-year, that the Middle East peace talks, begun in late 1991, would ultimately yield the political stability that the economy has always lacked.

In addition, liberalisation in the capital markets, including a relaxation of foreign exchange controls and a rise in the proportion of funds that providential funds can invest

As 1992 ended, some of the excitement had subsided. Economic growth may slow this year and the outlook for the peace talks has been clouded by the crisis over the deportation of 415 Palestinians to Lebanon.

In equities has fuelled demand in what remains a tightly held market, in spite of a flood of new issues over the past 18 months.

In November and December, issues worth a total of more than Shk1bn by IBD Holding, a big investment group, and First International Bank of Israel were oversubscribed respectively 120 and 40 times. The first foreign-based funds for investing in Israeli securities were set up last year.

To soak up this demand, the market is clamouring for the government to fulfil its promise to accelerate privatisation of the state's big industrial holding companies such as Israel Chemicals, Bezeq, the

telecoms monopoly, the electricity utility and El Al, the national airline.

"We feel the market can absorb a lot of new issues. If things continue as they have in 1992 there is certainly big scope for privatisation issues," says Mr Bronfeld.

Some 25 per cent of Bezeq and Israel Chemicals have been sold off on the TASE and the government plans to float a 20 per cent stake in each of the country's two biggest banks, Bank Leumi and Bank Hapoalim, in February, raising up to Shk3bn. Mr Bronfeld says that the pace should be stepped up in case an opportunity to sell off the companies - and deepen the market - is missed.

But as 1992 ended, some of the excitement had tempered. Economic growth may slow this year and the outlook for the peace talks has been clouded by the crisis over the deportation of December of 415 Palestinians to Lebanon.

So far in January, the market has been steady and some analysts believe that with an average price-earnings ratio of around 20 times, a period of consolidation is now desirable.

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JANUARY 11 1993						FRIDAY JANUARY 8 1993						DOLLAR INDEX											
	US Dollar Index	US Dollar Change %	Pound Sterling Index	Pound Sterling Change %	Yen Index	Yen Change %	Local Currency Index	Local Currency % chg on day	Gross Div. Index	Gross Div. % chg	US Dollar Index	US Dollar Change %	Pound Sterling Index	Pound Sterling % chg	Yen Index	Yen Change %	Local Currency Index	Local Currency % chg	1992/93 High	1992/93 Low	Year ago (approx)			
Australia (89)*	139.28	+0.6	133.84	94.29	101.12	118.02	-0.8	4.12	118.02	114.05	93.92	100.99	117.32	153.68	108.18	148.31								
Austria (18)	133.48	+0.0	127.39	105.52	113.15	112.93	-0.7	2.16	133.51	128.37	105.71	113.87	113.75	128.70	132.97	166.33								
Belgium (42)	133.97	+0.8	127.68	105.69	113.57	110.85	-0.1	5.16	126.97	127.85	105.27	132.20	111.00	152.27	131.19	140.29								
Denmark (33)	113.75	+0.3	108.12	98.65	96.03	104.84	-0.2	3.24	112.92	108.57	89.40	96.13	104.83	142.12	111.36	139.13								
Finland (23)	109.64	-2.2	77.86	56.21	80.27	81.03	-0.2	2.61	77.86	80.27	77.57	81.03	77.57	82.22	164.24	273.94	181.70	268.11						
France (98)	144.55	-1.2	137.95	114.25	122.52	125.67	-1.7	3.52	146.33	140.83	115.54	144.55	127.85	188.75	136.93	149.55								
Germany (62)	102.88	+0.4	98.90	81.18	87.04	87.04	+0.0	2.61	102.23	96.29	80.65	87.03	87.03	128.69	102.20	116.22								
Hong Kong (55)	227.15	+2.1	218.78	179.55	192.56	225.78	+2.1	3.97	222.57	214.00	178.21	188.48	221.23	262.26	176.32	177.91								
Italy (76)	55.08	-0.3	52.57	43.54	48.69	50.86	-0.5	1.7	52.57	52.57	53.41	52.57	53.41	62.75	225.93	173.71	122.98	126.24						
Japan (472)	102.82	-0.3	98.13	81.28	87.17	81.28	-0.5	1.03	103.13	99.15	81.65	87.81	87.81	185.85	67.27	128.89								
Malaysia (59)	255.03	-1.3	243.39	201.58	215.18	254.73	-1.6	2.61	258.99	248.92	204.96	220.40	258.99	292.42	212.48	212.49								
Mexico (18)	169.02	-1.4	161.33	136.53	143.30	157.48	-1.3	1.04	175.04	164.97	136.74	140.07	164.97	204.96	127.05	178.77	115.85	140.60						
Netherlands (13)	151.02	-0.2	144.13	119.28	128.02	128.28	-0.1	4.51	151.53	145.50	119.81	151.53	145.50	169.70	147.58	150.14								
Norway (22)	142.15	-0.1	135.62	112.36	120.50	134.57	-0.7	1.74	142.99	136.81	112.95	121.14	136.81	143.34	127.05	148.33								
Singapore (38)	210.24	-1.0	200.84	166.19	178.22	160.73	-2.2	2.05	212.32	204.14	168.10	180.75	162.76	229.63	178.65	215.88								
South Africa (60)	156.20	+2.1	149.07	123.46	132.40	165.53	+1.2	3.08	152.99	147.09	121.12	130.24	163.54	263.60	134.21	261.25								
Spain (47)	116.22	+0.3	112.63	93.45	101.22	103.62																		